

**DATE:** 05/20/2026

**TIME:** 9:00 a.m.

**LOCATION:** Executive Board Room

625 St. Joseph Street

New Orleans, Louisiana 70165



# BOARD OF DIRECTORS MEETING AGENDA

## PUBLIC MEETING

All meetings are open to the public, and we encourage your attendance.  
Those interested can join in person or virtually.

**Join In-Person:** Executive Board Room, Second Floor  
625 St. Joseph St., New Orleans, LA 70165

**Join Virtually:** <https://www.swbno.org/BoardMeetings>

E-Public comments will be accepted via <https://www.swbno.org/BoardMeetings>.  
All e-public comments must be received at least 2 hours prior to the meeting. Comments  
will be read verbatim into the record.

- I. Roll Call
- II. Approval of Minutes Dated
  - A. April 22, 2026 - Regular Board Meeting
- III. Committee Reports
  - A. Pension Committee – Director Kennedy, Chair
  - B. Joint Finance & Administration & Strategic Planning Committee – Director Kennedy, Chair
  - C. Governance Committee – Director Scrubbs, Chair
- IV. Executive Director’s Report
- V. Discussion Items
  - A. Ratings Overview, PFM Financial Advisors, LLC and CLB Porter, LLC
  - B. Executive Succession Planning, Randy Hayman, Executive Director
- VI. Action Item
  - A. Adoption of Executive Key Performance Indicators (KPIs)

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## VII. Corresponding Resolutions

- A. Resolution (R-067-2026)- Authorization of Amendment No. 3 for Professional Services for Update to Drainage System Funding and Feasibility Analysis between Sewerage and Water Board of New Orleans and Raftelis Financial Consultants, Inc.

### GENERAL SUPERINTENDENT RECOMMENDATIONS

#### Contract Award

- A. Resolution (R-040-2026) Award of Contract 2025-SWB-18 for Skilled and Unskilled Labor for Maintenance between The Sewerage and Water Board of New Orleans and Abacus Service Corporation.

#### Contract Amendments

- B. Resolution (R-042-2026) Authorization of Amendment No. 1 to the Agreement between The Sewerage and Water Board of New Orleans and Xylem Dewatering Solutions Inc., dba Wach Water Services for Leak Detection and Fire Flow Testing Within Orleans Parish.
- C. Resolution (R-045-2026) Authorization of Amendment No. 8 to the Agreement between The Sewerage and Water Board of New Orleans and N-Y Associates, Inc. for Design and Engineering Services for the Water Line Replacement Program.
- D. Resolution (R-046-2026) Authorization of Amendment No. 10 to the Agreement between The Sewerage and Water Board of New Orleans and Mott MacDonald, LLC for Design and Engineering Services for the Water Line Replacement Program.
- E. Resolution (R-047-2026) Authorization of Amendment No. 3 to for Contract 30264- Cleaning and CCTV Inspection of Sanitary Sewer Mains at Various Sites Within Orleans Parish between The Sewerage and Water Board of New Orleans and Compliance Envirosystems, LLC.

#### Contract Change Order by Ratification

- F. Resolution (R-033-2026) Ratification of Change Order No. 8 for Contract 1420 – Power Complex Phase 1 Equipment Installation and Commissioning between The Sewerage and Water Board of New Orleans and Frischhertz-Barnes a Joint Venture.
- G. Resolution (R-049-2026) Ratification of Change Order No. 3 for Contract 2164 – Water Main Line Replacements and Extension at Various Locations Throughout Orleans Parish between The Sewerage and Water Board of New Orleans and Wallace C. Drennan, Inc.

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- H.** Resolution (R-050-2026) Ratification of Change Order No. 5 for Contract 30232-Carrollton Basin No. 3 Sewer Rehabilitation between The Sewerage and Water Board of New Orleans and BLD Services, LLC.
- I.** Resolution (R-052-2026) Ratification of Change Order No. 6 for Contract 30235-Carrollton Basin No. 5 Sewer Rehabilitation between The Sewerage and Water Board of New Orleans and BLD Services, LLC.
- J.** Resolution (R-056-2026) Ratification of Change Order No. 4 for Contract 30261-Carrollton Basin No. 20 Sewer Rehabilitation between The Sewerage and Water Board of New Orleans and Hard Rock Construction, LLC.

#### **Final Acceptance**

- K.** Resolution (R-051-2026) Authorization of Final Acceptance for Contract 30232-Carrollton Basin No. 3 Sewer Rehabilitation between The Sewerage and Water Board of New Orleans and BLD Services, LLC.
- L.** Resolution (R-053-2026) Authorization of Final Acceptance for Contract 30252-Carrollton Basin No. 11 Sewer Rehabilitation between The Sewerage and Water Board of New Orleans and BLD Services, LLC.
- M.** Resolution (R-054-2026) Authorization of Final Acceptance for Contract 30256-Carrollton Basin No. 15 Sewer Rehabilitation between The Sewerage and Water Board of New Orleans and Hard Rock Construction, LLC.
- N.** Resolution (R-055-2026) Authorization of Final Acceptance for Contract 30260-Carrollton Basin No. 19 Sewer Rehabilitation between The Sewerage and Water Board of New Orleans and Hard Rock Construction, LLC.

## **VIII. Executive Session**

- A.** Pursuant to La. R.S. 42:17(A)(2), the Board of Directors of the Sewerage and Water Board of New Orleans will meet in Executive Session to discuss: W.L. Wyman Construction Company, Inc. v. Sewerage & Water Board of New Orleans, No. 15-5860, CDC
- B.** Pursuant to La. R.S. 42:17(A)(2), the Board of Directors of the Sewerage and Water Board of New Orleans will meet in Executive Session to discuss: Sewell, Et Al v. SWBNO c/w Bautista, Et Al v. SWBNO; 2015-4501 c/w 2017-9531.
- C.** Pursuant to La. R.S. 42:17(A)(1), the Board of Directors of the Sewerage and Water Board of New Orleans will meet in executive session to discuss the character, professional competence, and fitness of its Interim General Superintendent, Kaitlin Tymrak.



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## **IX. Action Item**

- A.** Appointment of the permanent General Superintendent for the Sewerage and Water Board of New Orleans and Related Matters.

## **X. Information Items**

- A.** Report – HGI (March 2026)
- B.** Report – CFO (March 2026)
- C.** Report – GSO (April 2026)
- D.** Report- Safety (April 2026)
- E.** Report – HR (April 2026)
- F.** Report – FEMA (April 2026)
- G.** Report – EDBP (April 2026)

## **XI. Public Comment**

## **XII. Adjournment**

# BOARD OF DIRECTORS' MEETING

April 22, 2026

MEETING MINUTES

## SEWERAGE AND WATER BOARD OF NEW ORLEANS

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### ROLL CALL

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The Board of Directors for the Sewerage and Water Board of New Orleans (SWBNO) met on Wednesday, April 22, 2026, at 9:00 a.m. in the Executive Boardroom. Interim Special Counsel, Mr. Darryl Harrison called the roll and confirmed the following members were present: Designee for Honorable Mayor Moreno, City of New Orleans CAO – Infrastructure, Stephen Nelson, Director Chadrick Kennedy, Director H. Davis Cole, Director Jonathan Stewart, Director Kimberly Thomas, Director Tyler Antrup, Director Ariane Greenidge, Director Joseph Psychaud, and Director Courtney Scrubbs.

The following member(s) were absent: Hon. Mayor Helana Moreno and Hon. Councilmember Jason Hughes.

Staff present were Randy Hayman, Executive Director; Jamie Parker, Chief of Staff; Grey Lewis, Chief Financial Officer; David Callahan, Chief Administrative Officer; Darryl Harrison, Interim Special Counsel; Kaitlin Tymrak, Interim General Superintendent; Ceara Labat, Interim Chief of Communications; Renelle Brown, Interim Director of Customer Service; Irma Plummer, Director, Economically Disadvantaged Business Program; Brionne Lindsey and Breanna Johnson, Board Relations.

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### APPROVAL OF PREVIOUS MINUTES

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Director Kennedy presented a motion to approve the minutes of the March 18, 2026, Board Meeting. Director Psychaud moved for approval of the minutes. Director Thomas seconded. The motion carried.

Director Kennedy presented a motion to approve the minutes of the March 20, 2026, Board Retreat Meeting. Director Antrup moved for approval of the minutes. Director Thomas seconded. The motion carried.

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### COMMITTEE REPORTS

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#### **STRATEGIC PLANNING COMMITTEE**

Director Antrup reported on the summary and actions taken by the Strategic Planning Committee. The Strategic Planning Committee Report was presented and recommended for approval.

- Director Kennedy asked for a motion to approve the reports from the Strategic Planning Committee. Director Thomas moved to approve the minutes. Director Scrubbs seconded. The motion carried.

### **FINANCE & ADMINISTRATION COMMITTEE**

Director Kennedy reported on the summary and actions taken by the Finance and Administration Committee. The Finance Committee Report was presented and recommended for approval.

- Director Kennedy asked for a motion to approve the reports from the Finance and Administration Committee. Director Thomas moved to approve the minutes. Director Antrup seconded. The motion carried.

### **GOVERNANCE COMMITTEE**

Director Scrubbs reported on the summary and actions taken by the Governance Committee. The Governance Committee Report was presented and recommended for approval.

- Director Kennedy asked for a motion to approve the reports from April 8, 2026, Governance Committee with a change to correct a clerical error, *corrected: a motion to exit executive session*. Director Cole moved to approve the minutes. Director Thomas seconded. The motion carried.
- Director Kennedy asked for a motion to defer the reports from April 22, 2026, Governance Committee. Director Peychaud moved to defer the minutes. Director Cole seconded. The motion carried.

### **PENSION COMMITTEE**

Director Kennedy reported on the summary and actions taken by the Pension Committee. The Pension Committee Report was presented and recommended for approval.

- Director Kennedy asked for a motion to approve the reports from March 31, 2026, Pension Committee. Director Scrubbs moved to approve the minutes. Director Greenidge seconded. The motion carried.
- Director Kennedy asked for a motion to approve the reports from April 8, 2026, Pension Committee. Director Scrubbs moved to approve the minutes. Director Greenidge seconded. The motion carried.

### **PLUMBING COMMITTEE**

Director Cole reported on the summary and actions taken by the Plumbing Committee. The Plumbing Committee Report was presented and recommended for approval.

- Director Kennedy asked for a motion to approve the reports from the Plumbing Committee. Director Greenidge moved to approve the minutes. Director Antrup seconded. The motion carried.

Director Greenidge asked a question about canal cleanup and public stormwater, as far as limitations and the location of additional language outside of the plumbing code. Director Cole expressed that during the meeting, there was discussion on a separation of State control and limitations for wastewater. Additionally, questions were asked about wastewater events moving into stormwater

territory and its limitations. Limitations for wastewater is controlled by Environmental Equality at the state-level.

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### DISCUSSION ITEMS

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***A. House Bill 573/Substitute House Bill 1243 - Mary Arceneaux, SWBNO Deputy Special Counsel and Theron Levi-Baquet, Assistant Special Counsel***

A presentation was given by Theron Levi-Baquet, Assistant Special Counsel, for information purposes. The presentation was a review of House Bill 1243, its impact, and a comparison of the Revised Statutes as amended. Revised Statutes that were noted included: La. R.S. 33:4071, 33:4072, 33:4074, 33:4123, and 33:4159.2. Various changes to La. Revised Statutes opens the door to City Council’s broadened powers. Without speculation, Special Counsel would not interpret the bill to determine the intent as it stands. Additional information is forthcoming as House Bill 1243 moves through the legislative session. Counsel referenced Roberts v. Sewerage and Water Bd. in describing the governing structure of SWBNO.

Questions related to quorum, bond rating, board control, borrowing capacity, employees’ status (active and retired) and benefits, contracts, Public Service Commission control, and the ability to meet with Mayor Helena Moreno and City Council on the intent surrounding upcoming changes to the board were raised.

***B. Water Quality Master Plan Update – Kaitlin Tymrak, SWBNO Interim Deputy General Superintendent and Chris Bergeron, SWBNO Chief of Engineering***

This presentation included an overview of nine key tasks that SWBNO is set to fulfill. Highlights that were addressed included demand/supply, quality, optimization, and a saltwater intrusion assessment.

Beginning with a goal assessment, upcoming upgrades to the Carrollton Water Treatment Plant will come as a major transformation to the water treatment process. The 30-year water improvement plan was projected to cost \$1.5-\$2 billion. Recognition was shared for those who collaborated on the Water Quality Master Plan. In addition, Mr. Bergeron confirmed that coverings within water treatment ensured security prior to filtration. Also, consultants confirmed that SWBNO’s funding sources are being targeted effectively to fund the utility’s Master Plan. Directors asked for measures on taste and customer satisfaction based on local water consumption. Mr. Randy Hayman spoke on Philadelphia’s Water Revitalization Plan \$2.5 billion, over 25 years, 400 projects being completed over time. Those projects were financed through bonds and increasing rates for residents.

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### EXECUTIVE DIRECTOR’S REPORT

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Before presenting, Executive Director Hayman spoke about employee notifications and House Bills that are moving through the Legislature. Employees are concerned about the potential impacts regarding the legislation, and SWBNO’s voice during the process regarding policy.

### Industrial Canal Update

Mr. Hayman addressed the sewer main break at the Industrial Canal and how collaboration efforts are ongoing with Louisiana Department of Health (LDH), U.S. Coast Guard, and Louisiana Department of Environmental Quality (LDEQ). Special Counsel confirmed that a ship has been identified as a key source for the sewer break. Through outside counsel and Coast Guard investigation, potential damages may arise for repair costs. Directors asked if a break similar to this could occur within the Mississippi River. Ms. Tymrak confirmed that there are protections surrounding intakes to deter disruption. There were questions regarding current notification systems in use by the utility to alert departments and directors of sewer breaks. Ms. Tymrak shared that notice comes from monitoring at the wastewater treatment plant, and investigation is the existing process. Directors asked for an update at a later date on recovery efforts. Directors were assured that the flow of sewer will be redirected once the line stop is installed.

### Lead Service Line Replacement Program Update

CDM Smith was selected as the project manager. Replacements are ongoing throughout the city, near schools and early childhood centers. Mr. Hayman requested City Council's support in educating the public. SWBNO will share a 1-page report for distribution and will include additional recommendations (cold water for drinking, 3–5-minute run to flush lines, obtaining led test kits and replacing private service lines) on how residents can protect themselves as the utility updates water lines. Directors wanted additional information on opportunities for the Board and City Council to collaborate.

### Dwyer Canal Update & Immediate Action Plan

Samples have been taken, along with the completion of smoke and dye testing. Seven defects were confirmed by a third-party contractor and will be addressed to cure the sewer break in the surrounding area.

The transmission and water main replacement chart pinpointed six projects throughout the city. Additional information is available online for the public to view. Directors asked for updates regarding the financial impacts based on the utility's immediate action tasks. Additionally, Directors requested paper notifications for residents when implementing tasks. Ceara Labat, Chief of Communication, is exploring alternatives outside of social media, while considering cost effectiveness.

### NACWA Week

Mr. Hayman participated in the 2026 National Water Policy Fly-In and Water Week in Washington, D.C. Mr. Hayman expressed interest in additional funds that may be available for New Orleans for transmission main replacement mandates.

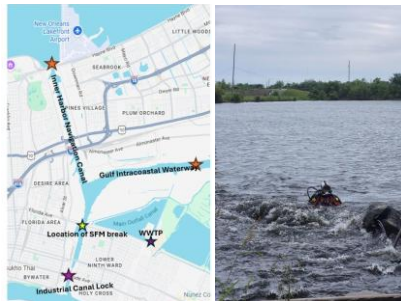
# Executive Director's Report

April 22, 2026



## 54-inch Sewer Force Main Break at Industrial Canal

- 54-inch Sewer Force Main was damaged by a vessel on April 17<sup>th</sup>
- SWBNO immediately mobilized a diving company to assess the damaged line
- Sewer is continuing to discharge until we can stop the leak – condition of valves and configuration of valves is the limiting factor
- We have ordered the parts necessary for repair and expect deliver by Thursday.



## Lead Service Line Replacement Program

### Next Steps

- Selection Committee Selected CDM Smith as the Program Manager
- LSL Replacement Contract for Schools and Early Childhood Centers continues
  - Includes 600 public LSL replacements



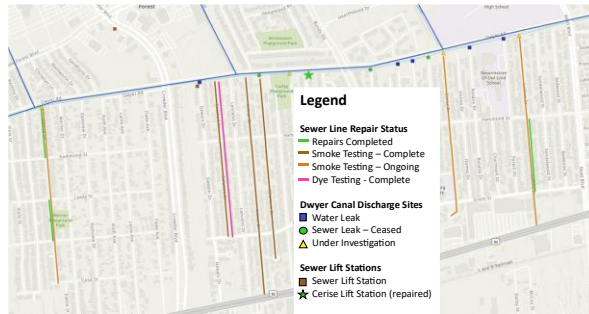


## What Customers Can Do Now

- Use only **cold water** for drinking, cooking, and making baby formula
- When water is not used for 6 hours or longer, run faucet for **3 to 5 minutes** to flush lines before drinking/cooking
- Use an **NSF-53 rated water filter pitcher** or request one from SWB
- Request a **lead test kit**
- **Replace your private service line** if possible
- **Corrosion control** adds extra protection



## Dwyer Canal: Updates



- Continuing investigation and correction of sewer discharges in the Dwyer Canal since January
- Residents report sewer smells in the area, which vary by weather conditions
- Engaged a 3<sup>rd</sup> party contractor to assist with pipe inspections
- Water quality samples have been collected within the Dwyer Canal



Updates here!



## Immediate Action Plan

Task	Completed	Next Steps
1 – Address Urgent Risk TMs	<ul style="list-style-type: none"> <li>• Added 30" valves at Spruce/ Carrollton</li> <li>• Finished repair at Magnolia (Jackson, Philip)</li> </ul>	<ul style="list-style-type: none"> <li>• S. Claiborne and 3<sup>rd</sup></li> <li>• 4801 Florida</li> </ul>
2 – Condition Assessment on Oldest TMs	<ul style="list-style-type: none"> <li>• Conducted leak detection on repaired section of 30" main</li> </ul>	Getting quotes for multiple in-line technologies with intent to begin first tests in mid-May
3 – Issue RFI for Emerging Technologies	RFI for Assessment and Repair/ Replacement Technologies for Water Infrastructure has been posted on <a href="http://swbno.org/Bids">swbno.org/Bids</a> .	Submittals due April 17 <sup>th</sup> .
4 – Develop near/medium priorities	30" water main on Magnolia would be a priority in addition to the known JRR TM projects	Will develop more comprehensive list with results of initial condition assessment
5 – Evaluate hydraulic conditions	Owen & White selected by Selection Committee to update the potable water hydraulic model for a targeted area.	Next steps include awarding contract to the selected bidder, contract negotiation, and notice to proceed
6 – Develop city-wide condition assessment		RFP to be drafted later in 2026

Thank you!



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### ACTION ITEMS

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- **Resolution (R-064-2026) – Amending Sections 14 and 16 of the Sewerage and Water Board of New Orleans Plumbing Code Relative to Cross Connection Control and Stormwater.**
  - Director Kennedy asked for a motion to approve R-064-2026. Director Cole moved for the approval of R-064-2026. Director Psychaud seconded the motion. The motion carried.
  
- **Resolution (R-044-2026) Award of Contract 2026-SWB-03 Program Management For The Lead Line Replacement Program.**
  - Director Kennedy asked for a motion to approve R-044-2026. Director Scrubbs moved for the approval of R-044-2026. Director Antrup seconded the motion. The motion carried.
  - Designee Nelson did raise questions from City Council regarding the procurement. Rebecca Johnsey, Deputy General Superintendent elaborated on language clarification regarding the RFP, scoring, composition, reference responses, and potential protest.
  
- **Resolution (R-040-2026) Award of Contract 2025-SWB-18 for Skilled and Unskilled Labor for Maintenance between the Sewerage and Water Board of New Orleans and Abacus Service Corporation.**
  - Director Kennedy asked for a motion to approve R-040-2026. Director Antrup moved for the approval of R-040-2026. Director Cole seconded the motion.  
4 – Abstentions, 1 – N, 3 -Y. Resolution fails.

## **CORRESPONDING RESOLUTIONS**

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The following resolutions were discussed at the April 8, 2026, Finance and Administration Committee Meeting:

### **GENERAL SUPERINTENDENT RECOMMENDATIONS**

#### **Contract Awards/Renewals**

- Resolution (R-032-2026) Award of Contract 30270- East Bank Wastewater Treatment Plant - Phase IA Secondary Treatment Upgrade between The Sewerage and Water Board of New Orleans and RNGD Infrastructure, LLC.
- Resolution (R-041-2026) First Renewal of Contract 2025-SWB-15 Furnishing Ferric Sulfate to the Algiers and Carrollton Water Plants between The Sewerage and Water Board of New Orleans and Usalco.

#### **Contract Amendment**

- Resolution (R-034-2026) Authorization of Amendment No.3 to the Agreement between The Sewerage and Water Board of New Orleans and Wesco International for West Power Complex Electrical and Control Cable.

#### **Contract Change Order by Ratification**

- Resolution (R-007-2026) Ratification of Change Order No. 1 for Contract 1452 – Structural and Filter Rehabilitation between The Sewerage and Water Board of New Orleans and Industrial & Mechanical Contractors, LLC.
- Resolution (R-012-2026) Ratification of Change Order No. 4 for Contract 30246 – Restoration of Gravity Flow Sanitary Sewer Mains by Point Repair at Various Sites throughout Orleans Parish Between The Sewerage and Water Board of New Orleans and Wallace C. Drennan, LLC.
- Resolution (R-035-2026) Ratification of Change Order No. 6 for Contract 30254 – Carrollton Basin No. 13 Sewer Rehabilitation between The Sewerage and Water Board of New Orleans and BLD Services, LLC.
- Resolution (R-036-2026) Ratification of Change Order No. 7 for Contract 30255 – Carrollton Basin No. 14 Sewer Rehabilitation between The Sewerage and Water Board of New Orleans and Fleming Construction Company, LLC.
- Resolution (R-037-2026) Ratification of Change Order No. 6 for Contract 30256 – Carrollton Basin No. 15 Sewer Rehabilitation between The Sewerage and Water Board of New Orleans and Hard Rock Construction, LLC.
- Resolution (R-038-2026) Ratification of Change Order No. 8 for Contract 30260 – Carrollton Basin No. 19 Sewer Rehabilitation between The Sewerage and Water Board of New Orleans and Hard Rock Construction, LLC
- Resolution (R-039-2026) Ratification of Change Order No. 3 for Contract 30261 – Carrollton Basin No. 20 Sewer Rehabilitation between The Sewerage and Water Board of New Orleans and Hard Rock Construction, LLC

- **Director Kennedy asked for a motion to approve Corresponding Resolutions in globo. Director Antrup moved to accept Corresponding Resolutions as proposed. Director Cole seconded. The motion carried.**

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### EXECUTIVE SESSION

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- Director Kennedy raised a motion to enter executive session. Director Thomas moved. Director Peychaud seconded.
  - Pursuant to R.S. 42:19, 42:17(A)(1), the Board of Directors of the Sewerage and Water Board of New Orleans will meet in executive session to discuss the appointment of the Special Counsel of the Sewerage and Water Board of New Orleans.
  - Pursuant to R.S. 42:19, 42:17(A)(1), the Board of Directors of the Sewerage and Water Board of New Orleans will meet in executive session to discuss the appointment of the General Superintendent of the Sewerage and Water Board of New Orleans.
  
- Director Kennedy raised a motion to exit executive session. Director Thomas moved. Director Peychaud seconded.

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### INFORMATION ITEMS

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The following items submitted for informational purposes only:

- A. Report – CFO (February 2026)
- B. Report – GSO (March 2026)
- C. Report- Safety (March 2026)
- D. Report – HR (March 2026)
- E. Report – FEMA (March 2026)
- F. Report – EDBP (March 2026)

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### PUBLIC COMMENT

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The following person(s) appeared before the Board of Directors to make comments:

1. **Wade Joseph** - submitted an online comment and was present to speak against Resolution (R-040-2026).  
*Mr. Joseph's online comment.*  
JEI objects to the Board taking any action in furtherance of the contract related to RFP 2025-SWB-18 skilled and unskilled labor. The SWB has arbitrarily capriciously and without just cause rejected JEI's proposal and has further arbitrarily capriciously and without just cause prevented JEI Solutions from appealing this decision pursuant to SWB's own policy memorandum 83R. JEI is taking legal action and intends to obtain injunctive relief. The Board should not take any action which may have to be undone as a result of the judicial proceedings.

2. **Anthony Jeanmarie III**, SWBNO employee and resident, spoke against House Bill 573, and amendment House Bill 1243. Mr. Jeanmarie rejected local control of SWBNO related to rates, an expansion of administrative authority, budget oversight, and changes to hiring. Mr. Jeanmarie expressed that the Council lacks capacity to sustain the Board and believes in the utility's plan that was set out within the past month. Lastly, Mr. Jeanmaire shared that the root issue is the lack of funding given to the utility, for which is not addressed in either Bill to resolve the Board's current issues of aging infrastructure. A stronger voice is needed to reflect the position of the utility.

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## ADJOURNMENT

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There being no further business to come before the Board of Directors, Director Kennedy made a motion to adjourn. Director Thomas moved to adjourn. Director Cole seconded. The motion carried. The meeting adjourned at approximately 12:58 p.m.



625 St. Joseph Street  
New Orleans, LA 70165  
504.529.2837 or 52.WATER

May 12, 2026

The Pension Committee met on May 12, 2026, in the Executive Board Room. The meeting convened at approximately 9:00 a.m.

**Present:**

Director Chadrick Kennedy, Chair  
Director Joseph Peychaud, Vice Chair  
Trustee Jackie Shine  
Trustee Mubashir Maqbool  
Trustee Rebeca Johnsey

**Absent:**

Director Tyler Antrup  
Director Kimberly Thomas  
Trustee Dexter Joseph

**PRESENTATION ITEMS**

***A. April 2026 Executive Summary Investment Report for the Employees' Retirement Systems of the Sewerage & Water Board of New Orleans - Kweku Obed - Marquette & Associates, Inc.***

The Executive Summary presentation began with an overview of market trends for April 2026. Kweku Obed described how escalations in the Middle East are impacting market stability. However, given the utility's broader portfolio there appears to be good diversity based on asset allocation.

Mr. Obed stated April proved to be a relatively positive period for the markets. Looking back, there have been various factors contributing to market volatility. The escalation of conflict in Iran in February led to a market decline. Subsequently, energy prices rose over several weeks, and interest rates increased resulting in heightened market volatility due to mixed economic signals triggered by rising gas and commodity prices. March and late February were challenging months; however, April saw a market rebound.

As we entered April, a new Federal Reserve chair is expected to adopt a more accommodative stance regarding interest rates. This development has allowed fixed income assets to perform relatively well. Overall, April was a favorable month for the markets, with both domestic and international equities showing positive performance, along with fixed income assets. This stands in contrast to discussions held previously regarding anticipated returns. This experience underscores the importance of considering the right asset classes and ensuring proper diversification within portfolios, including sectors like infrastructure and potentially real estate.



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***B. Recommendation for Infrastructure Asset Class - Kweku Obed - Marquette & Associates, Inc.***

Mr. Obed recommended Brookfield and IFM for the infrastructure asset class, noting that the two companies complement each other effectively and have numerous clients who use both managers. Therefore, from Marquette's perspective, the recommendation would be to pursue a 50-50 allocation between IFM and Brookfield. Although McCury is a capable manager, the focus should be on ensuring the funds operate effectively within the portfolio, which further supports the recommendation.

**ACTION ITEM**

- Resolution (R-066-2026) - Authorization of Manager for Designated Asset Class of Private Infrastructure
  - o **Director Kennedy made a motion to approve Resolution R-066-2026. Trustee Maqbool moved. Director Peychaud seconded. The motion carried.**

**INFORMATION ITEMS**

- o The information items were received.

**PUBLIC COMMENT**

None.

**ADJOURNMENT**

There being no further business to come before the Pension Committee, Director Kennedy made a motion to adjourn. Trustee Maqbool moved. Trustee Johnsey seconded. The motion carried. The meeting was adjourned at approximately 9:44 a.m.



625 St. Joseph Street  
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504.529.2837 or 52.WATER

May 13, 2026

The Finance and Administration & Strategic Planning Committees met on Wednesday, May 13, 2026, in the Executive Board Room. The meeting convened at approximately 9:00 a.m.

**Present:**

Director Chadrick Kennedy - Chair  
Director Joseph Peychaud – Vice Chair  
Director Courtney Scrubbs  
Director Ariane Greenidge  
Director Tyler Antrup  
Director H. Davis Cole  
Deputy CAO Stephen Nelson – Mayor’s Designee

**Members Absent**

Director Kimberly Thomas

**PRESENTATION ITEMS**

***A. Executive Summary Report (March 2026) - E. Grey Lewis, CFO, SWBNO***

**FINANCIAL OVERVIEW**

Mr. Lewis reported on preliminary March financials and provided an update on the Oracle system conversion project, noting that additional training is in progress and that support from the implementation firm will continue through June.

The March year-to-date financial information was compiled using data from the new system along with some estimated expenses, as the team is adapting to the new reporting and month-end Oracle processes. Mr. Lewis provided an update on the audit process, which is progressing well with a deadline set for June. The auditors are currently completing the final phases of testing and will begin preparing the annual report in the upcoming weeks.

**Revenue**

Water and Sewer Operating Revenues for March year-to-date were \$68.1 million, which is \$1.4 million below budget. Drainage Taxes reported through March were \$56.2 million, influenced by the tax deadline. Reported expenses were lower than budget and were affected by the financial system conversion and the transition to a new accounting system, with ongoing monitoring in place.



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### Cash on Hand

Cash collections for water and sewer bills reached \$24.3 million in March and \$23.1 million in April, demonstrating an improvement compared to the initial two months of 2026 and historical averages. This trend aligns with increased orders for service disconnects, the implementation of smart metering billing over an extended duration, and ongoing efforts to promote payment plans through Promise Pay. As of March 31, days cash on hand stood at 150 for Water and 174 for Sewer, reflecting an increase from the previous month and exceeding the 90-day target.

### Minor Drainage & Joint Infrastructure

Mr. Lewis reported on minor drainage revenue for 2025, indicating \$4.6 million has been received through March, which includes the initial installment of traffic camera revenue. In relation to joint infrastructure payments to the Department of Public Works (DPW), the utility paid a total of \$9.1 million in March and April and continues to hold weekly meetings with DPW and the Governor's Office of Homeland Security and Emergency Preparedness (GOHSEP) to discuss reimbursement processes.

### Customer Service

Keith James, Customer Service Manager, reported on customer service metrics, noting a significant increase in customer service activity following major water /sewer main breaks, as reflected in March metrics and heightened activity across all customer channels. The Committee asked about staffing levels. Mr. James advised that four new hires are being onboarded and efforts continue to better align staffing needs with the strategic goals for customer service. The total number of customer interactions for March was 30,218, compared to 22,624 in February.

### ***B. Water Distribution System Immediate Action Plan Funding - E. Grey Lewis, Chief Financial Officer***

Mr. Lewis provided an update on the financial funding for the Immediate Action Plan regarding transmission main breaks. Recently, the Infrastructure Advisory Board (IAB) approved the allocation of \$4 million for necessary capital repairs. In the mid-term, there are four transmission main projects that were previously identified for the JIRR program but were put on hold due to funding issues, which the Utility is currently discussing with the City, pending a FEMA extension to December 2028. In the long term, costs significantly exceed available resources, prompting the exploration of a multi-faceted approach involving partnerships at the federal, state, and local levels through a working group. There is



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a need for further investigation into grant funding and the expansion of the rate base to include the tourism industry, and management will continue to engage with City leadership and the delegation to convey the urgency of these matters.

### ***C. Stormwater Fee Update and Rate Study Recommendation***

Jamie Parker, SWBNO Chief of Staff, and Henrietta Locklear, Senior Vice President at Raftelis Financial Consultants, provided an update on the development of a stormwater fee. Ms. Parker noted that the latest phase of this work began in 2022. Since that time, the utility has continued to develop and refine the fee structure, leading to the sharing of a stormwater fee proposal with the City’s administration in February 2026.

The proposal recommends using both drainage taxes and a stormwater fee to support the drainage system. Ms. Locklear noted that a financial analysis of the drainage system determined a roughly \$50 million annual shortfall, resulting in deferred investments and unmet system needs. The proposal recommended consolidating the utility’s three drainage taxes into a single tax. It also recommended implementing a stormwater fee based on the equivalent residential unit (ERU) approach. Single family-residential properties would be classified by tiers based on size (small, typical, large), while all other properties would be charged on a per ERU basis based on measure impervious area. Ms. Locklear shared that obtaining impervious area on all properties throughout the city is nearly complete.

Ms. Locklear also shared that the proposal sought to incorporate an offset, where the amount paid in drainage property taxes could offset the stormwater fee. The offset and its implementation are ongoing topics of discussion among the utility, the administration, and the City Council. Ms. Parker noted that utility staff continues to meet with and collaborate with the administration and Council on this initiative.

### ***D. City of New Orleans Parcel Fee***

Stephen Nelson, the City’s Deputy CAO of Infrastructure and Director of Public Works, and Leo John Arnett, the City’s Director of Policy and Research, shared the mayor’s vision for a parcel fee. The request was to explore a street maintenance parcel fee to generate additional revenue for streets, traffic lights, and subsurface work, which could include repairs to water and sewer lines. The request was for Raftelis, the utility’s financial consultant, to conduct the necessary analysis and develop the parcel fee. The committee raised questions regarding the scope of work, noting that the request to explore this type of parcel fee would be for infrastructure that falls outside the purview of the utility. Mr. Nelson shared



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that the request is part of the administration's plan to explore new, flexible options to fund critical infrastructure needs.

### **ACTION ITEMS**

- Resolution (R-067-2026)- Authorization of Amendment No. 3 for Professional Services for Update to Drainage System Funding and Feasibility Analysis between Sewerage and Water Board of New Orleans and Raftelis Financial Consultants, Inc.
  - o **Director Kennedy made a motion to approve Resolution R-067-2026. Director Greenidge moved. Director Scrubbs seconded. The motion carried.**
  
- Resolution (R-068-2026) - Authorization of Amendment No. 4 for Professional Services for the Feasibility Analysis and Development of a Parcel Fee between Sewerage and Water Board of New Orleans and Raftelis Financial Consultants, Inc.
  - o **Director Kennedy made a motion to approve Resolution R-068-2026. Director Cole moved. No second. The motion did not carry.**

### **GENERAL SUPERINTENDENT'S REPORT**

### **CONTRACT AWARD**

- Resolution (R-040-2026) Award of Contract 2025-SWB-18 for Skilled and Unskilled Labor for Maintenance between The Sewerage and Water Board of New Orleans and Abacus Service Corporation.
  - o **Director Kennedy made a motion to approve Resolution R-040-2026. Director Antrup moved. Director Scrubbs seconded. The motion carried.**



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## CONTRACT AMENDMENTS

- Resolution (R-042-2026) Authorization of Amendment No. 1 to the Agreement between The Sewerage and Water Board of New Orleans and Xylem Dewatering Solutions Inc., dba Wach Water Services for Leak Detection and Fire Flow Testing Within Orleans Parish.
- Resolution (R-045-2026) Authorization of Amendment No. 8 to the Agreement between The Sewerage and Water Board of New Orleans and N-Y Associates, Inc. for Design and Engineering Services for the Water Line Replacement Program.
- Resolution (R-046-2026) Authorization of Amendment No. 10 to the Agreement between The Sewerage and Water Board of New Orleans and Mott MacDonald, LLC for Design and Engineering Services for the Water Line Replacement Program.
- Resolution (R-047-2026) Authorization of Amendment No. 3 to for Contract 30264- Cleaning and CCTV Inspection of Sanitary Sewer Mains at Various Sites Within Orleans Parish between The Sewerage and Water Board of New Orleans and Compliance Envirosystems, LLC.
  - o **Director Kennedy made a motion to approve Contract Amendments. Director Antrup moved. Director Greenidge seconded. The motion carried.**

## CONTRACT CHANGE ORDER BY RATIFICATION

- Resolution (R-033-2026) Ratification of Change Order No. 8 for Contract 1420 – Power Complex Phase 1 Equipment Installation and Commissioning between The Sewerage and Water Board of New Orleans and Frischhertz-Barnes a Joint Venture.
- Resolution (R-049-2026) Ratification of Change Order No. 3 for Contract 2164 – Water Main Line Replacements and Extension at Various Locations Throughout Orleans Parish between The Sewerage and Water Board of New Orleans and Wallace C. Drennan, Inc.
- Resolution (R-050-2026) Ratification of Change Order No. 5 for Contract 30232-Carrollton Basin No. 3 Sewer Rehabilitation between The Sewerage and Water Board of New Orleans and BLD Services, LLC.
- Resolution (R-052-2026) Ratification of Change Order No. 6 for Contract 30235-Carrollton Basin No. 5 Sewer Rehabilitation between The Sewerage and Water Board of New Orleans and BLD Services, LLC.
- Resolution (R-056-2026) Ratification of Change Order No. 4 for Contract 30261-Carrollton Basin No. 20 Sewer Rehabilitation between The Sewerage and Water Board of New Orleans and Hard Rock Construction, LLC.

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**Board of Directors:** Hon. Helena Moreno, President, Chadrick Kennedy, President Pro Tempore, Hon. Jason Hughes, H. Davis Cole, PE, Jonathan Stewart, Kimberly A. Thomas, JD, Tyler Antrup, Ariane Greenidge, Joseph Peychaud, Courtney B. Scrubbs, Esq,



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- **Director Kennedy made a motion to approve the Contact Change order By Ratification. Director Scrubbs moved. Director Greenidge seconded. The motion carried.**

### **FINAL ACCEPTANCE**

- Resolution (R-051-2026) Authorization of Final Acceptance for Contract 30232-Carrollton Basin No. 3 Sewer Rehabilitation between The Sewerage and Water Board of New Orleans and BLD Services, LLC.
  - Resolution (R-053-2026) Authorization of Final Acceptance for Contract 30252-Carrollton Basin No. 11 Sewer Rehabilitation between The Sewerage and Water Board of New Orleans and BLD Services, LLC.
  - Resolution (R-054-2026) Authorization of Final Acceptance for Contract 30256-Carrollton Basin No. 15 Sewer Rehabilitation between The Sewerage and Water Board of New Orleans and Hard Rock Construction, LLC.
  - Resolution (R-055-2026) Authorization of Final Acceptance for Contract 30260-Carrollton Basin No. 19 Sewer Rehabilitation between The Sewerage and Water Board of New Orleans and Hard Rock Construction, LLC.
- **Director Kennedy made a motion to approve Final Acceptances. Director Scrubbs moved. Director Antrup seconded. The motion carried.**

### **INFORMATION ITEMS**

- A. Report – HGI (March 2026)
- B. Report – CFO (February 2026)
- C. Report – FEMA (March 2026)
- D. Report – EDBP (March 2026)

### **PUBLIC COMMENT**

- None



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## **ADJOURNMENT**

There being no further business to come before the Finance and Administration and Strategic Planning Committees, Director Kennedy made a motion to adjourn. Director Scrubbs moved. Director Cole seconded. The motion carried. The meeting was adjourned at approximately 10:53 a.m.



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April 20, 2026

The Governance Committee met on Monday, April 20, 2026, in the Executive Board Room. The meeting convened at approximately 1:07 p.m.

**Members Present:**

Director Courtney Scrubbs – Chair  
Director H. Davis Cole – Vice Chair  
Director Chadrick Kennedy  
Atty. Adam Swensek, Designee for Mayor Moreno (ex-officio President)<sup>1</sup>

**Members Absent:**

Director Kimberly Thomas

**Non-members Present:**

Director Joseph Peychaud  
Director Ariane Greenidge  
Councilmember Jason Hughes

**II. DISCUSSION ITEMS**

- **Director Scrubbs presented a motion to add a discussion item - House Bill No. 573, as amended, and Substitute House Bill No. 1243 - to the agenda. Director Kennedy moved. Director Cole seconded. The discussion item was added to the agenda by unanimous vote.**
  
- **Director Scrubbs presented a motion to amend the language of an Executive Session Item to add clarifying language to reflect that the committee seeks legal advice from Special Counsel regarding potential litigation exposure, regulatory risks, and legal implications regarding House Bill No. 573, as amended, and Substitute House Bill No. 1243. Director Cole moved. Director Kennedy seconded. The motion failed.**

Designee Swensek questioned whether the executive session description provided sufficient specificity under the Open Meetings Law. Director Scrubbs noted that the proposed clarification was

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<sup>1</sup> Per correspondence dated February 20, 2026, from Mayor Moreno to Randy Hayman, SWBNO Executive Director, Stephen Nelson, Deputy CAO of Infrastructure and Director of Public Works for the City of New Orleans, was designated to serve in the Mayor's stead as President of the Board. Questions regarding mayoral designee participation and voting authority were discussed during the meeting.



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intended to reflect the Committee's desire to obtain legal guidance from Special Counsel regarding potential litigation exposure, regulatory risks, and legal implications associated with House Bill No. 573, as amended, and Substitute House Bill No. 1243. Councilmember Jason Hughes similarly raised concerns regarding the description of the executive session item and public understanding of the purpose of the proposed executive session.

#### ***A. Evaluation Process for Executive Leadership***

Director Scrubbs provided an overview of next steps for the evaluation process of executive leadership, including a discussion of performance goals and metrics at the April Board of Directors meeting. Given other pressing issues currently being managed by executive leadership, Directors Scrubbs suggested giving staff additional time to prepare for this discussion.

- **Director Scrubbs presented a motion to defer the discussion of executive leadership goals and metrics. Director Cole moved. Director Kennedy seconded. The motion carried.**

#### ***B. House Bill No. 573, as amended, and Substitute House Bill No. 1243***

Theron Levi-Baquet, Assistant Special Counsel, provided an overview of House Bill 1243 and its potential impact on the utility. Revised Statutes that were noted included: La. R.S. 33:4071(A), 33:4072(A), 33:4072(B)(1), 33:4072(B)(2), 33:4074, 33:4159.2(A)(1), 33:4159.2(A)(2), and 33:4159.2(B)(1).

Committee members raised various questions regarding HB 1243, including the intent of the legislation, drainage system responsibilities, governing aspects of the utility, bond implications, financing obligations, potential impacts to pensioners and active employees, and whether chain of command will change under emergency circumstances. Councilmember Hughes stated that the legislation is not intended to impact the utility's borrowing capacity or draining responsibilities but will give the City Council authority to make changes that could affect the utility in the future. Designee Swensek noted that the overall desire of the legislation is to place SWBNO matters in the hands of local government (City Council) instead of the State Legislature.

A summary of the Committee's discussion regarding Substitute House Bill 1243, the substitute legislation associated with House Bill No. 573, as amended, including questions raised and responses regarding the proposed legislation and its potential impacts to the utility, is attached to these minutes for reference purposes.



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### **III. EXECUTIVE SESSION**

- A. Pursuant to R.S. 42:19, 42:17 (A)(2), 42:17(A)(11) and La. C.E. Art. 506, the Governance Committee of the Sewerage and Water Board of New Orleans will discuss the 2026 Regular Session of the Louisiana Legislature, including House Bill No. 573, as amended, and Substitute House Bill No. 1243.***

Director Scrubbs advised of a need to enter executive session to obtain guidance from Special Counsel, given the expediency of the Legislative Session. Designee Swensek raised concerns again regarding entering executive session but advised that committee members could be briefed individually by Special Counsel. SWBNO's Special Counsel advised that the executive session item, as noticed on the agenda, could be discussed by the Committee and fell within the scope of attorney-client privilege and the cited Open Meetings Law exceptions.

- **Director Scrubbs presented a motion to enter executive session. Director Kennedy moved. Seconded by Director Cole. The motion failed.**

### **INFORMATION ITEM**

- The information item Louisiana House of Representatives Substitute Bill 1243 was received.

### **PUBLIC COMMENT**

- None

### **ADJOURNMENT**

There being no further business to come before the Governance Committee, Director Scrubbs made a motion to adjourn. Director Kennedy moved. Director Cole seconded. The motion carried. The meeting was adjourned at approximately 2:14 p.m.

**Supplemental Discussion Summary – House Bill No. 573, as amended, and Substitute  
House Bill No. 1243 ("HB 1243")**

The following summary provides additional context regarding the Governance Committee’s April 20, 2026, discussion of HB1243, including key questions, discussion topics, and responses regarding the proposed legislation and its potential impacts on the utility.

This document is intended as a supplemental discussion summary only and is not the official meeting minutes or a verbatim transcript of the meeting. The official actions and proceedings of the Governance Committee are reflected in the approved meeting minutes and meeting recording.

**Opening Remarks:** The Governance Committee’s role is to do its due diligence to discover any potential impacts on structure, operations, financial position, and legal viability. Discussion is not in support or against the House bills.

**Presentation:** A presentation on the changes proposed by House Bill 1243 is made by Theron Levi-Baquet, Assistant Special Counsel.

**Discussion:** Director Scrubbs opens the floor for questions and discussion.

**CM Hughes:** Raised questions as to why the letter submitted on behalf of the Governance Committee did not go to the full board and notes that the Governance Committee confuses the position of the full board.

**Director Scrubbs:** Notes that the letter is not an agenda item for discussion but they can convene following the meeting to discuss.

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**Director Greenidge:** How can the board maintain its position as a state entity separate and apart from the City of New Orleans?

**Designee Swensek:** Although not the creator of the bill, Mr. Swensek advises that the intent of the bill is to keep SWBNO a state entity, a political subdivision of the state. The change the bill seeks to make is to bring SWBNO matters under the control of local government, as opposed to the State Legislature.

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**Director Greenidge:** How would the language “[t]he City of New Orleans *may* transfer all employees and equipment used for drainage maintenance to the Sewerage and Water Board of

New Orleans” impact drainage system operations? Is this a change from 2025 when SWBNO was given responsibility for the entire drainage system?

**Designee Swensek:** The bill in its current form does not change anything but would allow for possible changes down the road and for drainage functions to fall under the City. Any changes in drainage responsibilities would need to have a corresponding change in drainage funding. At a broader policy level, this would enable the governance of water, drainage, and sewer to be brought under the function of local government and would help avoid involvement and legislation at the State level.

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**Director Scrubbs:** Would the responsibility of utility performance and service be transferred to the other controlling entity?

**Designee Swensek:** State law and the City’s home rule charter establish the board and its powers and functions. Regulatory authority and oversight will not transfer these functions. The City does not want to absorb the utility but wants greater authority to regulate it. The bill would not divest SWBNO of its functions or responsibilities unless and until the Council’s authority is exerted. There would be no changes to the utility until a Council ordinance is passed.

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**Director Peychaud:** Will there a negative impact on pensioners and employees?

**Designee Swensek:** There is nothing on the face of the bill that indicates any impact on pensioners and that is not the intent. There is express language to not alter obligations of the utility or vested rights.

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**Director Scrubbs:** There are guardrails around impact to existing obligations of the utility, and the Council is prohibited from impairing existing obligations of the board. Is this broader than contracts?

**Designee Swensek:** The intent is to not impact existing obligations, specifically bond covenants and existing contractual rights. The City is not looking to place the utility in financial jeopardy.

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**Director Scrubbs:** Will the chain of command and processes change regarding operations?

**Designee Swensek:** No, this is a prospective statute that relates to governance. If at some point the Council adopts a new policy or rule, then there may be a change. Any changes that alter the status quo should be made thoughtfully by the Council.

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**Director Peychaud:** What about changes to the appointment and terms of the Board and with respect to the president and president pro tem?

**Designee Swensek:** The Council will have to adopt ordinances on how appointments to the Board are made because State law provisions that govern that are being removed. This is a philosophical approach that matters of local government should be governed locally (by local elected officials). There would be changes that the mayor is not ex-officio president of the Board, but the responsibilities of the president and pro tem would still be governed by the bylaws.

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**Director Scrubbs:** What about the selection process that involves local university presidents?

**Designee Swensek:** A new selection process would be decided by the Council. There are burdens being placed on the presidents of the universities regarding board appointments. There are existing rules in the Council's rules and regulations regarding reviewing and confirming appointments. This is another area that is to be determined. Also, the constitution of SWBNO is in the city charter and the mayor would not support departing from that without approval from the public.

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**Director Kennedy:** How will potential changes in drainage responsibility impact bonding capacity? Current language depicts ambiguity based on the Council's discretion. This could impact long-term lending.

**CM Hughes:** The bill gives the Council discretion (not a mandate) to change drainage responsibility. This is simply a shift of authority from the State Legislature to the City Council. At any point, the State, through its legislative process, could shift responsibility. The "uncertainty" currently exists.

**Designee Swensek:** Reiterates that the Council cannot impair existing obligations. And the need to borrow in the future should be lessened if there is a lack of obligation to provide a service.

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**Director Scrubbs:** What are the implications for rate setting and general financial predictability?

**Designee Swensek:** The desire here is not to create chaos or an unstable, unpredictable situation. One of the biggest complaints received by City Council is about drainage and water. There is no desire to upset customers in these areas. In State law, the Council is already a necessary player regarding rate setting. This could remain the same.

**Director Cole:** There is no formal mechanism to request a rate increase or rate case to the Council.

**Designee Swensek:** I'm not sure what exists for the utility to "force the case" to have the Council consider a rate case. The Council could treat SWBNO rate requests like an Entergy rate docket.

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**Director Scrubbs:** How will the bill improve current infrastructure so that better services can be provided to customers?

**Designee Swensek:** The desire is not to establish a system where the Council would starve out SWBNO to meet other priorities. The City Council nor the Mayor are incentivized to set up a system where voters don't have water. Fragmented governance – State Legislature, City Council, SWBNO Board of Directors – makes it unclear in terms of accountability and responsibility. By putting greater accountability on the Council and the City, it will put greater attention on the utility.

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**Director Cole:** Do other state laws require us to operate drainage, water, and sewer in enterprise funds?

**CFO Lewis:** Yes, revenue collected must be used for its intended purpose. Revenue from drainage taxes is used to support the drainage system. Revenue from water and sewer fees is used to support those respective systems.

**Designee Swensek:** Millages are dedicated and cannot be used for other purposes. Once something goes to the voters, it is locked in for that purpose and cannot be shifted elsewhere.

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**Director Greenidge:** Why the quorum change?

**Designee Swensek:** We are aligning the quorum change with what is set forth in open meetings law.

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**Director Scrubbs** – What was the stakeholder input for this proposed structure that is included in the bill?

**Designee Swensek:** The substance of the bill is a product of years of public engagement from the mayor, from her running for mayoral office to serving on the City Council. The actual language may not have been vetted by stakeholders, but the concepts have been discussed.

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**Director Scrubbs:** There is a desire to understand if entities and groups who have weighed in on SWBNO governance in the past have been engaged with the mayor on the formation of this proposed governance structure.

**Designee Swensek:** There are two directions we could go: either make SWBNO totally independent or bring it under more local. The decision here is to make SWBNO under more local control and governance.



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May 13, 2026

The Governance Committee met on Wednesday, May 13, 2026, in the Executive Board Room. The meeting convened at approximately 11:03 a.m.

**Members Present:**

Director Courtney Scrubbs – Chair  
Director H. Davis Cole – Vice Chair  
Director Chadrick Kennedy  
Director Kimberly Thomas

**Non-members Present:**

Director Ariane Greenidge  
Director Joseph Psychaud  
Director Tyler Antrup

**DISCUSSION ITEMS:**

Before moving into the discussion items, Director Scrubbs asked for a motion to move the legislative session to the first item on the agenda.

**Director Thomas moved. Director Kennedy seconded. The motion carried unanimously.**

***A. 2026 Legislative Session – Jamie Parker, Chief of Staff, SWBNO***

Ms. Parker shared updates on the 2026 Legislative Session, including House Bill 441(civil service), House Bill 1273 (governance and other issues), and House Bill 893 (procurement), all of which passed the House of Representatives and are now awaiting approval by the Senate. An update was also shared on Senate Bill 228 (constitutional amendment) and Senate Bill 268 (statute), which relate to the utility’s lead service line program. Both passed the Senate and are awaiting approval from the House.

During the committee’s discussion, Executive Director Hayman shared comments regarding the impact of House Bill 1243 on employees. He noted that the bill’s uncertainty is raising concerns among employees about positions, pay, and pensions. He further noted that decisions made about the future of the utility should keep employees and employee retention in mind and expressed a desire for the utility to



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participate in any discussions about the utility’s future, whether that is representation at the staff or director level.

Following the discussion, Director Scrubbs called for a motion that staff provide ongoing periodic updates to the Governance Committee regarding legislation, policy initiatives, and governance-related developments with potential operational or governance implications for the utility. The goal is to have this as a standing agenda item moving forward.

**Director Thomas moved. Director Kennedy seconded. The motion carried.**

Director Scrubbs also called for a motion for Special Counsel and executive leadership to provide the committee with an assessment of the operational, governance, emergency management, and implementation implications associated with pending governance legislation, including any immediate changes, areas of ambiguity, operational continuity risk, and hurricane season preparedness considerations. Director Antrup noted that the City of Portland has undergone a complex, multi-year effort to merge their water and wastewater units together and encouraged staff to use this as a potential model.

**Director Thomas moved. Director Cole seconded. The motion carried.**

### ***B. Governance Alignment and Related Processes – Retreat Follow-Up***

The committee reviewed key workstreams that were developed from the Board Retreat, including Governance Framework Modernization, Board Performance & Development, and Continuity & Governance Transition Preparedness (as reflected in detail on the presentation slide). The committee also discussed next steps following the retreat, including transition preparedness (immediate), a governance workplan (summer 2026), communications deep dive (summer 2026), retreat planning (fall 2026), and succession planning (in progress and ongoing).

The discussion noted that executive compensation may need to have a dedicated committee. The committee also discussed revisiting the Board’s schedule to allow for more time in between committee meetings and the regular, monthly meeting of the full Board. It was also noted that more time to review materials would be helpful for directors in preparation for meetings. Moving forward, the committee agreed that the communications component will be handled by either the Strategic Planning or Operations committee.

Director Scrubbs called for a motion for staff, Special Counsel, and appropriate advisors to support the development and implementation planning related to the governance retreat action items including Governance Framework Modernization, Board Performance & Development, and Continuity & Governance Transition Preparedness. The process envisioned by the committee is for staff to develop a workplan to



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implement these workstreams, engage with directors individually, bring the plans back to the committee, and then eventually present recommendations to the full Board.

**Director Kennedy moved. Director Cole seconded. The motion carried.**

### ***C. Executive Key Performance Indicator (KPI) Development and Alignment***

The committee continued its work on establishing key performance indicators for executive positions. The intention is to establish clear alignment around priorities, measurable outcomes that indicate success and forward movement, operational leadership and clarity, and organizational objectives. Collaboration and alignment between executives and the committee was noted to be expected and appropriate.

The Executive Director, Interim General Superintendent, and Interim Special Counsel shared their goals and KPIs. The committee provided feedback that, when possible, KPIs should be SMART (Specific, Measurable, Achievable, Relevant, and Time-bound) and linked to some measure of progress. The committee provided feedback to the executives as the group continues to work towards alignment.

Director Scrubbs called for a motion to adopt the goals and KPIs as prepared by executive staff, subject to incorporating the feedback and comments provided by directors, and for the revised goals and KPIs to be presented to the full Board for adoption at the next monthly meeting.

**Director Cole moved. Director Kennedy seconded. The motion carried.**

### ***D. Executive Succession Planning***

Draft succession plans for the Executive Director, General Superintendent, and Special Counsel positions were shared with the committee. Additional discussion revealed that the committee is desiring one emergency succession plan/playbook that covers the top layer of the organization if an executive appointed by the Board is unable to serve due to an unforeseen event. The committee also asked the executives to continue developing and refining their planned succession protocols, which include transition planning and knowledge transfers, for their respective functions and departments.

The committee suggested that the executives provide a progress update to the Board at the next regular meeting and to request more time to complete plans.



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### ***E. Appointment of General Superintendent (Compensation and Committee Recommendation)***

The committee noted significant turnover in executive positions in past years and discussed its Executive Compensation and Continuity Framework, which includes base compensation, professional development support, continuity and transition stability provisions, KPI-linked compensation adjustment opportunities, and an optional retirement allocation mechanism (as reflected in detail on the presentation slide). SWBNO CAO, David Callahan, provided the existing compensation structure and related information regarding the Interim General Superintendent, as the salary for this position must be set by the Board.

#### **EXECUTIVE SESSION:**

- **Director Scrubbs asked for a motion to enter executive session. Director Kennedy moved. Director Thomas moved. The motion carried.**

*A. Pursuant to La. R.S. 42:17(A)(1), the Governance Committee of the Sewerage and Water Board of New Orleans will meet in executive session to discuss the character, professional competence, and fitness of its Interim General Superintendent.*

- **Director Scrubbs presented a motion to exit executive session. Director Thomas moved. Director Kennedy seconded. The motion carried.**

Director Scrubbs moved to recommend appointment of the Interim General Superintendent to General Superintendent subject to Board approval and finalization of employment terms.

**Director Kennedy moved. Director Cole seconded. The motion carried.**

Director Scrubbs moved to recommend approval of a compensation and employment framework for the General Superintendent position, incorporating base compensation, KPI-linked evaluation and compensation methodology, optional retirement allocation mechanisms related to earned compensation adjustments, continuity and transition planning provisions, and executive development support considerations subject to final legal review and Board approval.

**Director Kennedy moved. Director Thomas seconded. The motion carried.**



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**PUBLIC COMMENT:**

- None

**ADJOURNMENT**

There being no further business to come before the Governance Committee, Director Scrubbs made a motion to adjourn. Director Cole moved. Director Thomas seconded. The motion carried. The meeting was adjourned at approximately 1:43 p.m.

# Executive Director's Report

May 20, 2026





# LDH Water Grades

- *Issued annually to all water systems in the state on May 1 based on prior year performance*
- *Categories include infrastructure components as well as financial stability and customer complaint*

## **Algiers Water Plant**

- Maintained A grade since 2024

**A**

## **Carrollton Water Plant**

- Improved from C in 2024 to B in 2026
- Upgrades completed at Sycamore Filter Gallery

**B**

# Industrial Canal Update

- 54" Sewer Force main was damaged on Friday April 17
- Contractors mobilized on April 18,
  - Cessation of discharge of sewer in canal on April 27
- Approximately 50 million gallons of sewer released
- Removal of debris around pipe and development of repair plan is underway
- Recreational advisories have been lifted





# Community Engagement

- Participated in 15 community events during Q1 2026
- Sewerage and Water Board of New Orleans Water Talks: A Community Conversation launching for Summer 2026
  - Multiple meeting dates and locations to service each district to be announced





# Dwyer Canal Concerns



### Legend

**Sewer Line Repair Status**

- Repairs Completed
- Smoke Testing – Complete
- Smoke Testing – Ongoing
- Dye Testing - Complete

**Dwyer Canal Discharge Sites**

- Water Leak
- Sewer Leak – Ceased
- ▲ Under Investigation

**Sewer Lift Stations**

- Sewer Lift Station
- ★ Cerise Lift Station (repaired)

**Canal Sampling Sites**

- ◆ Canal Sampling Sites

# Smoke and Dye Testing – In Progress

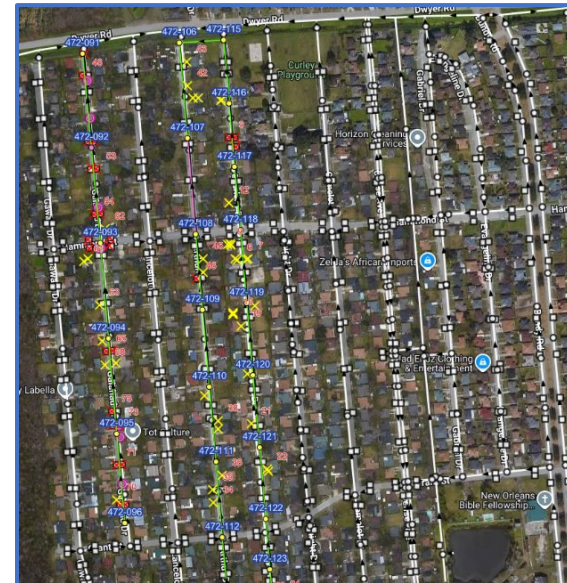
- Smoke testing
  - Completed: Galahad, Arthur, Charlene, Lurline; Citrus, Bonita
  - Cross connections identified on each street
- Dye testing
  - Galahad – identified 7 defects that need to be corrected; 4 completed
  - Lurline – 3 defects identified (preliminary results)
  - Next: Bonita St
- Reasons for defects
  - Subsidence
  - Contractor damage

**Dye Test Report**

Task Order	Test #	Line ID
0260062930	51	472-092-472-091
Source	Address	
Catch Basin / Drainage Inlet	4859 GALAHAD DR	
Surface Cover	Location	Sector
Grass/Dirt	Storm Drain	Public
Results		
Complete - Positive		
Comments		
Spot of infiltration marked with green X. Location inside lateral 142.9' from UpsMH 472-092.		



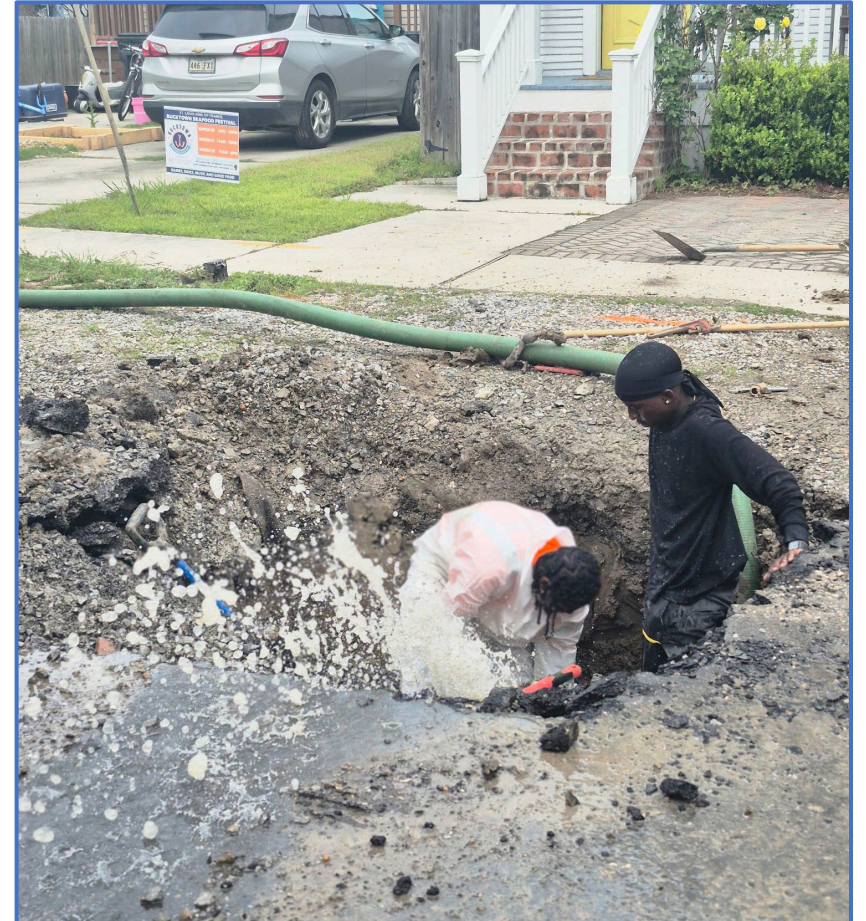




# Work Order Breakdown since January 2026

- Work Orders Opened vs Closed
  - 11,026 opened, 10,924 closed
- Repair Types Closed
  - Water Service Repairs: 4,358
  - Water Main Repairs: 483
  - Sewer Service Repairs: 1,582
  - Sewer Main Repairs: 482
  - Hydrant Repairs: 827
  - Low Water Pressure Repairs: 50
  - Other Types of Repairs: 3,144



**Thank you!**





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**SEWERAGE & WATER BOARD OF NEW ORLEANS**

# **Credit Ratings Overview**

Summary of Credit Rating Status, Methodology, and Future Outlook

# Table of Contents

## 1 Overview of Current Ratings

## 2 How Ratings are Determined

- How the methodologies work
- Select commentary from rating agencies

## 3 Rating Opportunities and Challenges

- Future developments that could improve or pressure ratings

**S&P Global**  
Ratings

**RatingsDirect**

Summary:  
New Orleans  
New Orleans Sewerage and Water Board; Water/Sewer

**Primary Credit Analyst:**  
Theodore A Chapman, Farmers Branch + 1 (214) 871 1401; theodore.chapman@spglobal.com

**Secondary Contact:**  
Scott D Garrigan, New York + 1 (212) 233 7014; scott.garrigan@spglobal.com

**Table Of Contents**

- Rating Action
- Stable Outlook
- Credit Opinion
- Related Research

WWW.STANDARDANDPOORS.COM/RATINGSDIRECT

**FitchRatings**

**RATING ACTION COMMENTARY**  
**Fitch Affirms New Orleans, LA's Water and Sewerage Revs at 'BBB+'; Outlook Stable**  
Thu 07 Nov, 2024 - 5:27 PM ET

Fitch Ratings - Austin - 07 Nov 2024: Fitch Ratings has affirmed the 'BBB+' ratings on the following bonds issued by the city of New Orleans, LA (the city) on behalf of the Sewerage and Water Board of New Orleans (SWBNO):

- \$189.9 million water revenue and refunding bonds;
- \$252.7 million sewerage service revenue and refunding bonds.

Additionally, Fitch has assessed the SWBNO's Standalone Credit Profile (SCP) at 'bbb+'. The SCP represents the consolidated credit profile of SWBNO's water, sewerage and drainage systems on a standalone basis irrespective of its relationship with and the credit quality of the city of New Orleans (Issuer Default Rating A/Negative).

The Rating Outlook is Stable.

**RATING ACTIONS**

ENTITY / DEBT	RATING	PRIOR
New Orleans Sewerage & Water Board (LA) [Water, Sewer]		

SECTION

01

# SWBNO's Current Ratings

# Current Ratings at a Glance

## Water Revenue Bonds

S&P	Fitch	Kroll
AAA	AAA	AAA
AA+	AA+	AA+
AA	AA	AA
AA-	AA-	AA-
A+	A+	A+
A	A	A
A-	A-	A-
BBB+ (Negative)	BBB+ (Stable)	BBB+
BBB	BBB	BBB
BBB-	BBB-	BBB-

↓↓↓ BELOW INVESTMENT GRADE ↓↓↓

## Sewerage Service Revenue Bonds

S&P	Fitch	Kroll
AAA	AAA	AAA
AA+	AA+	AA+
AA	AA	AA
AA-	AA-	AA-
A+	A+	A+ (Stable)
A	A	A
A-	A-	A-
BBB+ (Negative)	BBB+ (Stable)	BBB+
BBB	BBB	BBB
BBB-	BBB-	BBB-

↓↓↓ BELOW INVESTMENT GRADE ↓↓↓

- S&P recently downgraded the **Water Revenue Bonds to BBB+ from A- (March)** and **Sewerage Service Revenue Bonds to BBB+ from A (April)**, both with a **Negative outlook**.
- **Fitch rates both credits together at BBB+ with a Stable Outlook (Nov 2024)** through one consolidated “Standalone Credit Profile”. While there are two separately-secured liens, Fitch links the ratings of each through shared governance, rate-setting, customers, and management.
- **Kroll affirmed an A+ in October of 2024** on the 2021 WIFIA Loan that is on parity with the outstanding Sewerage Revenue Bonds.
- Moody's does not rate either revenue credit.

Former Rating   Current Rating

Sources: S&P Global Ratings (Mar. & Apr. 2026); Fitch Ratings (Sep 2025); KBRA Surveillance Report (Oct 2024)

SECTION

2

# How Ratings Are Determined

# What Do Rating Agencies Look At?

## Fitch Criteria

*Three pillars, tested with forward-looking scenarios*

### A: Revenue defensibility (A)

Demand characteristics, rate-setting flexibility, and customer affordability.

### B: Operating risk (BBB)

Operating cost burden, capital planning, and asset condition and life cycle.

### C: Financial profile (A)

Leverage, liquidity, and coverage — stress-tested under multi-year scenarios.

## S&P Criteria

*A two-part framework: enterprise risk + financial risk*

### A: Enterprise risk profile (50%)

#### **Service-area economy (45%)**

Customer base (20%)

Rates and affordability (25%)

Operational Management Assessment (10%)

### B: Financial risk profile (50%)

#### **Debt service coverage (40%)**

#### **Liquidity and reserves (40%):**

Debt and liabilities (10%)

Financial management assessment (10%)

### Overlays

After risk profiles are completed things like ESG and climate exposure and governance can adjust or cap the outcome.

## Kroll Criteria (Sewer Only)

*Five-part Rating Determinant (“RD”) Framework*

### RD1: Management, Governance, Regulatory Framework

Management, Rate Setting Authority and Process, Capital Plan Management, Financial Management Policies and Procedures, Budgeting Policies and Practices, Pension and OPEB

### RD 2: Legal Mechanics and Security Provisions

Revenue Pledge, Rate Covenant, ABT, DSRF, Flow of Funds, Additional Sources

### RD 3: Service Area and Demand

Customer Base, Demographics, Rate Structure, Collection and Enforcement Trends, Rate Affordability and Competitiveness

### RD 4: Operations and Capital

System Complexity, System Condition, Capacity Constraints, Capital Expenditures

### RD 5: Financial Profile and Debt

Liquidity, Revenue/Expense Management, DSC, Stress Testing, Leverage

*Summary based on published methodologies: Fitch – U.S. Water and Sewer Rating Criteria, February 17, 2026; S&P – U.S. Municipal Water, Sewer, And Solid Waste Utilities: Methodology And Assumptions, April 14 2022; Kroll – U.S. Municipal Retail Utility Revenue Bonds Rating Methodology, March 11, 2021*

# Key Excerpts to Consider

## S&P Water Revenue Downgrade: BBB+ from A- (March 2026)

“Historically, the rating has been supported by the water fund’s **strong financial performance**, essential service provision, and large, established service area. While **low outstanding leverage** remains a relative credit strength, it is outweighed by the systemwide fragility characterized by accelerating **distribution system failure rates and operational reliability concerns**, **constrained revenue-raising flexibility**, and **dependence on uncertain external funding sources**. We believe extended reliance on expense minimization could lead to the prolonged underfunding of operations given the system’s **flat customer growth** and relatively **limited revenue-enhancement opportunities**. The lower rating better aligns with our expectation that, **absent meaningful improvements in both infrastructure reliability and revenue generation**, SWBNO’s credit quality will remain pressured in the medium-to-long term.”

## Fitch Affirmation of Water and Sewerage Revenue at BBB+ (Sep 2025)

“While the systems leverage ratio...supports a **financial profile assessment of ‘a’**, the continuance of long-standing **extensive capital needs**, history of volatile performance, **vulnerability to outages and boil water notices**, and **high amount of non-revenue water** suggest a risk profile more in line with a ‘BBB+’ rating.”

## Kroll Affirmation of Sewerage Revenue at A+ (Nov 2024)

“The rating affirmation...reflects SWBNO’s **autonomous rate-setting authority**, **solid sewer financial performance**, and **strong legal provisions** supporting the sewer system debt. Offsetting these strengths is the **large capital plan needed** to comply with mandated environmental and **aged- infrastructure improvements**, and **rate affordability concerns** given the service area’s **high poverty level** and **population decline** in recent years.”

Sources: S&P Global Ratings (Mar. & Apr. 2026); Fitch Ratings Press Release (Sep 2025); KBRA Surveillance Report (Oct 2024)

# Credit Rating Financial Projections

- As part of their rating analysis, rating agencies conduct financial projections and shock analysis
- The financing projections impact the rating outcome and the assigned “Outlook”
- Their financial projections indicate:
  - Capacity to maintain capital investment will be constrained into the future
    - | *“...capacity constraints indicate that [the system] has not yet reached a level of operational stability...”* – S&P
    - | *“Challenges related to the capital program, including sustaining sufficient funding, maintenance of system assets, and positioning within the capital cycle, currently limits the operating risk assessment...”* – Fitch
  - Debt service coverage will be pressured
    - | *“Our stress scenario --assuming three years of flat revenue from unaudited fiscal 2025 levels, 3% annual operating expense inflation, and increasing debt service--projects a significant decline in DSC to 1.2x by fiscal 2027 and below 1.0x by 2028.”* – S&P

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Source: S&P Global Ratings research updates on SWBNO Water (Mar. 2026) and Sewerage (Apr. 2026) revenue bonds. Fitch Ratings, Rating Report Water & Sewer (Sep 2025)

# Relevant Sector Trends Identified by S&P

*Many of SWBNO's challenges are common among U.S. water and sewer utilities*

## 1. *“Rate structure is a key characteristic for financial stability”*

- Rate structure has been an important driver of credit quality and the cause of downgrades in 2024-25 across the sector. Utilities that couldn't pass rising costs through in time were seen as less secure.
- Affordability is a common concern as the cost of water and sewer services outpace wage gains nationally, *“Given the historical trend of rate increases of about 5% per year for water and sewer service, national affordability struggles will remain a critical part of utility management”*

## 2. *“Aging infrastructure and demographics will exacerbate the operational and capital challenges in the sector”*

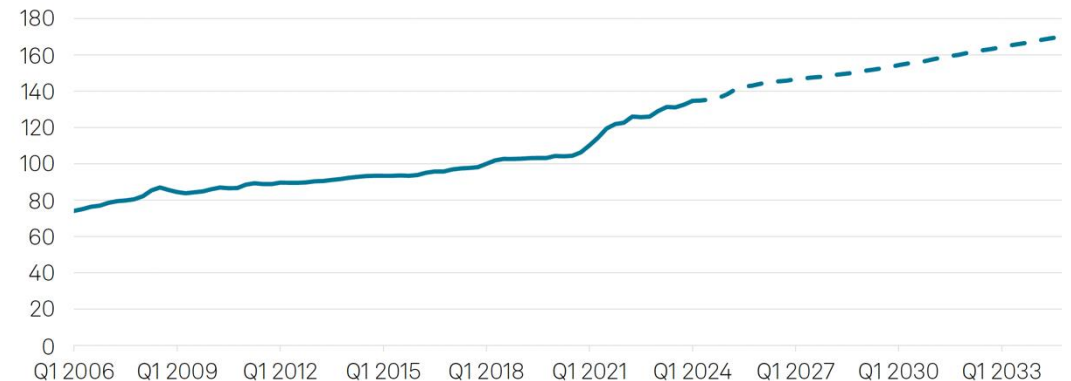
- Deteriorating asset condition is a sector-wide pattern

## 3. *“Resilience efforts are critical to offset credit risk associated with climate variability... Aging infrastructure compounds the risk of disruption during severe climate events.”*

- New Orleans is not alone in bearing climate-related costs and needing to prepare for natural disasters

**Aggregate construction materials prices, 2006-2034**

Q1 2018=100



Source: S&P Global Market Intelligence. Copyright © 2025 by Standard & Poor's Financial Services LLC. All rights reserved.

Source: S&P, "U.S. Water Utilities 2026 Outlook" (Dec. 9, 2025).

SECTION

# 3

## Rating Opportunities and Challenges

# What Could Pressure the Ratings

- **Operational setbacks** — continued distribution-system failures and asset condition deterioration
- **Unplanned cash draws** — accelerated capital and maintenance costs that erode liquidity and coverage
- **Weakened Financial Performance** — higher expenses, lower revenues, or inflexibility in rate-setting
- **Coverage deterioration** — debt service coverage sliding downward as annual debt service increases
- **General-fund interference** — reduced City support, slowed CEA reimbursements, or deferred maintenance on shared infrastructure

*Source: Downside scenarios, S&P Global Ratings research updates on SWBNO Water (Mar. 2026) and Sewerage (Apr. 2026) revenue bonds. Synthesized across older commentary from Fitch and Kroll.*

# Developments that Could Help the Ratings

- **Infrastructure reliability gains** — sustained capital expenditures that improve system functioning, fewer main breaks and overflows, consent-decree investment translating into measurable operational improvement
- **Increased Revenues** — improved operating margins, debt service coverage, more resources to invest in capital improvements
- **Governance signals** — insulation from City fiscal stress, liquidity and reserve stability, continue to meet balanced budget and execute long-term financial plans
- **Strong Economy** — population decline reversal and/or continued growth in wealth levels

*Source: Upside scenarios, S&P Global Ratings research updates on SWBNO Water (Mar. 2026) and Sewerage (Apr. 2026) revenue bonds. Synthesized across older commentary from Fitch and Kroll.*

# Questions?

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Municipal Advisory Briefing | May 2026 | Prepared for the Sewerage & Water Board of New Orleans

*Ratings and figures drawn from S&P Global Ratings research updates (Mar.–Apr. 2026), Fitch Ratings, and the Board of Liquidation, City Debt.*

# Executive Key Performance Indicators



# Executive Director





## Goal #1: Aggressively Pursue Funding for Maintenance, Repair and Replacement of SWBNO Infrastructure

1. Advance at least three priority infrastructure funding initiatives supporting maintenance, repair, resiliency, and replacement priorities through coordination with City, State, Federal, and external funding partners, including quarterly reporting to the Board regarding active pursuits, submissions, engagement activity, and funding advancement status.
2. Identify and advance external funding opportunities aligned with SWBNO strategic infrastructure and resiliency priorities, including development of a recurring executive-level funding pursuit and status reporting process.



## Goal #2: Advance Strategic Initiatives and Operational Effectiveness

1. Complete or materially advance priority FY26 initiatives identified in the Water Distribution System Immediate Action Report consistent with approved implementation schedules, operational constraints, and available funding (pull in a reporting cadence).
2. Provide quarterly implementation status reporting regarding priority Strategic Plan initiatives, including milestone completion, implementation barriers, operational impacts, and revised target timelines where applicable.
3. Reduce vacancies within identified critical operational and leadership positions through targeted recruitment and workforce planning initiatives, including quarterly reporting regarding vacancy status, hiring activity, and operational gaps.
4. Advance implementation of identified priority IT modernization and cybersecurity initiatives and provide periodic reporting regarding implementation status, operational impact, cybersecurity posture improvements, and organizational efficiency gains.



## Goal #3: Advance Infrastructure and Long-Term Resiliency Planning

1. Develop and present for Board consideration sustainable stormwater funding structure options, including operational, financial, and implementation considerations supporting long-term drainage infrastructure needs.
2. Advance development and prioritization of infrastructure renewal and resiliency planning initiatives addressing aging utility assets and long-term operational risk, including development of wastewater and drainage master plans, and progress on existing functional master plans [include all plans that require progress during this evaluation season (Q2 2026-Q1 2027)].



## Goal #4: Enhance Public Engagement, Transparency, and Organizational Communication

1. Implement recurring monthly public engagement activities and provide quarterly reporting regarding public outreach efforts intended to improve visibility into utility priorities, infrastructure initiatives, operational challenges, and service improvement efforts.
2. Develop and initiate implementation of an organizational communications improvement framework addressing communications coordination, operational alignment, public information delivery, staffing/resource needs, and recurring public communications processes, with quarterly status reporting to the Board regarding implementation progress and identified operational needs.
3. Develop and implement standardized operational communications protocols for major service disruptions, emergency events, and planned operational impacts, including defined coordination expectations between Operations, Communications, and executive leadership.



## Goal #5: Increase Outreach to Staff

1. Conduct recurring operational site visits and workforce engagement activities intended to improve executive visibility, frontline communication, and organizational awareness of operational workforce concerns.
2. Implement recurring internal communications processes intended to improve employee awareness regarding organizational priorities, operational developments, workforce issues, and utility initiatives.



## Goal #6: Strengthen Strategic Water Sector and Federal Engagement

1. Maintain and leverage participation in national water industry leadership organizations to support strategic advocacy, policy engagement, external partnership development, operational benchmarking, and infrastructure funding visibility opportunities relevant to SWBNO priorities, including periodic reporting to the Board regarding strategic engagement activities and identified opportunities.
2. Advance strategic federal engagement efforts intended to elevate SWBNO visibility regarding infrastructure, resiliency, funding, and water-sector policy priorities, including participation in identified federal advocacy, policy, or funding engagement activities.



## Goal #7: Improve Customer Service Responsiveness and Customer Experience

1. Implement recurring reporting regarding customer service performance indicators, including escalated issues, response trends, recurring complaint categories, and identified operational service gaps.
2. Improve coordination and accountability for escalated customer issues through implementation of standardized intake, tracking, interdepartmental response, and resolution visibility processes.
3. Improve customer visibility regarding significant service issues, planned interruptions, work order status, and operational updates through enhanced coordination between Customer Service, Operations, and Communications.



## Goal #8: Strengthen Governance Transparency and Board Visibility

1. Implement recurring executive reporting and coordination processes intended to improve Board visibility into strategic initiatives, operational risks, infrastructure priorities, governance-related initiatives, funding activities, and organizational performance.
2. Improve organizational support and coordination for Board and Committee operations, governance communications, meeting processes, and compliance with public meeting requirements.

# General Superintendent





## **Goal #1: Vision, Mission, Strategy: Improve system reliability by planning for next large programs to continue strategic and effective infrastructure investment.**

1. Advance next phase of Water Quality Master Plan implementation by completing procurement and contract award milestones for Phase 1 design maintaining alignment with procurement policies and requirements.
2. Complete 2026 Water Transmission Mains Immediate Action Plan activities within approved and available funding parameters.



## Goal #2: Organizational Leadership: Ensure continuity of operations due to changes in technology and anticipated staff retirements by filling key positions.

1. Fill asset management leadership position with personnel qualified and/or capable of developing enterprise asset management governance and standards for operations departments, in conjunction with Chief Information Officer and IT department.
2. Fill identified critical engineering vacancies with qualified personnel and implement workforce continuity planning measures for critical operational functions.
3. In close coordination with Chief Information Officer (CIO) and Information Technology (IT) department, expand on existing internal artificial intelligence (AI) users group to document current uses of AI in engineering, maintenance, and operations functions, and formalize forward-looking plan of potential applications in these departments to improve efficiency and cost reduction.



## **Goal #3: Utility Management: Implement best practices for water utility management, regulatory compliance, and public health.**

1. Maintain or improve state-issued water quality grades at Carrollton Water Plant and Algiers Water Plant for operational and treatment-performance categories.
2. Decrease sanitary sewer overflows (SSOs) and other sewer release events by completing SSO trend analysis and initiating targeted measures related to operations, infrastructure repairs, and public education.



## **Goal #4: Fiscal Management: Strengthen internal controls regarding overtime usage to ensure policy compliance, improve operational efficiency, and monitor cost.**

1. Deploy biometric time-clocks within identified departments with high overtime use, to improve accuracy of timekeeping and achieve 90% compliance with internal overtime policies.
2. Evaluate department-level overtime trends to develop and initiate action plans to systematically reduce average overtime hours per employee per week during non-emergency conditions, while maintaining expected level of service and regulatory requirements.



## **Goal #5: Constituent Relations & Public Image: Strengthen internal and external coordination to improve customer trust and experiences with SWBNO services, which will improve quality of life for residents.**

1. Advance the current internal infrastructure escalation management process, in conjunction with Customer Service and Communications, with clear roles and responsibilities.
2. Dedicated staff respond to 85% of escalated infrastructure issues within 48 hours, with documented next steps and anticipated resolution timeframes.
3. Increase transparency and improve knowledge of Councilmembers and staff by establishing structured information exchanges to ensure stakeholders have routine and meaningful updates on the utility's priorities, challenges, performance, and decision-making processes.

# Special Counsel





## **Goal #1: Improve public records response efficiency, compliance, and workflow management while reducing organizational risk and backlog within 12 months.**

1. Reduce average public records request lifecycle by 10% relative to FY26 baseline.
2. Reduce backlog of public records requests older than 30 days by 15%.
3. Maintain a low rate of overdue or legally deficient responses attributable to legal process failures.
4. Conduct targeted departmental training and implement standardized intake and tracking procedures for public records requests.
5. Improve records processing capacity through operational workflow enhancements and targeted staffing support.



## **Goal #2: Improve stewardship of legal resources by strategically reducing reliance on outside counsel in controllable and routine legal matters within 12 months.**

1. Reduce outside counsel spend in controllable and non-specialized matters relative to FY26 baseline.
2. Increase internal handling of routine legal matters.
3. Implement quarterly outside counsel spend and matter review process.
4. Develop internal guidance and resource in high-volume legal subject areas currently driving external spend.
5. Monitor outside counsel utilization trends and identify opportunities for operational efficiencies



## **Goal #3: Strengthen contract review efficiency, procurement support, compliance, and legal risk mitigation within 12 months.**

1. Reduce average legal review turnaround time for standards contract submissions, excluding delays outside legal control.
2. Reduce incomplete or materially deficient contract request submissions from user departments by 10%.
3. Develop standardized templates and guidance materials for commonly used agreements.
4. Conduct contract process and risk management training for designated departments with target participation levels of 90-100%.
5. Improve consistency and completeness of contract intake documentation and review workflows.



## Goal #4: Strengthen governance, protection, oversight, and stewardship of SWBNO intellectual property and trademarks within 12 months.

1. Develop and implement a formal trademark governance and licensing framework, including standardized usage guidelines and approval processes.
2. Conduct compliance reviews and establish centralized oversight and tracking of SWBNO marks and related usage arrangements.
3. Reduce unauthorized or inconsistent use of Board-owned intellectual property through clarified governance and enforcement processes.
4. Provide internal guidance regarding trademark usage, licensing procedures, and brand protection requirements.
5. Evaluate long-term options for structured management of SWBNO intellectual property.
6. Provide internal guidance and training on proper use and licensing procedures.



## **Goal #5: Enhance legal operations workflow consistency, reporting capabilities, and matter management efficiency within 12 months.**

1. Implement standardized matter tracking and reporting processes.
2. Develop legal operations dashboards for litigation, outside counsel utilization, and matter aging.
3. Reduce lifecycle time for routine legal matters within legal operational control.
4. Standardize recurring legal templates and workflows to improve consistency and operational efficiency.
5. Improve internal reporting and visibility regarding legal operations, matter status, and workload trends.



**AUTHORIZATION OF AMENDMENT NO. 3 FOR PROFESSIONAL SERVICES FOR UPDATE TO DRAINAGE SYSTEM FUNDING AND FEASIBILITY ANALYSIS BETWEEN SEWERAGE AND WATER BOARD OF NEW ORLEANS AND RAFTELIS FINANCIAL CONSULTANTS, INC.**

**WHEREAS**, on December 13, 2022, the Board and Raftelis Financial Consultants, Inc. entered into an agreement in the amount of \$95,900.00 through December 12, 2023 for professional services in association with an update to the 2016 Drainage System Funding and Feasibility Analysis (herein referred to as the “Agreement”); and

**WHEREAS**, on February 19, 2024, the Board and Raftelis Financial Consultants, Inc. entered into Amendment No. 1 in the amount of \$244,990.00 to facilitate the continuation of services provided therein and extend the Agreement through December 13, 2024; and

**WHEREAS**, on June 25, 2025, the Board and Raftelis Financial Consultants, Inc. entered into Amendment No. 2 in the amount of \$794,388.00 to facilitate the continuation of services provided therein and extend the Agreement through December 13, 2025; and

**WHEREAS**, in order to facilitate the continuation of services, the Board desires to amend this Agreement to provide for additional funding in the amount of \$502,342.00 and extend the term of the Agreement through December 13, 2026.

**NOW, THEREFORE BE IT RESOLVED**, that the President or President Pro-Tem is hereby authorized to execute on behalf of the Sewerage and Water Board of New Orleans contract Amendment No. 3, to the existing Agreement with Raftelis Financial Consultants, Inc. for continued professional services related to an update to drainage system funding and feasibility analysis increasing the fee authorized from \$1,135,278.00 to \$1,637,620.00.

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I, Randy E. Hayman, Esq., Executive Director,  
Sewerage and Water Board of New Orleans, do hereby  
certify that the above and foregoing is a true and a correct  
copy of a Resolution adopted at the Regular Monthly  
Meeting of said Board of Directors, duly called and held,  
according to law, on  
May 20, 2026.

---

**Randy E. Hayman, Esq.**  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**GENERAL SUPERINTENDENT RECOMMENDATIONS  
FOR THE MAY 13, 2026  
FINANCE AND ADMINISTRATION COMMITTEE MEETING**

A listing of the bids, change orders, amendments and final acceptances received during the month of April 2026 are included in the following report. A summary is attached for your review.

**CONTRACT AWARD (1)**

Page 03 R-040-2026      Award of Contract 2025-SWB-18 for Skilled and Unskilled Labor for Maintenance between The Sewerage and Water Board of New Orleans and Abacus Service Corporation.

**CONTRACT AMENDMENT (4)**

Page 06 R-042-2026      Authorization of Amendment No. 1 to the Agreement between The Sewerage and Water Board of New Orleans and Xylem Dewatering Solutions Inc., dba Wach Water Services for Leak Detection and Fire Flow Testing Within Orleans Parish.

Page 10 R-045-2026      Authorization of Amendment No. 8 to the Agreement between The Sewerage and Water Board of New Orleans and N-Y Associates, Inc. for Design and Engineering Services for the Water Line Replacement Program.

Page 14 R-046-2026      Authorization of Amendment No. 10 to the Agreement between The Sewerage and Water Board of New Orleans and Mott MacDonald, LLC for Design and Engineering Services for the Water Line Replacement Program.

Page 19 R-047-2026      Authorization of Amendment No. 3 to for Contract 30264- Cleaning and CCTV Inspection of Sanitary Sewer Mains at Various Sites Within Orleans Parish between The Sewerage and Water Board of New Orleans and Compliance Envirosystems, LLC.

**CONTRACT CHANGE ORDER BY RATIFICATION (5)**

Page 23 R-033-2026      Ratification of Change Order No. 8 for Contract 1420 – Power Complex Phase 1 Equipment Installation and Commissioning between The Sewerage and Water Board of New Orleans and Frischhertz-Barnes a Joint Venture.

Page 30 R-049-2026      Ratification of Change Order No. 3 for Contract 2164 – Water Main Line Replacements and Extension at Various Locations Throughout Orleans Parish between The Sewerage and Water Board of New Orleans and Wallace C. Drennan, Inc.

Page 34 R-050-2026 Ratification of Change Order No. 5 for Contract 30232-Carrollton Basin No. 3 Sewer Rehabilitation between The Sewerage and Water Board of New Orleans and BLD Services, LLC.

Page 38 R-052-2026 Ratification of Change Order No. 6 for Contract 30235-Carrollton Basin No. 5 Sewer Rehabilitation between The Sewerage and Water Board of New Orleans and BLD Services, LLC.

Page 42 R-056-2026 Ratification of Change Order No. 4 for Contract 30261-Carrollton Basin No. 20 Sewer Rehabilitation between The Sewerage and Water Board of New Orleans and Hard Rock Construction, LLC.

**FINAL ACCEPTANCE (4)**

Page 46 R-051-2026 Authorization of Final Acceptance for Contract 30232-Carrollton Basin No. 3 Sewer Rehabilitation between The Sewerage and Water Board of New Orleans and BLD Services, LLC.

Page 47 R-053-2026 Authorization of Final Acceptance for Contract 30252-Carrollton Basin No. 11 Sewer Rehabilitation between The Sewerage and Water Board of New Orleans and BLD Services, LLC.

Page 48 R-054-2026 Authorization of Final Acceptance for Contract 30256-Carrollton Basin No. 15 Sewer Rehabilitation between The Sewerage and Water Board of New Orleans and Hard Rock Construction, LLC.

Page 49 R-055-2026 Authorization of Final Acceptance for Contract 30260-Carrollton Basin No. 19 Sewer Rehabilitation between The Sewerage and Water Board of New Orleans and Hard Rock Construction, LLC.

**AWARD OF CONTRACT 2025-SWB-18 FOR SKILLED AND UNSKILLED LABOR FOR MAINTENANCE BETWEEN THE SEWERAGE AND WATER BOARD OF NEW ORLEANS AND ABACUS SERVICE CORPORATION.**

**WHEREAS**, the Sewerage and Water Board of New Orleans (“Board”) advertised a Request for Proposal for furnishing Skilled and Unskilled Labor for maintenance services with a November 25, 2025, deadline for submission of proposals; and,

**WHEREAS**, in response to the RFP, the Board timely received five (5) proposals which were formally opened on December 4, 2025, from the following:

22<sup>nd</sup> Century Technologies, Inc.  
Abacus Service Corporation  
Diskriter Inc.  
JEI Solutions, Inc.  
Wallman Unlimited Company, LLC; and,

**WHEREAS**, on January 14, 2026, the Board found three (3) of the five (5) proposals to be non-responsive; and,

**WHEREAS**, the Selection Evaluation Committee met on March 16, 2026, to review the two (2) responsive proposals, and recommended that Board award the contract to Abacus Service Corporation at compensation not to exceed \$5,025,000.00, for an initial term of two (2) years, with three (3) one (1)-year renewal options; and,

**NOW, THEREFORE BE IT RESOLVED**, the President of the Board is hereby authorized to execute a contract with Abacus Service Corporation to provide skilled and unskilled labor services for the Board, in the amount not to exceed \$5,025,000.00, for an initial term of two (2) years with three one-year renewal options.

---

I, Randy E. Hayman, Esq. Executive Director,  
Sewerage and Water Board of New Orleans,  
do hereby certify that the above and foregoing  
is a true and correct copy of a Resolution adopted  
at the Regular Monthly Meeting of said Board,  
duly called and held, according to law, on  
May 20, 2026.

---

**Randy E. Hayman, Esq.**  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**Sewerage and Water Board of New Orleans  
BOARD OF DIRECTORS CONTRACTOR FACT SHEET**



**ACTION REQUESTED**

**CONTRACT AWARD**

**Contract #2025-SWB-18: Skilled and Unskilled Labor**

Approval to award RFP, Skilled and Unskilled Labor, between The Sewerage & Water Board of New Orleans and Abacus Service Corporation in the amount of \$5,025,000.00

**CONTRACTOR/SUB/VENDOR INFORMATION**

		DBE PARTICIPATION	
PRIME	SUBS	Submitted	Target
<i>Abacus Service Corporation</i>	<i>TMG The Moore Group, Inc</i>	30.00%	30.00%
Total		30.00%	30.00%

**DESCRIPTION AND PURPOSE**

Original Contract Value	\$5,025,000.00
<i>Has a NTP been Issued</i>	<i>No</i>
<b>Total Contract Value</b>	<b>\$5,025,000.00</b>
<b>Proposed Contract Completion Date</b>	<b>5/31/2027</b>

**Purpose and Scope of the Contract:**

*This contract will provide skilled and unskilled labor to help maintain Board operational and regular infrastructure. Their work will include preventative, regular, and emergency maintenance.*

**Spending to Date:**

	\$0.00

**Contractor's Past Performance:**

*Initial award.*

**PROCUREMENT INFORMATION**

<b>Contract Type</b>	Public Bid	<b>Award Based On</b>	Highest average score
<b>Commodity</b>	Industrial Workers	<b>Contract Number</b>	N/A
<b>Contractor Market</b>	Public Bid with DBE participation		
<b>Compliance with Procurement Laws?</b>	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	<b>CMRC Date (if nec.) :</b>	

**BUDGET INFORMATION**

<b>Funding</b>	O&M	<b>Department</b>	Facility Maintenance
<b>System</b>	Sewer, Water, Drainage	<b>Project Manager</b>	Lynda Bermuda
<b>Job Number</b>	N/A	<b>Purchase Order #</b>	

**ESTIMATED FUND SOURCE**

User	Share%	Dollar Amount	Reimbursable?
Sewer System	33%	\$1,675,000.00	If FEMA declared.
Water System	33%	\$1,675,000.00	If FEMA declared.
Drainage System	33%	\$1,675,000.00	If FEMA declared.
<b>TOTAL</b>		\$5,025,000.00	

I certify that this contract action complies with all Sewerage and Water Board procurement policies and guidance, ethics rules and meets necessary regulatory requirements, including compliance with financing sources.

\_\_\_\_\_  
**Lynda Bermuda**  
**MDAII**  
**Facility Maintenance**

**AUTHORIZATION OF AMENDMENT NO. 1 TO THE AGREEMENT  
BETWEEN THE SEWERAGE AND WATER BOARD OF NEW ORLEANS  
AND XYLEM DEWATERING SOLUTIONS INC., DBA WACHS WATER  
SERVICES FOR LEAK DETECTION AND FIRE FLOW TESTING WITHIN  
ORLEANS PARISH.**

**WHEREAS**, on January 10, 2025 The Sewerage and Water Board of New Orleans (“Board”) published notice of a request for proposal solicitation # 2025-SWB-02 leak detection and fire flow testing services and two (2) proposals were received; and,

**WHEREAS**, the Board entered into a Professional Services Agreement with Xylem Dewatering Solutions Inc. dba Wachs Water Services on September 16, 2025 for a maximum payable amount of \$179,138.00 per year for a total five (5) years including the initial three (3) year term and two (2) possible renewals of one (1) year periods for a total maximum compensation of \$895,690.00; and,

**WHEREAS**, this Amendment No. 1 will provide for continued leak detection and fire flow testing services without interruption and increase the maximum annual amount by \$320,862.00, based on additional volume of services needed, for a total annual amount of \$500,000.00; and,

**WHEREAS**, this Amendment No. 1 will bring the total initial three (3) year term contract amount from \$537,414.00 to \$1,500,000.00; and,

**WHEREAS**, funding for this contract is budgeted under Operations and Maintenance code 6430 and 73300; and,

**NOW THEREFORE, BE IT RESOLVED**, that the President of the Board is hereby authorized to execute on behalf of The Sewerage and Water Board of New Orleans Amendment No. 1 with Xylem Dewatering Solutions Inc. dba Wachs Water Services for additional leak detection and fire flow testing services for a maximum payable amount of \$500,000.00 per year for a total maximum compensation over the initial three (3) year contract term of \$1,500,000.00.

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I, Randy E. Hayman, Esq. Executive Director,  
Sewerage and Water Board of New Orleans,  
do hereby certify that the above and foregoing  
is a true and correct copy of a Resolution adopted  
at the Regular Monthly Meeting of said Board,  
duly called and held, according to law, on  
May 20, 2026.

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**Randy E. Hayman, Esq.**  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**Sewerage and Water Board of New Orleans  
BOARD OF DIRECTORS CONTRACTOR FACT SHEET**



**ACTION REQUESTED**

**Contract Amendment #1**

**Professional Services Agreement CN 240027**

**Leak detection and fire flow testing within Orleans Parish: PC20250002373 Xylem Dewatering Solutions dba Wach Water Services**

Approval to modify PC20250002373, between the Sewerage and Water Board and Wachs Water Services in the amount of \$962,586.00

**CONTRACTOR/SUB/VENDOR INFORMATION**

		DBE PARTICIPATION GOAL: 30.0%	
PRIME	SUBS	BID	ACTUAL
<i>Wachs Water Service</i>	<i>Fulcrum Enterprises</i>	30.00%	10.50%
Total		30.00%	10.50%

**Economically Disadvantaged Business Program Comments**

**DESCRIPTION AND PURPOSE**

	Change Orders	Renewal	Totals
Original Contract Value			\$537,414.00
Previous Change Orders			\$0.00
% Change of Contract To Date			0.00%
Value of Requested Change	\$962,586.00		\$962,586.00
% For This Change Order	179.11%		179.11%
<i>Has a NTP been Issued</i>	<i>Yes</i>		<i>Yes</i>
<b>Total Revised Contract Value</b>			<b>\$1,500,000.00</b>
% Total Change of Contract			179.11%
Original Contract Completion Date			9/16/2028
Previously Approved Extensions (Days)			0
Time Extension Requested (Days)			0
<b>Proposed Contract Completion Date</b>			<b>9/16/2028</b>

**Purpose and Scope of the Contract:**

*This is a professional services agreement used to locate leaks on water mains and services to reduce cost for restoration and troubleshooting. These services are also used to flow test hydrants to validate system integrity across Orleans Parish.*

**Reason for Change:**

In Scope	Differing Site Condition	Regulatory Requirement
Design Change	Other <u>Contract Amendment</u>	

The reason for change is to obtain more funding to continue locating leaks and flow testing hydrants across Orleans Parish to maintain a properly functioning distribution system throughout Orleans Parish.

**Spending to Date:**

Cumulative Contract Amount (as of 4/1/2026)	\$537,414.00
Cumulative Contract Spending (as of 4/1/2026 )	\$120,981.00

**Contractor's Past Performance:**

The contractor's performance has been satisfactory to date

<b>PROCUREMENT INFORMATION</b>
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<b>Contract Type</b>	Professional Services Agreement	<b>Award Based On</b>	Selection Committee
<b>Commodity</b>	Professional Services Agreement	<b>Contract Number</b>	CN 240027
<b>Contractor Market</b>	Invitation to Bid (ITB) with DBE Participation		
<b>Compliance with Procurement Laws?</b>	Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>	<b>CMRC Date (if nec.) :</b>

<b>BUDGET INFORMATION</b>
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<b>Funding</b>	O&M 733300	<b>Department</b>	Technical Services 6500
<b>System</b>	Services and Utilities	<b>Project Manager</b>	Jordan Sencial
<b>Job Number</b>		<b>Purchase Order #</b>	PC20250002373

<b>ESTIMATED FUND SOURCE</b>
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User	Share%	Dollar Amount	Reimbursable?
Sewer System	100%	\$ 1,500,000.00	no
Water System			
Drainage System			
<b>TOTAL</b>		<b>\$ 1,500,000.00</b>	

I certify that this contract action complies with all Sewerage and Water Board procurement policies and guidance, ethics rules and meets necessary regulatory requirements, including compliance with financing sources.

**PM Name: Ashraf Abdelbaqi, PE**

**PM Title: Chief of Networks**

**Dept: Networks Department**

**AUTHORIZATION OF AMENDMENT NO. 8 TO THE AGREEMENT  
BETWEEN THE SEWERAGE AND WATER BOARD OF NEW ORLEANS AND  
N-Y ASSOCIATES, INC. FOR DESIGN AND ENGINEERING SERVICES FOR  
THE WATER LINE REPLACEMENT PROGRAM.**

**WHEREAS**, by Resolution R-214-2012 approved at its December 2011 meeting The Sewerage and Water Board of New Orleans (“Board”) approved a list of engineering and consulting firms, including the Consultant, for the replacement and rehabilitation of its Water Line Replacement Program (WLRP); and

**WHEREAS**, by Resolution R-045-2012, approved March 15, 2012, the Board authorized execution of a contract with N-Y Associates, Inc. (Consultant) to provide engineering and design services for the Water Line Replacement Program (WLRP) for the Central Business District, French Quarter and Iberville neighborhoods, and pursuant to Resolution R-045-2012 the Board and Consultant entered into an agreement on May 7, 2012; and,

**WHEREAS**, by Resolution R-145-2012 approved August 15, 2012, the Board authorized amending the Agreement to include surveying fees, the value under Amendment No. 1 added surveying fees not to exceed \$7.00 per lineal foot; and

**WHEREAS**, by Resolution R-165-2014 approved August 20, 2014, the Board authorized amending the Agreement to include program management fees, the value under Amendment No. 2 added up to 10% program management; and

**WHEREAS**, by Resolution R-038-2020 approved December 21, 2020, the Board authorized amending the Agreement to include the designing four FEMA transmission mains, sewer, drainage, and ADA ramps, the value under Amendment No. 3 added \$390,801.00 to the agreement for a total compensation not to exceed \$2,526,211.09 and set an end date of June 30, 2023; and

**WHEREAS**, by Resolution R-038-2023 approved March 15, 2023, the Board authorized Amendment 4 to extend the contract end date to February 20, 2025; and

**WHEREAS**, by Resolution R-104-2023 approved September 20, 2023, the Board authorized amending the Agreement to include unanticipated additional efforts required for permitting, coordination, and design effort, the value under Amendment No. 5, amendment fees not to exceed \$161,250.00, and a total maximum compensation fee not to exceed \$2,687,461.09; and

**WHEREAS**, by Resolution R-157-2024 approved December 18, 2024 the Board authorized amending the Agreement to include, as required by FEMA, the services of an archeologist, of field testing and vibration monitoring during the construction of TM010 French Quarter Transmission Mains, the value under Amendment No. 6 added compensation in the not to exceed amount of \$223,141.00 to the agreement for a total compensation not to exceed \$2,910,602.09, and to extend the contract end date to February 20, 2026;

**WHEREAS**, by Resolution R-002-2026 approved January 21, 2026 the Board authorized amending the Agreement to include additional fees for resident inspection services and, as required by FEMA, the services of an archeologist, of field testing and vibration monitoring during the construction of TM010 French Quarter Transmission Mains, the value under Amendment No. 7 added compensation not to exceed \$325,784.41 to the agreement for a total compensation not to exceed \$3,236,386.50, and to extend the contract end date to February 20, 2027;

**WHEREAS**, additional fees for resident inspection services in the not-to-exceed amount of \$100,000.00, and as required by FEMA, the services of an archeologist during the construction of TM010 French Quarter Transmission Mains, N-Y Associates and the Board have agreed to additional compensation in the not to exceed amount of \$248,971.25, for a total not-to-exceed amount of \$348,971.25:

**NOW THEREFORE, BE IT RESOLVED**, that the President of the Sewerage and Water Board is hereby authorized to execute on behalf of the Sewerage and Water Board of New Orleans Amendment No. 8 with N-Y Associates, Inc. for additional engineering and construction services for TM010 French Quarter Transmission Mains; amount not to exceed of \$348,971.25 to a maximum compensation of \$3,585,357.75.

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I, Randy E. Hayman, Esq. Executive Director,  
Sewerage and Water Board of New Orleans,  
do hereby certify that the above and foregoing  
is a true and correct copy of a Resolution adopted  
at the Regular Monthly Meeting of said Board,  
duly called and held, according to law, on  
May 20, 2026.

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**Randy E. Hayman, Esq.**  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**Sewerage and Water Board of New Orleans  
BOARD OF DIRECTORS CONTRACTOR FACT SHEET**



**ACTION REQUESTED**

**Amendment to Professional Engineering Services Agreement  
TM010 N-Y Associates, Inc. WLRP Agreement**

Request authorization for Amendment No. 8 to our WLRP Agreement to increase fees for the services of Resident Inspection and FEMA EHP Record of Environmental Consideration (REC) required Archeological Monitoring for TM010 by \$348,971.25, for a not to exceed total of \$3,585,357.75 for this project.

**CONTRACTOR/SUB/VENDOR INFORMATION**

		DBE PARTICIPATION GOAL: 35.0%	
PRIME	SUBS	BID	ACTUAL
<i>N-Y Associates, Inc.</i>	<i>Infinity Engineering</i>	25.00%	5.00%
	<i>APS Engineering and Testing</i>	12.00%	3.67%
	<i>GAEA</i>	2.00%	0.44%
	<i>Beta Testing</i>	10.00%	2.84%
<b>Total</b>		<b>49.00%</b>	<b>11.95%</b>

**Economically Disadvantaged Business Program Comments**

**DESCRIPTION AND PURPOSE**

	Change Orders	Renewal	Totals
Original Contract Value			\$1,090,929.41
Previous Change Orders	\$2,145,457.09		\$2,145,457.09
% Change of Contract To Date	196.66%		196.66%
Value of Requested Change	\$348,971.25		\$348,971.25
% For This Change Order			31.99%
<i>Has a NTP been Issued</i>			Yes
<b>Total Revised Contract Value</b>			<b>\$3,585,357.75</b>
% Total Change of Contract			228.65%
Original Contract Completion Date			5/30/2022
Previously Approved Extensions (Days)			1727
Time Extension Requested (Days)			
<b>Proposed Contract Completion Date</b>			<b>2/20/2027</b>

**Purpose and Scope of the Contract:**

*This Water Line Replacement Program (WLRP) agreement provides engineering services for the Joint Infrastructure Recovery Request (JIRR) program in coordination with the City of New Orleans (CNO) Recovery Roads (RR) Program for Central Business District, French Quarter and Iberville neighborhoods per R-214-2011. This WLRP Agreement is FEMA reimbursable. Construction will be reimbursed through the FEMA Project Worksheet (PW) 20232 French Quarter. Design will be reimbursed through PW 20232.*

**Reason for Change:**

In Scope <input checked="" type="checkbox"/>	Differing Site Condition	Regulatory Requirement
Design Change	Other _____	

*Additional fees for resident inspection and FEMA required an archeologist. Fees are Not-to-Exceed to be justified by timesheets.*

**Spending to Date:**

Cumulative Contract Amount (as of 4/1/2025)	\$3,236,386.50
Cumulative Contract Spending (as of 4/1/2025 )	\$2,521,078.69

**Contractor's Past Performance:**

*The designer's timeliness of deliverables, conformance to SWBNO policies, procedures, and quality meet expectations. DBE participation will be met by Resident Inspection services during Construction.*

**PROCUREMENT INFORMATION**

<b>Contract Type</b>	Professional Services	<b>Award Based On</b>	Qualified List
<b>Commodity</b>	Public Works Construction	<b>Contract Number</b>	WLRP
<b>Contractor Market</b>	Public Bid with DBE participation		
<b>Compliance with Procurement Laws?</b>	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	<b>CMRC Date (if nec.) :</b>	4/23/2026

**BUDGET INFORMATION**

<b>Funding</b>	CP 175-13	<b>Department</b>	JIRR
<b>System</b>	FEMA Water	<b>Project Manager</b>	Joel Galatas
<b>Job Number</b>	A1348FEM	<b>Purchase Order #</b>	PG2021000033

**ESTIMATED FUND SOURCE**

User	Share%	Dollar Amount	Reimbursable?
Sewer System	0%	\$ -	WIFIA - 49%
Water System	100%	\$ 348,971.25	FEMA - 100%
Drainage System		\$ -	
<b>TOTAL</b>		\$ 348,971.25	

I certify that this contract action complies with all Sewerage and Water Board procurement policies and guidance, ethics rules and meets necessary regulatory requirements, including compliance with financing sources.

\_\_\_\_\_  
**PM Name:**

**PM Title:**

**Dept:**

**AUTHORIZATION OF AMENDMENT NO. 10 TO THE AGREEMENT BETWEEN THE SEWERAGE AND WATER BOARD OF NEW ORLEANS AND MOTT MACDONALD, LLC (successor in interest to LAMBERT ENGINEERS, LLC) FOR DESIGN AND ENGINEERING SERVICES FOR THE WATER LINE REPLACEMENT PROGRAM**

**WHEREAS**, the Board and Consultant are parties to a certain agreement originally entered into between the Board and Lambert Engineers, LLC (“Lambert”) dated March 11, 2013 (“Original Agreement”) for Lambert to provide engineering and design services for the Board’s Water Line Replacement Program (“WLRP”) for the Dillard and St. Anthony neighborhoods, with fees not to exceed 18% of the construction costs and a DBE participation goal of 45% as amended September 17, 2014, then assigned to and assumed by Hatch Mott MacDonald, LLC (which changed its name to Mott MacDonald, LLC), and subsequently amended by all as more specifically set forth hereinbelow; and,

**WHEREAS**, by Resolution R-041-2012 approved March 15, 2012, the Board authorized execution of the Original Agreement; and,

**WHEREAS**, pursuant to Resolution R-159-2014 approved August 20, 2014, the Board and Lambert executed Amendment 1, dated September 17, 2014, to add program/project management and design/inspection services of repair or replacement of street drainage, to include compensation for those services at a cost not to exceed 10% of the construction cost, and stating that fees as defined in the Original Agreement were to be based on amounts FEMA approved on PWs for design and construction inspection; and,

**WHEREAS**, by that certain assignment and Assumption Agreement dated October 13, 2015 (the “Assignment”), and authorized by Board Resolution R-139-2015 approved August 19, 2015, Lambert assigned to Hatch Mott MacDonald, LLC (“HMM”) and HMM accepted all rights, interests and obligations, rights to payment, under the Original Agreement as amended; HMM unconditionally assumed and bound itself to perform all obligations thereunder; and the Board agreed to same; all as more fully set forth therein; and,

**WHEREAS**, HMM changed its name to Mott MacDonald, LLC, as reflected on the official records of the Louisiana Secretary of State; and,

**WHEREAS**, by Amendment No. 2 dated December 16, 2020, the Board and Consultant removed project/program management services from its scope and reduce the anticipated costs accordingly, incorporated clauses that allow for fair and reasonable fees to be negotiated in accordance with State of Louisiana, Office of Facility Planning Guidelines and established cost reasonable analysis, incorporated the latest FEMA and federal requirements clauses into the Current Agreement, and established fees and rates for engineering construction services for the RR031, Dillard Group A and RR032, Dillard Group B not to exceed \$133,262.50 and a total maximum compensation not to exceed \$633,107.76, and set the end date for the Current Agreement at June 30, 2023; and

**WHEREAS**, by Amendment No. 3 dated March 30, 2021, the Board and Consultant established fees for engineering construction services for the RR159 St. Anthony Group A not to exceed \$175,020.00 and a total maximum compensation not to exceed \$808,127.76; and,

**WHEREAS**, by Amendment No. 4 dated June 25, 2021, the Board and Consultant established fees for engineering construction services for project RR032 Dillard Group B, not to exceed \$3,597.50 and a total maximum compensation not to exceed \$811,725.26; and,

**WHEREAS**, by Amendment No. 5 dated November 22, 2021, the Board and Consultant established fees for engineering construction services for projects RR045 Filmore South Group D, RR159 St. Anthony Group A, RR197 West End Group E, RR198 West End Group F and Consultant is willing to perform same for compensation not to exceed \$176,655.51 and a total maximum compensation not to exceed \$988,380.77; and

**WHEREAS**, pursuant to Resolution R-093-2021, the Board and Consultant executed Amendment No. 6 dated December 16, 2021, increasing fees for RR159 not to exceed \$250,800.00, RR197 not to exceed \$171,980.00, RR045 not to exceed \$91,344.00, RR198 not to exceed \$131,599.00 for an amendment not to exceed \$645,723.00, and a total maximum compensation not to exceed \$1,634,103.77; and

**WHEREAS**, pursuant to Resolution R-041-2022, the Board and Consultant executed Amendment No. 7 dated September 14, 2022, establishing fees for RR156 St. Anthony East Group B not to exceed \$231,563.50, RR157 St. Anthony East Group C not to exceed \$135,640.00, RR161 St. Anthony West Group C not to exceed \$172,672.50, RR195 West End Group C not to exceed \$330,447.50, RR196 West End Group D not to exceed \$262,087.50; and fees to be negotiated for NDR002B St. Anthony Green Streets North and NDR002C St. Anthony Green Streets South not to exceed \$240,000.00, for amendment fees not to exceed \$1,372,411.00, and total maximum compensation not to exceed \$3,006,514.77 and to extend contract completion date to March 16, 2024; and,

**WHEREAS**, pursuant to Resolution R-125-2022, the Board and Consultant executed Amendment No. 8 dated March 10, 2023 for project RR215 (RR031/RR032) Dillard Groups A and B with a fee increase for Resident Inspection of \$350,000.00 and to clarify the resident inspection rate of \$88.00/hour, amendment fees not to exceed \$350,000.00, and total maximum compensation fees not to exceed \$3,356,514.77.; and

**WHEREAS**, pursuant to Resolution R-019-2024, the Board and Consultant executed Amendment No. 9 dated May 24, 2024 for project RR215 (RR031/RR032) Dillard Groups And B with a fee increase for Construction Administration of \$7,570.00, amendment fees not to exceed \$7,750.00, and total maximum compensation fees not to exceed \$3,364,084.77 and to extend the contract completion date to May 31, 2027; and

**WHEREAS**, the Board is in need of Resident Inspection Services for projects NDR002B St. Anthony Green Streets North and NDR002C St. Anthony Green Streets South. This Amendment increases Resident Inspection not to exceed \$275,244.00 and total maximum compensation fees not to exceed \$3,639,328.77.

**NOW THEREFORE, BE IT RESOLVED**, that the President or President Pro Tem of the Sewerage and Water Board is hereby authorized to execute on behalf of the Sewerage and Water Board of New Orleans Amendment No. 10 with Mott MacDonald, LLC for JIRR work not to exceed \$275,244.00, and for a maximum agreement value not to exceed \$3,639,328.77.

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I, Randy E. Hayman, Esq. Executive Director,  
Sewerage and Water Board of New Orleans,  
do hereby certify that the above and foregoing  
is a true and correct copy of a Resolution adopted  
at the Regular Monthly Meeting of said Board,  
duly called and held, according to law, on  
May 20, 2026.

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**Randy E. Hayman, Esq.**  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

Sewerage and Water Board of New Orleans  
BOARD OF DIRECTORS CONTRACTOR FACT SHEET



**ACTION REQUESTED**

**Amendment 10 to Professional Engineering Services Agreement  
Mott MacDonald, LLC WLRP Agreement**

Request authorization for Amendment No. 10 to our WLRP Agreement to add negotiated fees for resident inspection services for NDR002B St. Anthony Green Streets North and NDR002C St. Anthony Green Streets South in the not-to-exceed amount of \$275,244.00, for a not-to-exceed total of \$3,639,328.77.

**CONTRACTOR/SUB/VENDOR INFORMATION**

		DBE PARTICIPATION GOAL: 45.0%	
PRIME	SUBS	BID	ACTUAL
<i>Mott MacDonald, LLC (pka Lambert Engineer, LLC Hatch Mott MacDonald, LLC )</i>	<i>Integrated Logistical Support Inc.</i>	25.00%	23.11%
	<i>Rahman &amp; Associates Inc.</i>	10.00%	9.25%
	<i>TNR, LLC</i>	10.00%	9.25%
Total		45.00%	41.61%

**Economically Disadvantaged Business Program Comments**

**DESCRIPTION AND PURPOSE**

	Change Orders	Renewal	Totals
Original Contract Value			\$452,973.46
Previous Change Orders	\$2,911,111.31		\$2,911,111.31
% Change of Contract To Date	642.67%		642.67%
Value of Requested Change	\$275,244.00		\$275,244.00
% For This Change Order	9.45%		60.76%
<i>Has a NTP been Issued</i>			Yes
<b>Total Revised Contract Value</b>			\$3,639,328.77
% Total Change of Contract			703.43%
Original Contract Completion Date			6/30/2023
Previously Approved Extensions (Days)			1431
Time Extension Requested (Days)			
<b>Proposed Contract Completion Date</b>			5/31/2027

**Purpose and Scope of the Contract:**

*This agreement provides engineering services for the Joint Infrastructure Recovery Request (JIRR) program in coordination with the City of New Orleans (CNO) Recovery Roads (RR) Program for St. Anthony, West End, and Dillard neighborhoods.*

**Reason for Change:**

In Scope <input checked="" type="checkbox"/>	Differing Site Condition	Regulatory Requirement
Design Change	Other _____	

Adding negotiated fees for resident inspection of additional FEMA waterlines and WIFIA sewer.

**Spending to Date:**

Cumulative Contract Amount (as of 4/1/2026)	\$3,364,084.77
Cumulative Contract Spending (as of 4/1/2026 )	\$1,162,426.58

**Contractor's Past Performance:**

The designer's timeliness of deliverables, conformance to SWBNO policies, procedures, and quality meet expectations. DBE participation will be met by Resident Inspection services during Construction.

**PROCUREMENT INFORMATION**

<b>Contract Type</b>	Professional Services	<b>Award Based On</b>	Qualified List
<b>Commodity</b>	Public Works Construction	<b>Contract Number</b>	WLRP
<b>Contractor Market</b>	Public Bid with DBE participation		
<b>Compliance with Procurement Laws?</b>	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	<b>CMRC Date (if nec.) :</b>	4/23/2026

**BUDGET INFORMATION**

<b>Funding</b>	CP 175-13; CP 317-06	<b>Department</b>	JIRR
<b>System</b>	FEMA Water	<b>Project Manager</b>	Susan Diehl
<b>Job Number</b>	A1370FEM; C1399WIF	<b>Purchase Order #</b>	PC20240001474

**ESTIMATED FUND SOURCE**

User	Share%	Dollar Amount	Reimbursable?
Sewer System	74%	\$ 203,708.29	WIFIA - 49%
Water System	26%	\$ 71,535.71	FEMA - 100%
Drainage System		\$ -	
<b>TOTAL</b>		\$ 275,244.00	

I certify that this contract action complies with all Sewerage and Water Board procurement policies and guidance, ethics rules and meets necessary regulatory requirements, including compliance with financing sources.

\_\_\_\_\_  
**PM Name:**

**PM Title:**

**Dept:**

**AUTHORIZATION OF AMENDMENT NO. 3 FOR CONTRACT 30264-  
CLEANING AND CCTV INSPECTION OF SANITARY SEWER MAINS AT  
VARIOUS SITES WITHIN ORLEANS PARISH BETWEEN THE SEWERAGE  
AND WATER BOARD OF NEW ORLEANS AND COMPLIANCE  
ENVIROSYSTEMS, LLC.**

**WHEREAS**, The Sewerage and Water Board of New Orleans (“Board”) entered into Contract No. 30264 on July 17, 2024 with Compliance EnviroSystems, LLC. In the amount of \$589,004.00 per ED-016-2024; and,

**WHEREAS**, Amendment No. 1(R-021-2025) was approved in the amount of \$1,000,000.00 per (R-021-2025) to provide for cleaning services, stormwater catch basin and drain lines using the same cleaning services, equipment, reports and related items and services as in addition to those services being provided for the Board’s sewer lines under the contract, and extending Contract 30264 through December 16, 2025; and,

**WHEREAS**, Amendment No. 2 (R-112-2025) was approved on September 17, 2025 to renew the contract for an additional three hundred sixty-five (365) days in the amount of \$589,004.00; and,

**WHEREAS**, this Amendment No. 3, in the amount of \$440,000.00, will provide for continued sewer main cleaning and CCTV inspection services without interruption; and,

**WHEREAS**, the DBE participation for this project is 36% and the participation through April 2026 is 29.30%; and,

**WHEREAS**, this Amendment will bring the total contract amount from \$2,178,008.00 to \$2,618,008.00, and funds for this project are budgeted under the O&M 6523/4408; and,

**NOW THEREFORE, BE IT RESOLVED**, that the President of the Board is hereby authorized to execute on behalf of The Sewerage and Water Board of New Orleans Amendment No. 3 for Contract No. 30264 with Compliance EnviroSystems, LLC, for additional sewer cleaning and CCTV inspection services for an additional \$440,000 and a revised total contract amount of \$2,618,008.

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I, Randy E. Hayman, Esq. Executive Director,  
Sewerage and Water Board of New Orleans,  
do hereby certify that the above and foregoing  
is a true and correct copy of a Resolution adopted  
at the Regular Monthly Meeting of said Board,  
duly called and held, according to law, on  
May 20, 2026.

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**Randy E. Hayman, Esq.**  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**Sewerage and Water Board of New Orleans  
BOARD OF DIRECTORS CONTRACTOR FACT SHEET**



**ACTION REQUESTED**

**Recommendation to Amend Contract 30264**

**Amendment to Add Funds to Contract 30264 Cleaning and CCTV Inspection of Sanitary Sewew Mains at Scattered Sites Within Orleans Parish**

Approval to amend Contract 30264, between the Sewerage and Water Board and Compliance EnviroSystems, LLC, in the amount of \$440,000.00

**CONTRACTOR/SUB/VENDOR INFORMATION**

		DBE PARTICIPATION GOAL: 36.0%	
PRIME	SUBS	BID	ACTUAL
<i>Compliance EnviroSystems, LLC</i>	<i>Blue Flash Services, Inc</i>	18.00%	8.35%
	<i>MOR Logistics &amp; Environmental Services, LLC</i>	18.00%	20.95%
Total		36.00%	29.30%

**Economically Disadvantaged Business Program Comments**

**DESCRIPTION AND PURPOSE**

	Change Orders	Renewal	Totals
Original Contract Value			\$589,004.00
Previous Change Orders	\$1,000,000.00	\$589,004.00	\$1,589,004.00
% Change of Contract To Date	169.78%		169.78%
Value of Requested Change	\$440,000.00		\$440,000.00
% For This Change Order	20.20%		20.20%
<i>Has a NTP been Issued</i>	<i>Yes</i>		<i>Yes</i>
<b>Total Revised Contract Value</b>			\$2,618,008.00
% Total Change of Contract			344.48%
Original Contract Completion Date			9/17/2025
Previously Approved Extensions (Days)	90	365	455
Time Extension Requested (Days)			
<b>Proposed Contract Completion Date</b>			12/16/2026

**Purpose and Scope of the Contract:**

*This contract is a maintenance contract required in order to clean sewer mains, manholes, and lateral connections as well as perform CCTV inspection of sewer mains and sewer laterals throughout Orleans Parish as deemed necessary. This contract will be used to maintain a properly functioning sewer collection system throughout the parish.*

**Reason for Change:**

In Scope	Differing Site Condition	Regulatory Requirement
Design Change	Other Amendment to Add Funds	

The reason for change is to amend Contract 30264 and add four hundred forty thousand dollars (\$440,000.00). This is required in order to continue to inspect and clean sewer and storm sewer systems throughout Orleans Parish to maintain a properly functioning sewer system throughout Orleans Parish.

**Spending to Date:**

Cumulative Contract Amount (as of 4/30/2026)	\$2,178,008.00
Cumulative Contract Spending (as of 4/30/2026)	\$2,062,138.65

**Contractor's Past Performance:**

The contractor's performance has been satisfactory to date

**PROCUREMENT INFORMATION**

<b>Contract Type</b>	Base Bid	<b>Award Based On</b>	Lowest Competitive Bid
<b>Commodity</b>	Non-professional Services	<b>Contract Number</b>	30264
<b>Contractor Market</b>	Invitation to Bid (ITB) with DBE Participation		
<b>Compliance with Procurement Laws?</b>	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	<b>CMRC Date (if nec.) :</b>	

**BUDGET INFORMATION**

<b>Funding</b>	O&M 6523/4408	<b>Department</b>	Networks
<b>System</b>	Sewer	<b>Project Manager</b>	Jose Sebastian Garcia
<b>Job Number</b>		<b>Purchase Order #</b>	

**ESTIMATED FUND SOURCE**

User	Share%	Dollar Amount	Reimbursable?
Sewer System	100%	\$440,000.00	No
Water System			
Drainage System			
<b>TOTAL</b>		\$ 440,000.00	

I certify that this contract action complies with all Sewerage and Water Board procurement policies and guidance, ethics rules and meets necessary regulatory requirements, including compliance with financing sources.

**PM Name: Ashraf Abdelbaqi, PE**

**PM Title: Chief of Networks**

**Dept: Networks Department**

**RATIFICATION OF CHANGE ORDER NO. 8 FOR CONTRACT 1420 – POWER COMPLEX PHASE 1 EQUIPMENT INSTALLATION AND COMMISSIONING BETWEEN THE SEWERAGE AND WATER BOARD OF NEW ORLEANS AND FRISCHHERTZ-BARNES A JOINT VENTURE.**

**WHEREAS**, on April 17, 2024, by Resolution R-050-2024, the Sewerage and Water Board of New Orleans (Board) awarded Contract 1420 to Frischhertz-Barnes, a Joint Venture (Contractor) in the amount of \$53,337,050.00 for the Power Complex Phase 1 Installation and Commissioning; and,

**WHEREAS**, on September 18, 2024, by Resolution R-124-2024, the Board approved Change Order 1 which added the installation of Static Frequency Changer 3 while also removing the Fuel Oil System from the Scope of Work of the Project. Change Order 1 reduced the Contract Amount by \$161,825.83 for a revised Contract Amount of \$53,175,224.17, representing a 0.3% decrease from the Original Contract Amount; and,

**WHEREAS**, on November 14, 2024, by ED-022-2024, the Executive Director approved Change Order 2 which consisted of a credit to the contract for the salvage of a transformer, and the modification of the foundation to accept the installation of the replacement transformer. This Change Order increased the Contract Amount by \$223,470.00, bringing the new Contract Amount to \$53,398,694.17, representing a 0.4% increase from the Original Contract Amount; and,

**WHEREAS**, on February 5, 2025, by ED-004-2025, the Executive Director approved Change Order 3 which consisted of pulling additional circuits, adding drain valves in the sumps at for the transformer pads, purchase of a climate-controlled storage unit for spare parts, and adding 6 calendar days to the Contract due to the 2025 Snow Event. This Change Order also had to return the credit from Change Order 2 for the transformer salvage, as the original vendor purchasing the unit declined to purchase it after an oil test. Board Staff will auction the unit for salvage. This Change Order increase the Contract Amount by \$347,519.00 bringing the new Contract Amount to \$53,746,213.17, representing a 0.6% increase from the Original Contract Amount; and,

**WHEREAS**, on May 21, 2025, by R-070-2025, the Board of Directors ratified Change Order 4 which consisted of repairs to an owner-supplied switchgear for the Contractor to install, the addition of deflection fitting for the tap box routing, modifications to a Central Control breaker cubicle to receive power from the new construction, and replacement of current transformers for the 24kV switchgear cubicles. This Change increased the Contract Amount by \$274,567.00 bringing the new Contract Amount to \$54,020,780.17, representing a 1.3% cumulative increase from the Original Contract Amount; and,

**WHEREAS**, on September 17, 2025, by R-132-2025, the Board of Directors ratified Change Order 5 which consisted of additional fiber cables, a series of minor field adjustments, and a change to grounding conductors to comply with the National Electric Code. These changes increased the Contract Amount by \$186,784.24 bringing the new Contract Amount to \$54,207,564.41, representing a 1.6% cumulative increase from the Original Contract Amount; and,

**WHEREAS**, on November 19, 2025 by R-164-2025, the Board of Directors ratified Change Order 6 which consisted of modifications to the steel platforms and stairs, modifications to the foundation for the transformer for CTG 6, the purchase of additional lube oil for CTG 7, and the procurement of IT equipment for the commissioning. These changes increased the Contract Amount by \$389,881.00 bringing the new Contract Amount to \$54,597,445.41, representing a 2.36% cumulative increase from the Original Contract Amount; and,

**WHEREAS**, on February 25, 2026 by R-013-2026, the Board of Directors ratified Change Order 7, which consisted of the installation of additional Entergy feeders to the substation, additional diagnostic test on a transformer, repairs to gutters on Central Control near the existing work, and installing new circuits on an existing switchgear. Acceptance of these changes were necessary prior to approval from the Board of Directors to ensure no delays to the project occurred. These changes increase the Contract Amount by \$232,495.00 bringing the new Contract Amount to \$54,829,940.41, representing a 2.8% cumulative increase from the Original Contract Amount; and,

**WHEREAS**, this Change Order 8 represents nine field changes that consist of three modifications to the CTG7 installation, a deduction to remove the integration of STG4 into the project, modifications and repairs to transformers and breakers, and integration support from GE Vernova on Turbine 6. These changes increase the Contract Amount by \$213,760.00 bringing the new Contract Amount to \$55,043,700.41, representing a 3.2% cumulative increase from the Original Contract Amount.

**NOW THEREFORE BE IT RESOLVED**, Change Order No. 8 for Contract 1420 is hereby ratified by the Sewerage and Water Board of New Orleans, increasing the Contract Amount by \$213,760.00 for a revised total Contract Amount of \$55,043,700.41.

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I, Randy E. Hayman, Esq. Executive Director,  
Sewerage and Water Board of New Orleans,  
do hereby certify that the above and foregoing  
is a true and correct copy of a Resolution adopted  
at the Regular Monthly Meeting of said Board,  
duly called and held, according to law, on  
May 20, 2026.

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**Randy E. Hayman, Esq.**  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**Sewerage and Water Board of New Orleans  
BOARD OF DIRECTORS CONTRACTOR FACT SHEET**



**ACTION REQUESTED**

**CONTRACT CHANGE ORDER 8**

**Contract CP-1420 WPC Phase 1 Equipment Installation and Commissioning**

Approval to modify CP-1420, between the Sewerage and Water Board and CONTRACTOR, in the amount of \$213,760.00 (two hundred thirteen thousand, seven hundred sixty dollars, and zero cents).

CO8 encompasses the following FCO's: FCO-027 CTG-7 Exhaust Drain Mods & EER Fire Signals, FCO-028 CTG-7 Platform Modifications, FCO-029 T-4 Integration Deduct, FCO-030 Low-Pressure-Switch-Addition, FCO-031 XFMR 201B Inspection and Repair, FCO-032 Central Control SFC-3 Breaker Modifications, FCO-033 EER Fire Alarm Panel, FCO-034 T6 Remote Integration Support, FCO-035 T6 Zigzag Modifications.

**CONTRACTOR/SUB/VENDOR INFORMATION**

		DBE PARTICIPATION GOAL: 30.0%	
PRIME	SUBS	BID	ACTUAL (as 05/05/26 )
<i>Frishchertz Barnes a Joint Venture</i>	<i>Balthazar Electriks</i>	3.68%	4.67%
	<i>Blackstar Diversified Enterprises</i>	1.07%	0.00%
	<i>Carter Electric Supply</i>	3.67%	3.19%
	<i>Chester Electric, LLC</i>	2.59%	2.47%
	<i>Legacy Professional</i>	0.37%	0.63%
	<i>M&amp;R Disposal Services</i>	0.22%	0.18%
	<i>RTM Freight Brokerage, LLC</i>	0.09%	0.12%
	<i>Southern Services &amp; Equipment</i>	2.13%	2.85%
<b>Total</b>		<b>13.82%</b>	<b>14.11%</b>

**Economically Disadvantaged Business Program Comments**

Prime Contractor is meeting goal based on current calculations of Payments -to- Date. Based on projection of End-of-Project Payments, Prime Contractor is not expected to meet established EDBP Goal of 30% DBE Participation, or their own projection of 14%.

**DESCRIPTION AND PURPOSE**

	Change Orders	Renewal	Totals
Original Contract Value			\$53,337,050.00
Previous Change Orders	\$1,492,890.41		\$1,492,890.41
% Change of Contract To Date	2.80%		2.80%
Value of Requested Change	\$213,760.00		\$213,760.00
% For This Change Order	0.40%		0.40%
<i>Has a NTP been Issued</i>	Yes		Yes
<b>Total Revised Contract Value</b>			<b>\$55,043,700.41</b>
% Total Change of Contract			3.20%
Original Contract Completion Date			8/15/2025
Previously Approved Extensions (Days)	32		32
Time Extension Requested (Days)	0		0
<b>Proposed Contract Completion Date</b>			<b>9/16/2025</b>

**Purpose and Scope of the Contract:**

*The West Power Complex (WPC) Equipment Installation and Commissioning Project (the “WPC Project” or “Project”) scope of work (the “Work”) combines several functional elements to achieve an interconnected highly reliable mega-watt scale power supply and distribution system between the 60-Hz Utility source and the 60-Hz and 25-Hz loads on the SWBNO managed electrical network. The intent of the WPC Project is to improve the resiliency and reliability of critical SWBNO managed electrical network infrastructure.*

*The Work includes offloading and installing Owner-provided equipment packages including Static Frequency Converters and associated 25-Hz and 60-Hz transformers, interim 25-kV switchgear, auxiliary switchgear, combustion gas turbine (CTG) and associated equipment (electrical enclosure room, fuel gas compressor, and auxiliary transformer), and two (2) Generator Step Up (GSU) transformers. Mechanical work includes installation of and interconnection of CTG equipment, interconnection of natural gas piping, interconnection of fuel oil piping and fuel oil forwarding system, compressed air system, water piping, and drain piping. Structural work includes offloading Owner-provided equipment, fabrication and installation of elevated steel platforms, handrails, and ancillary items. Electrical work includes installation and interconnection of Owner-provided equipment and supply of miscellaneous electrical system elements. Instrumentation and controls (I&C) work supply and installation of fiber optic patch panel and networking cabinets, fiber connections, and installation and calibration of instrumentation supplied with Owner-provided equipment. The Work also includes testing, startup, and commissioning to demonstrate a safe, reliable, resilience, efficient power system.*

**Reason for Change:**

In Scope	Differing Site Condition X	Regulatory Requirement
Design Change X	Other _____	

*FCO-027, CTG-7 Exhaust Drain Mods & EER Fire Signals - On 25 September 2025, the CMO issued WCD036 CTG-7 Exhaust Drain Modification, directing Contractor to promptly proceed with removing the existing 1" connection from the turbine exhaust drain to the oil drain header in accordance with Jacobs Engineering's response to RF1194. The 1" turbine exhaust drain is to be rerouted through the trench and tied into the Fuel Gas Compressor (FGC) drain system via a tee, as depicted in sketch 1420 – Exhaust Drain @ T7.pdf. The existing oil drain header shall be securely capped. On 7 November 2025, the CMO issued WCD039 EER Fire Signals, directing Contractor to promptly proceed with providing additional monitoring capabilities for the EER fire system and to integrate the new monitoring modules into the EER fire panel.*

*FCO-028, CTG-7 Platform Modifications - On 18 April 2025, the CMO issued WCD-015 CTG Platform Modifications, directing Contractor to promptly proceed with modifying the CTG steel platform as shown in the attached markups referenced in "1420 – CTG Platform Modifications Update." The work includes rotating the central C12 columns 90 degrees and welding them to the supporting C12 beam, replacing six channel sections with L4x4x1/2 angles with added mid-point lateral bracing, and drilling pipe penetrations in the indicated C12 column webs with hole diameters 1/4 inch larger than the pipe size. On 05 February 2026, Contractor submitted COR-048 Rev. 01 in response to this directive.039 EER Fire Signals, directing Contractor to promptly proceed with providing additional monitoring capabilities for the EER fire system and to integrate the new monitoring modules into the EER fire panel.*

*FCO-029, T4 Integration Deduct - On 05 February 2025, the CMO issued ITC-013 T4 Integration Deduct, directing Contractor to promptly proceed with the removal of the scope of work associated with integration of STG-4 into the PDCS. Per Section 26 0 10, Electrical Summary of Work, Section 1.02.G.2, the work breakdown for T4 integration included the following: T4 Steam Turbine Generator Scope: Add T4 into PDCS, Add safety light modifaicaton, Make ready for GCS implementation.*

*In addition, Bidder Question 71 provided the following information: BIDDER QUESTION 71: 26.00.10 Section 1.02 (G) (3&4) identifies the addition of T4 and T5 into the PDCS. Does this include circuit breaker control? If so, does it include all breakers in the T4 and T5 6.6kV switchgear? Would the breakers require retrofit relays to support PDCS operations? RESPONSE 71: Yes, the scope includes fill integration of the associated 6.6kV circuit breakers into the PDCS per article 26.00.10 1.06.*

*FCO-030, Low-Pressure-Switch-Addition - On 09 January 2026, the CMO issued WCD-041 directing the Contractor to promptly proceed with purchasing and installing a new low-gas-pressure switch (PSL-2106), routing new conduit and cabling to JB70 and the designated duct banks, and adding a new 160-PSIG low-pressure alarm to PIT-001 in the PSS. The work includes installing 2-inch aluminum conduit with flexible sections where required, routing cables per project specifications, and ensuring separation from power circuits. Contractor has been directed to submit a detailed lump-sum proposal for the added scope.*

*FCO-031, XFMR 201B Inspection and Repair - On 06 October 2025, the CMO issued WCD-038 directing the Contractor to promptly proceed with mobilizing North American Substation Services (NASS), a Voltyx Company, to perform a comprehensive inspection of the dual-voltage switch on Transformer CWPYRD-EMV60-XFMR-201B, resulting in repair work needed. The work included evaluating discrepancies between mechanical selector indications and electrical test results, operating the switch to assess mechanical engagement, conducting electrical testing to verify tap position, draining transformer oil as required for internal access, performing confined-space entry for internal inspection of the selector mechanism, and completing repairs based on field conditions.*

*FCO-032, Central Control SFC-3 Breaker Modifications - On 09 July 2025, the CMO issued WCD-026 (Revision 0) authorizing modification of an existing 1200-Amp G.E. AM-Type breaker cell to support a 2000-Amp configuration for the SFC-3 incomer at the Central Control ring bus, limited to the cell rebuild only and excluding breaker integration or refurbishment. Following coordination between the JV and the Board on or about 11 July 2025, an existing SWB-owned 2000-Amp breaker was identified as suitable for reuse with modifications. Accordingly, WCD-026 was revised on 06 October 2025 (Revision 01) to authorize the JV to modify the SWB-provided breaker for compatibility with the rebuilt 2000-Amp cell. On 22 December 2025, the JV submitted COR-054 for a total of \$70,769.00 to address the resulting contract price adjustment.*

*FCO-033, EER Fire Alarm Panel - On 26 March 2026, the Contractor submitted COR-062 in the amount of \$6,285.00, based on the Pye-Barker Fire & Safety proposal (PCO-62) for replacement of the existing EER fire alarm panel. Following review and acceptance of the proposal, the CMO issued WCD-042 on 01 April 2026, directing the Contractor to proceed with securing, removing, and replacing the panel with a new Notifier N16, including isolation of existing wiring, installation and reconnection, and coordination for testing and functional verification.*

FCO-034, T6 Remote Integration Support - On 13 April 2026, the CMO issued WCD-044, directing the Contractor to procure and coordinate GE Vernova to perform limited remote integration support (Item 1 only of Proposal No. N6EHU02242026A). The work includes modifications to existing Woodward control software to integrate Owner-provided Turbine 6 (T6) remote and hardwired signals with the PDCS, associated drawing updates, internal testing, and a single GE Application Engineer mobilization for up to four 12-hour days to support installation, testing, and commissioning. On 22 April 2026, the Contractor submitted COR-063 in the amount of \$81,432.00.

FCO-035, T6 Zigzag Modifications - On 18 November 2025, the CMO issued WCD-040 directing Contractor to proceed with limited design and controls updates associated with restoration of the Turbine 6 zigzag transformer and NGR, which remain contract-required equipment. Authorized scope was limited to updating impacted MSB T6 package drawings, adjusting protection relay time-current curves, and modifying PDCS logic to reflect the restored configuration identified in ITC-023. On 20 February 2026, the Contractor submitted COR-061 in the amount of \$4,703.00.

**Spending to Date:**

Cumulative Contract Amount (as of 6/1/2025)	\$54,597,445.41
Cumulative Contract Spending (as of 4/15/2026)	\$48,578,662.84

**Contractor's Past Performance:**

Major work completed to date includes the installation of SFC-1, SFC-2, SFC-3, CTG-7, PDC-1, PDC-2, and the EER equipment enclosures, as well as the offloading and placement of all transformers. All major equipment deliveries have been received and are now onsite. Significant progress has been made on cable pulling, terminations, raceway installations, and equipment interconnections, with these activities currently ongoing. Commissioning, startup, and testing efforts are underway.

**PROCUREMENT INFORMATION**

<b>Contract Type</b>	Base Bid	<b>Award Based On</b>	Lowest Competitive Bid
<b>Commodity</b>	Construction, Equipment Installation, and Commissioning	<b>Contract Number</b>	1420
<b>Contractor Market</b>	Public Bid with DBE participation		
<b>Compliance with Procurement Laws?</b>	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	<b>CMRC Date (if nec.):</b>	4/28/2026

**BUDGET INFORMATION**

<b>Funding</b>	826-01	<b>Department</b>	Engineering
<b>System</b>	Drainage	<b>Project Manager</b>	Chris Bergeron
<b>Job Number</b>	01420	<b>Purchase Order #</b>	PC2024 0001602

**ESTIMATED FUND SOURCE**

User	Share%	Dollar Amount	Reimbursable?
Sewer System	100%	\$ 213,760.00	Fair Share
Water System			
Drainage System			
<b>TOTAL</b>		<b>\$ 213,760.00</b>	

I certify that this contract action complies with all Sewerage and Water Board procurement policies and guidance, ethics rules and meets necessary regulatory requirements, including compliance with financing sources.

\_\_\_\_\_  
**Chris Bergeron**  
**Chief of Engineering**

**RATIFICATION OF CHANGE ORDER NO. 3 FOR CONTRACT 2164 – WATER MAIN LINE REPLACEMENTS AND EXTENSION AT VARIOUS LOACATIONS THROUGHOUT ORLEANS PARISH BETWEEN THE SEWERAGE AND WATER BOARD OF NEW ORLEANS AND WALLACE C. DRENNAN, INC.**

**WHEREAS**, the Sewerage and Water Board of New Orleans entered into Contract 2164 with Wallace C. Drennan, Inc. on April 10, 2023, for the amount of \$3,333,265.00 with two (2) optional, one-year renewal (R-009-2023); and,

**WHEREAS**, Renewal No. 1 (R-059-2024) in the amount \$3,333,265.00 and brought the total contract amount \$6,666,530.00. This renewal extended the contract duration 365 calendar days, bringing the expiration date to April 10, 2025; and,

**WHEREAS**, Change Order No. 1 (R-127-2024) was approved in the amount of \$1,906,546.88 for necessary repair and lining of the 36” water main underneath the HOV lane ramp on Earhart Expressway at Magnolia; and,

**WHEREAS**, Change Order No. 2 (R-167-2024) was approved in the amount \$290,000.00 for procurement of a 30” water valve associated with project RR216; and,

**WHEREAS**, Renewal No. 2 (R-018-2026) was in the amount of \$3,333,265.00 and brought the total contract amount to \$12,196,341.88. This renewal extended the contract duration by 365 calendar days, bringing the expiration date to April 10, 2026.; and,

**WHEREAS**, this Change Order No. 3 in the amount of \$2,000,000.00 increases the total contract value to \$14,396,341.88 and extends the contract duration by 174 calendar days, establishing a new contract expiration date of September 30, 2026. Funding for this contract is budgeted under C.P. Item No. 214-00; and,

**NOW THEREFORE BE IT RESOLVED**, the ratification of Change Order No. 3 for Contract 2164 is hereby approved by the Sewerage and Water Board of New Orleans.

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I, Randy E. Hayman, Esq. Executive Director,  
Sewerage and Water Board of New Orleans,  
do hereby certify that the above and foregoing  
is a true and correct copy of a Resolution adopted  
at the Regular Monthly Meeting of said Board,  
duly called and held, according to law, on  
May 20, 2026.

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**Randy E. Hayman, Esq.**  
**EXECUTIVE DIRECTOR**  
**SEWERAGE AND WATER BOARD OF NEW ORLEANS**

**Sewerage and Water Board of New Orleans  
BOARD OF DIRECTORS CONTRACTOR FACT SHEET**



**ACTION REQUESTED**

**CONTRACT CHANGE ORDER #3 FOR CONTRACT 2164**

**CONTRACT 2164: Water Main Line Replacements and Extensions at Scattered Locations throughout Orleans Parish**

Approval to modify Contract 2164, between the Sewerage and Water Board and Wallace C. Drennan, Inc., in the amount of \$2,000,000.00, for an additional one-hundred, seventy-four (174) calendar days

**CONTRACTOR/SUB/VENDOR INFORMATION**

		DBE PARTICIPATION GOAL: 36.0%	
PRIME	SUBS	BID	ACTUAL (as of 4/28/26)
<i>Wallace C Drennan, LLC</i>	<i>C&amp;M Construction Group, Inc</i>	8.01%	5.35%
	<i>Prince Dump Truck Services, LLC</i>	3.00%	3.05%
	<i>Choice Supply Solutions, LLC</i>	26.01%	8.34%
	<i>Cooper Contracting Group LLC</i>	0.60%	0.00%
<b>Total</b>		<b>37.62%</b>	<b>16.74%</b>

**Economically Disadvantaged Business Program Comments**

**DESCRIPTION AND PURPOSE**

	Change Orders	Renewal	Totals
Original Contract Value	\$3,333,265.00		\$3,333,265.00
Previous Change Orders	\$2,196,546.88	\$6,666,530.00	\$8,863,076.88
% Change of Contract To Date			265.90%
Value of Requested Change	\$2,000,000.00		\$2,000,000.00
% For This Change Order			60.00%
<i>Has a NTP been Issued</i>			<i>Yes</i>
<b>Total Revised Contract Value</b>			<b>\$14,196,341.88</b>
% Total Change of Contract			325.90%
Original Contract Completion Date			4/9/2024
Previously Approved Extensions (Days)		730	730
Time Extension Requested (Days)	174		174
<b>Proposed Contract Completion Date</b>			<b>9/30/2026</b>

**Purpose and Scope of the Contract:**

*The purpose of this contract is to support water main replacements throughout Orleans Parish; the installation of new water service connections ("Good Jobs") throughout Orleans Parish; and the installation of water main valves ranging in size from 4-in to 48-in in diameter.*

**Reason for Change:**

In Scope	Differing Site Condition	Regulatory Requirement
Design Change	Other <u>Time Extention + Emergency Rep</u>	

The reason for this change order is to allow the City to continue maintaining and improving its water distribution system. This contract is necessary to support the installation of new service connections for qualified customers; the replacement of water mains when repairs are no longer sufficient to address failures associated with aging infrastructure; and the installation of water valves, as deemed necessary, to reduce the duration and impact of water service interruptions to customers.

Additionally, this contract has been utilized to perform emergency water main repairs at the following locations: on Magnolia at Jackson Av; on Magnolia at Cadiz; and Spruce at S Carrollton Av. The cost of this emergency work is estimated at approximately \$2 million. All work associated with these locations has already been completed under an emergency declaration and was essential to restoring water service and protecting public health and safety.

**Spending to Date:**

Cumulative Contract Amount (as of 3/17/2026 )	\$	14,196,341.88
Cumulative Contract Spending (as of 3/17/2026 )	\$	11,339,180.58

**Contractor's Past Performance:**

The contractor's performance has been satisfactory to date.

**PROCUREMENT INFORMATION**

<b>Contract Type</b>	Fixed Unit Rate	<b>Award Based On</b>	Lowest Competitive Bid
<b>Commodity</b>	Construction Services	<b>Contract Number</b>	2164
<b>Contractor Market</b>	Open Market with DBE Participation		
<b>Compliance with Procurement Laws?</b>	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	<b>CMRC Date (if nec.) :</b>	

**BUDGET INFORMATION**

<b>Funding</b>	CP 216-04	<b>Department</b>	Networks
<b>System</b>	Water	<b>Project Manager</b>	Ashraf Abdelbaqi
<b>Job Number</b>	2164	<b>Purchase Order #</b>	0001951 PC2023

**ESTIMATED FUND SOURCE**

User	Share%	Dollar Amount	Reimbursable?
Sewer System		\$ -	
Water System	100%	\$ 2,000,000.00	No
Drainage System		\$ -	
<b>TOTAL</b>		\$ 2,000,000.00	

I certify that this contract action complies with all Sewerage and Water Board procurement policies and guidance, ethics rules and meets necessary regulatory requirements, including compliance with financing sources.

\_\_\_\_\_  
**Ashraf Abdelbaqi**  
**Chief of Networks**  
**Networks Department**

**RATIFICATION OF CHANGE ORDER NO. 5 FOR CONTRACT 30232 – CARROLLTON BASIN NO. 3 SEWER REHABILITATION BETWEEN THE SEWERAGE AND WATER BOARD OF NEW ORLEANS AND BLD SERVICES, LLC.**

**WHEREAS**, the Sewerage and Water Board of New Orleans advertised on November 10, 2023, according to public bid law, a Request for Bids for Contract 30232 – Carrollton Basin No. 3 Sewer Rehabilitation; and,

**WHEREAS**, Bids for contract 30232 were received on November 30, 2023; and these bids were evaluated, and the bid amounts were acceptable according to the Engineer's Opinion of Probable Cost; and,

**WHEREAS**, The responsible and responsive low bid was accepted, and the Contract was awarded to BLD Services, LLC in the amount of \$8,254,058.00 per R-013-2024; and,

**WHEREAS**, Change Order No. 1, per Resolution R-122-2024, added WIFIA clauses pertaining to American Iron and Steel, and Labor Laws and Standards that are required for receiving funding. Change Order No. 1 represents Field Change Order No. 1, added \$108,500.00 to the Contract, and added items to repair complete 6" sewer house connections; and,

**WHEREAS**, Change Order No. 2, per Resolution R-102-2025, added \$50,242.08 and 147 days to the Contract. The additional days were due to added repairs, impacts caused by other contractors working in the area ranging from; conflicting efforts, shutting crews down in the area due to surcharge conditions, to not being able to post CCTV repairs/complete CIPP scheduled. In addition, Change Order No. 2 added one week delay from Hurricane Francine as well as an additional week from the snowstorm, delays due to the elevated levels of the Mississippi River suspending work near the levee, and lead line investigations. Change Order No. 2 also added new items X05 - Point Repair 10" Up To 12'(8.1'-10.0'), X06 - Point Repair 10" Beyond 12'(8.1'-10.0'), X07 - Pipe Liner (CIPP, 10"), X08 – Replace Broken Meter Box, X09 - Allow for the removal and replacement of streetlights on Broadway that are directly over the sewer line, and X10 - Lead Service Line Investigation to determine water connection material type behind the meter up to the property line; and,

**WHEREAS**, Change Order No. 3, per Resolution R-123-2025, added \$2,575.12 and 72 days to the Contract. The additional days were due to weather delays, water leak detection delays, lead line replacements, and added restoration. Change Order No. 3 added three new bid items; X11 - PR Exist Drain Line Up to 10 Feet (6"-12"), X12 - PR Exist Drain Line Up to 10 Feet (21"), and X13 - Stump Grinding. Additionally, this Change Order adjusted quantities for work performed and work no longer required; and,

**WHEREAS**, Change Order No. 4, per Executive Director Approval ED-022-2025, added \$728.83 to the Contract; adding one new bid item for special finish concrete and adjusting bid item quantities for work performed and work no longer required. This Change Order added 45 days to the Contract duration due to delays and additional work; and,

**WHEREAS**, Change Order No. 5, per Field Change Order No. 8, constitutes the final reconciliation change order, adjusting contract quantities to reflect actual work performed and extending the contract duration by 110 calendar days due to agreed-upon delays. This Change Order results in a net reduction of the contract amount in the total sum of \$1,009,998.43; and,

**WHEREAS**, Change Order No. 5, in the negative amount of \$1,009,998.43 brings the accumulated Contract change order total to negative \$847,952.40 or -10.27% percent of the original Contract value, bringing the new total Contract value to \$7,406,105.60, with a substantial completion date of February 27, 2026; and,

**NOW THEREFORE BE IT RESOLVED**, the ratification of Change Order No. 5 for Contract 30232 is hereby approved by the Sewerage and Water Board of New Orleans.

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I, Randy E. Hayman, Esq. Executive Director,  
Sewerage and Water Board of New Orleans,  
do hereby certify that the above and foregoing  
is a true and correct copy of a Resolution adopted  
at the Regular Monthly Meeting of said Board,  
duly called and held, according to law, on  
May 20, 2026.

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**Randy E. Hayman, Esq.**  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**Sewerage and Water Board of New Orleans  
BOARD OF DIRECTORS CONTRACTOR FACT SHEET**



**ACTION REQUESTED**

**Ratification of Change Order No. 5  
Contract 30232 - Carrollton Basin No. 3 Sewer Rehabilitation**

Approval to execute a change order between the Sewerage and Water Board and BLD Services, LLC, in the negative amount of \$1,009,998.43, and extend the contract duration by 110 days.

**CONTRACTOR/SUB/VENDOR INFORMATION**

		DBE PARTICIPATION GOAL: 36%	
PRIME	SUBS	BID	ACTUAL(as of 4/28/26)
<i>BLD Services</i>	<i>C&amp;M Construction Group, Inc.</i>	31.24%	26.77%
	<i>Choice Supply Solutions, LLC</i>	4.78%	2.53%
	<i>Prince Trucking</i>	N/A	3.83%
<b>Total</b>		<b>36.02%</b>	<b>33.13%</b>

**Economically Disadvantaged Business Program Comments**

Prime Contractor has added DBE subcontractor after award as an effort to meet goal.

**DESCRIPTION AND PURPOSE**

	Change Orders	Renewal	Totals
Original Contract Value	\$8,254,058.00		\$8,254,058.00
Previous Change Orders	\$162,046.03		\$162,046.03
% Change of Contract To Date	1.96%		1.96%
Value of Requested Change	(\$1,009,998.43)		(\$1,009,998.43)
% For This Change Order	-12.24%		-12.24%
<i>Has a NTP been Issued</i>	Yes		Yes
<b>Total Contract Value</b>			<b>\$7,406,105.60</b>
% Total Change of Contract			-10.27%
Original Contract Completion Date			2/18/2025
Previously Approved Extensions (Days)	264		264
Time Extension Requested (Days)	110		110
<b>Proposed Contract Completion Date</b>			<b>2/27/2026</b>

**Purpose and Scope of the Contract:**

*Contract 30232, as a part of the Carrollton Consent Decree from the EPA, consists of the rehabilitation of existing main line sanitary sewers via mainline cleaning and CCTV inspections, excavated point repairs, full length main line replacements, house connection service lateral replacements, full-length Cured-in-Place Pipe (CIPP) lining, service lateral Cured-in-Place Pipe (CIPP) lining and manhole rehabilitation. Work also includes associated interim and final pavement restoration.*

**Reason for Change:**

Change In Scope <input checked="" type="checkbox"/>	Differing Site Condition <input checked="" type="checkbox"/>	Regulatory Requirement
Design Change	Other _____	

Change Order No. 5, per Field Change Order No. 8, constitutes the final reconciliation change order, adjusting contract quantities to reflect actual work performed and extending the contract duration by 110 calendar days due to agreed-upon delays. This Change Order results in a net reduction of the contract amount in the total sum of \$1,009,998.43; and,

**Spending to Date:**

Cumulative Contract Amount	\$7,406,105.60
Cumulative Contract Spending	\$7,380,813.20

**Contractor's Past Performance:**

**PROCUREMENT INFORMATION**

Contract Type	Base Bid	Award Based On	Lowest Competitive Bid
Commodity	Public Works Construction	Contract Number	30232
Contractor Market	Public Bid		
Compliance with Procurement Laws?	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	CMRC Date (if nec.) :	

**BUDGET INFORMATION**

Funding	317-11	Department	Network Engineering
System	Sewer	Project Manager	Owen Millehrer
Job Number	30232LDQ	Purchase Order #	PC2024 00001139

**ESTIMATED FUND SOURCE**

User	Share%	Dollar Amount	Reimbursable?
Sewer System		\$ (1,009,998.43)	LDEQ
Water System			
Drainage System			
<b>TOTAL</b>		\$ (1,009,998.43)	

I certify that this contract action complies with all Sewerage and Water Board procurement policies and guidance, ethics rules and meets necessary regulatory requirements, including compliance with financing sources.

\_\_\_\_\_  
**Owen Millehrer**  
**Engineering Division Manager**  
**Network Engineering**

**RATIFICATION OF CHANGE ORDER NO. 6 FOR CONTRACT 30235 –  
CARROLLTON BASIN NO. 5 SEWER REHABILITATION BETWEEN THE  
SEWERAGE AND WATER BOARD OF NEW ORLEANS AND BLD SERVICES,  
LLC.**

**WHEREAS**, the Sewerage and Water Board of New Orleans advertised on December 18, 2023, according to public bid law, a Request for Bids for Contract 30235 – Carrollton Basin No. 5 Sewer Rehabilitation; and,

**WHEREAS**, Bids for contract 30235 were received on November 30, 2023; and these bids were evaluated, and the bid amounts were acceptable according to the Engineer's Opinion of Probable Cost; and,

**WHEREAS**, The responsible and responsive low bid was accepted, and the Contract was awarded to BLD Services, LLC in the amount of \$8,736,082.00 per R-033-2024; and,

**WHEREAS**, Change Order No. 1 (R-123-2024) added WIFIA clauses that pertains American Iron and Steel, and Labor Laws and Standards that are required for receiving funding; and,

**WHEREAS**, Change Order No. 2 (R-103-2025) added new item X01- Lead Line Locate and Assessment to determine the material of water connections behind the meter up to the private right of way and increase quantity of existing Bid Item 61 - Replace 5/8" Lead Service. Also, this Change Order increased quantities of existing Bid Items for work required to complete repairs and restoration. Change Order No. 2 added \$776,351.50 and 75 days due to work stoppage caused by elevated river levels, addressing pre-existing water leaks, and lead line investigations and replacements; and,

**WHEREAS**, Change Order No. 3 (R-139-2025) adds \$4.26 and 90 days to the Contract. Change Order No. 3 incorporates Field Change Order (FCO) No. 4 into the Contract. FCO No. 4 adds a new Bid Item for emergency removal of a sewer obstruction on 9000 Cohn Street, adds a Bid Item for tree removal on 7600 St. Charles Avenue, and adds/removes quantities of existing Bid Items due to overruns/underruns; and,

**WHEREAS**, Change Order No. 4 (R-157-2025) adds \$8,776.95 to the Contract. Change Order No. 4 incorporates FCO No. 5 into the Contract. FCO No. 5 added a new Bid Item for a sewer reroute from under the house at 7826 St. Charles into the driveway; and,

**WHEREAS**, Change Order No. 5 (R-018-2026) incorporates FCO No. 6 into the Contract. FCO No. 6 adjusts existing Bid Item quantities to reflect actual work performed, adds three new Bid Items – X05: Weld Manhole, 1100 S. Carrollton; X06: Drain Line PR 6"–12" Up to 10'; and X07: 1500 S. Carrollton Heavy Grease Cleaning – and adds 120 days due to additional repairs, restoration, water leaks, the need for a plumber for a sewer tie-in on private property, and damage resulting from AT&T work; and,

**WHEREAS**, Change Order No. 6 incorporates FCO No. 7 into the Contract. FCO No. 7 adjusts existing Bid Item quantities to reflect actual work performed, adds two new Bid Items – X08: Flowable Fill; X09: Tree Planting – and adds 37 days to the Contract.

**WHEREAS**, Change Order No. 6, in the amount of \$816.22 brings the accumulated Contract change order total to \$785,948.93 or 8.99% of the original Contract value, bringing the new total Contract value to \$9,522,030.93, with a substantial completion date of March 31, 2026; and,

**NOW THEREFORE BE IT RESOLVED**, the ratification of Change Order No. 6 for Contract 30235 is hereby approved by the Sewerage and Water Board of New Orleans.

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I, Randy E. Hayman, Esq. Executive Director,  
Sewerage and Water Board of New Orleans,  
do hereby certify that the above and foregoing  
is a true and correct copy of a Resolution adopted  
at the Regular Monthly Meeting of said Board,  
duly called and held, according to law, on  
May 20, 2026.

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**Randy E. Hayman, Esq.**  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**Sewerage and Water Board of New Orleans  
BOARD OF DIRECTORS CONTRACTOR FACT SHEET**



**ACTION REQUESTED**

**CONTRACT CHANGE ORDER: 006**

**Contract 30235 - Carrollton Basin No. 5 Sewer Rehabilitation**

Approval to execute a change order between the Sewerage and Water Board and BLD Services, LLC adding \$816.22 to the contract amount and extending the contract duration by 120 days.

**CONTRACTOR/SUB/VENDOR INFORMATION**

		DBE PARTICIPATION GOAL: 36%	
PRIME	SUBS	BID	ACTUAL (as of 04/30/26)
<i>BLD Services</i>	<i>C&amp;M Construction Group, Inc.</i>	25.66%	11.25%
	<i>Choice Supply Solutions, LLC</i>	5.03%	0.98%
	<i>Prince Dump Truck Services, LLC</i>	5.36%	1.93%
	<i>Cooper Construction</i>	N/A	0.00%
<b>Total</b>		<b>36.05%</b>	<b>14.16%</b>

**Economically Disadvantaged Business Program Comments**

Prime Contractor asserts that DBE participation is backloaded near end of project is tasks such as restoration. They expect to meet or exceed 36% DBE participation goal.

**DESCRIPTION AND PURPOSE**

	Change Orders	Renewal	Totals
Original Contract Value	\$8,736,082.00		\$8,736,082.00
Previous Change Orders	\$785,132.71		\$785,132.71
% Change of Contract To Date	8.99%		8.99%
Value of Requested Change	\$816.22		\$816.22
% For This Change Order	0.01%		0.01%
<i>Has a NTP been Issued</i>	<i>Yes</i>		<i>Yes</i>
<b>Total Contract Value</b>			<b>\$9,522,030.93</b>
% Total Change of Contract			9.00%
Original Contract Completion Date			5/13/2025
Previously Approved Extensions (Days)	285		285
Time Extension Requested (Days)	37		37
<b>Proposed Contract Completion Date</b>			<b>3/31/2026</b>

**Purpose and Scope of the Contract:**

Contract 30235, as a part of the Carrollton Consent Decree from the EPA, consists of the rehabilitation of existing main line sanitary sewers via mainline cleaning and CCTV inspections, excavated point repairs, full length main line replacements, house connection service lateral replacements, full-length Cured-in-Place Pipe (CIPP) lining, service lateral Cured-in-Place Pipe (CIPP) lining and manhole rehabilitation. Work also includes associated interim and final pavement restoration.

**Reason for Change:**

Change In Scope X	Differing Site Condition X	Regulatory Requirement
Design Change	Other _____	

Change Order No. 6 incorporates FCO No. 7 into the Contract. FCO No. 7 adjusts existing Bid Item quantities to reflect actual work performed, adds two new Bid Items – X08: Flowable Fill; X09: Tree Planting – and adds 37 days to the Contract.

**Spending to Date:**

Cumulative Contract Amount	\$9,521,214.71
Cumulative Contract Spending	\$7,935,862.69

**Contractor's Past Performance:**

BLD has an excellent work record for the Board.

**PROCUREMENT INFORMATION**

Contract Type	Base Bid	Award Based On	Lowest Competitive Bid
Commodity	Public Works Construction	Contract Number	30235
Contractor Market	Public Bid		
Compliance with Procurement Laws?	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	CMRC Date (if nec.) :	

**BUDGET INFORMATION**

Funding	317-08	Department	Network Engineering
System	Sewer	Project Manager	Owen Millehrer
Job Number	30235LDQ	Purchase Order #	PC2024 0001382

**ESTIMATED FUND SOURCE**

User	Share%	Dollar Amount	Reimbursable?
Sewer System		\$ 816.22	WIFIA
Water System			
Drainage System			
<b>TOTAL</b>		\$ 816.22	

I certify that this contract action complies with all Sewerage and Water Board procurement policies and guidance, ethics rules and meets necessary regulatory requirements, including compliance with financing sources.

\_\_\_\_\_  
**Owen Millehrer, PE**  
**Engineering Division Manager**  
**Networks Engineering**

**RATIFICATION OF CHANGE ORDER NO. 4 FOR CONTRACT 30261 – CARROLLTON BASIN NO. 20 SEWER REHABILITATION BETWEEN THE SEWERAGE AND WATER BOARD OF NEW ORLEANS AND HARD ROCK CONSTRUCTION, LLC.**

**WHEREAS**, the Sewerage and Water Board of New Orleans advertised on March 20, 2024, according to public bid law, a Request for Bids for Contract 30261 – Carrollton Basin No. 20 Sewer Rehabilitation; and,

**WHEREAS**, Bids for contract 30261 were received on April 29, 2024; and these bids were evaluated, and the bid amounts were acceptable according to the Engineer's Opinion of Probable Cost; and,

**WHEREAS**, the responsible and responsive low bid was accepted, and the Contract was awarded to Hard Rock Construction, LLC in the amount of \$15,023,518.75 per R-089-2024; and,

**WHEREAS**, Change Order No. 1 (R-131-2025) included Field Change Orders (FCO) 1 through 3, all of which added new bid items and adjusted quantities of existing Bid Items for both added and removed work in the contract. Change Order No. 1 reduced the Contract amount by \$44,110.72 and added 65 days bringing the new total contract value to \$14,979,408.03, with a new substantial completion date of July 22, 2025; and

**WHEREAS**, Change Order No. 2 (R-163-2025), in the amount of \$3,018,728.71 increased the accumulated Contract change order total to \$2,974,617.99 or 19.8% of the original Contract amount, bringing the new total Contract value to \$17,998,136.74, and added 69 days for a new substantial completion date of September 29, 2025; and,

**WHEREAS**, Change Order No. 3 (R-039-2026) incorporates Field Change Order No. 5 into the Contract, increasing quantities of existing bid items due to changes in restoration scope resulting from additional required sewer repairs, differing site conditions, lead line replacements, drainage repairs, SPS 14 pump operation, and water main repairs; and Change Order No. 3 adds four (4) new Bid Items and increases the Contract amount by \$1,769,721.21, bringing the total accumulated change order amount to \$4,744,339.20 with a new total Contract value of \$19,767,857.95, and further extends the Contract duration by 160 days, establishing a new Contract completion date of March 8, 2026; and,

**WHEREAS**, Change Order No. 4 incorporates Field Change Order No. 6 into the Contract, adjusting quantities of existing bid items to match actual work performed, adding two (2) new Bid Items – X36: PR Exist Drain Line Up to 10 Feet (30"); X37: PR Exist Drain Line Beyond 10 Feet (30") – and adding two (2) days for the drain line repairs; and,

**WHEREAS**, Change Order No. 4, in the amount of \$223.33, increases the accumulated Contract change order total to \$4,744,562.53 or 31.58% of the original Contract amount, bringing the new total Contract value to \$19,768,081.28, and new substantial completion date of March 10, 2026; and,

**NOW THEREFORE BE IT RESOLVED**, the ratification of Change Order No. 4 for Contract 30261 is hereby approved by the Sewerage and Water Board of New Orleans.

---

I, Randy E. Hayman, Esq. Executive Director,  
Sewerage and Water Board of New Orleans,  
do hereby certify that the above and foregoing  
is a true and correct copy of a Resolution adopted  
at the Regular Monthly Meeting of said Board,  
duly called and held, according to law, on  
May 20, 2026.

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**Randy E. Hayman, ESQ.**  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**Sewerage and Water Board of New Orleans  
BOARD OF DIRECTORS CONTRACTOR FACT SHEET**



**ACTION REQUESTED**

**CONTRACT CHANGE ORDER: 004**

**Contract 30261 - Carrollton Basin No. 20 Sewer Rehabilitation**

Approval to execute a change order between the Sewerage and Water Board and Hard Rock Construction, LLC, in the amount of \$223.33, extending the contract duration by 2 days.

**CONTRACTOR/SUB/VENDOR INFORMATION**

		DBE PARTICIPATION Goal: 36%	
PRIME	SUBS	BID	ACTUAL
<i>Hard Rock Construction, LLC</i>	EFT Diversified, Inc	2.71%	0.00%
	Mitchell Contracting, Inc.	33.72%	0.00%
	<i>Choice Supply Solutions, LLC</i>	N/A	3.17%
	<i>Jett Services, LLC</i>	N/A	1.24%
	<i>IAB Construction, LLC</i>	N/A	0.95%
	<i>Baum Environmental Group Inc</i>	N/A	0.08%
	<i>Landrieu Concrete &amp; Cement</i>	N/A	0.10%
	<i>BEF Construction</i>	N/A	4.08%
Total		36.43%	9.62%

**Economically Disadvantaged Business Program Comments**

Prime Contractor states that at the direction of SWBNO, Mitchell Contracting Inc., was removed from the project.

**DESCRIPTION AND PURPOSE**

	Change Orders	Renewal	Totals
Original Contract Value	\$15,023,518.75		\$15,023,518.75
Previous Change Orders	\$4,744,339.20		\$4,744,339.20
% Change of Contract To Date	31.58%		31.58%
Value of Requested Change	\$223.33		\$223.33
% For This Change Order	0.00%		0.00%
<i>Has a NTP been Issued</i>	<i>Yes</i>		<i>Yes</i>
<b>Total Contract Value</b>			\$19,768,081.28
% Total Change of Contract			31.58%
Original Contract Completion Date			5/18/2025
Previously Approved Extensions (Days)	294		294
Time Extension Requested (Days)	2		2
<b>Proposed Contract Completion Date</b>			3/10/2026

**Purpose and Scope of the Contract:**

Contract 30261, as a part of the Carrollton Consent Decree from the EPA, consists of the rehabilitation of existing main line sanitary sewers via mainline cleaning and CCTV inspections, excavated point repairs, full length main line replacements, house connection service lateral replacements, full-length Cured-in-Place Pipe (CIPP) lining, service lateral Cured-in-Place Pipe (CIPP) lining and manhole rehabilitation. Work also includes associated interim and final pavement restoration.

**Reason for Change:**

Change In Scope X	Differing Site Condition X	Regulatory Requirement
Design Change	Other _____	

Change Order No. 4 incorporates Field Change Order No. 6 into the Contract, adjusting quantities of existing bid items to match actual work performed, adding two (2) new Bid Items – X36: PR Exist Drain Line Up to 10 Feet (30”); X37: PR Exist Drain Line Beyond 10 Feet (30”) – and adding two days for the drain line repairs.

**Spending to Date:**

Cumulative Contract Amount	\$19,767,857.95
Cumulative Contract Spending	\$14,634,699.19

**Contractor's Past Performance:**

Hardrock has been a good steward for the S&WB. Their work is typically completed onschedule and the quality of the workmanship is good.

**PROCUREMENT INFORMATION**

Contract Type	Base Bid	Award Based On	Lowest Competitive Bid
Commodity	Public Works Construction	Contract Number	30261
Contractor Market	Public Bid		
Compliance with Procurement Laws?	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	CMRC Date (if nec.) :	

**BUDGET INFORMATION**

Funding	317-08	Department	Network Engineering
System	Sewer	Project Manager	Owen Millehrer
Job Number	30261WIF	Purchase Order #	PC2024 0001913

**ESTIMATED FUND SOURCE**

User	Share%	Dollar Amount	Reimbursable?
Sewer System		\$223.33	WIFIA
Water System			
Drainage System			
<b>TOTAL</b>		\$223.33	

I certify that this contract action complies with all Sewerage and Water Board procurement policies and guidance, ethics rules and meets necessary regulatory requirements, including compliance with financing sources.

\_\_\_\_\_  
**Owen Millehrer, P.E.**  
**Engineering Division Manager**  
**Network Engineering**

**AUTHORIZATION OF FINAL ACCEPTANCE FOR CONTRACT 30232 – CARROLLTON BASIN NO. 3 SEWER REHABILITATION BETWEEN THE SEWERAGE AND WATER BOARD OF NEW ORLEANS AND BLD SERVICES, LLC.**

**WHEREAS**, the Sewerage and Water Board of New Orleans advertised on November 10, 2023, according to public bid law, a Request for Bids for Contract 30232 – Carrollton Basin No. 3 Sewer Rehabilitation; and,

**WHEREAS**, Bids for contract 30232 were received on November 30, 2023; and these bids were evaluated, and the bid amounts were acceptable according to the Engineer’s Opinion of Probable Cost; and,

**WHEREAS**, The responsible and responsive low bid was accepted, and the Contract was awarded to BLD Services, LLC in the amount of \$8,254,058.00 per R-013-2024; and,

**WHEREAS**, The DBE forecasted participation for this project was 36.00% and participation achieved on this contract was 33.13%; and,

**WHEREAS**, The final dollar amount of work performed was \$7,406,105.60, reducing the original contract amount by \$847,952.40 and extending the contract duration by 374 calendar days; and,

**WHEREAS**, the General Superintendent has recommended that the contract receive final acceptance; and,

**NOW THEREFORE BE IT RESOLVED**, by the Sewerage and Water Board of New Orleans, that the recommendation of the General Superintendent to reconcile and authorize final acceptance of Contract 30232 is hereby approved.

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I, Randy E. Hayman, Esq. Executive Director,  
Sewerage and Water Board of New Orleans,  
do hereby certify that the above and foregoing  
is a true and correct copy of a Resolution adopted  
at the Regular Monthly Meeting of said Board,  
duly called and held, according to law, on  
May 20, 2026.

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**Randy E. Hayman, Esq.**  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**AUTHORIZATION OF FINAL ACCEPTANCE FOR CONTRACT 30252 –  
CARROLLTON BASIN NO. 11 SEWER REHABILITATION BETWEEN THE  
SEWERAGE AND WATER BOARD OF NEW ORLEANS AND BLD  
SERVICES, LLC.**

**WHEREAS**, the Sewerage and Water Board of New Orleans advertised on July 31, 2023, according to public bid law, a Request for Bids for Contract 30252 – Carrollton Basin No. 11 Sewer Rehabilitation; and,

**WHEREAS**, Bids for contract 30252 were received on August 25, 2023; and these bids were evaluated, and the bid amounts were acceptable according to the Engineer’s Opinion of Probable Cost; and,

**WHEREAS**, The responsible and responsive low bid was accepted, and the Contract was awarded to BLD Services, LLC in the amount of \$4,083,468.00 per R-103-2023; and,

**WHEREAS**, The DBE forecasted participation for this project was 36.00% and participation achieved on this contract was 62.25%; and,

**WHEREAS**, The final dollar amount of work performed was \$6,198,883.10, increasing the original contract amount by \$2,115,415.10 and extending the contract duration by 329 calendar days; and,

**WHEREAS**, the General Superintendent has recommended that the contract receive final acceptance; and,

**NOW THEREFORE BE IT RESOLVED**, by the Sewerage and Water Board of New Orleans, that the recommendation of the General Superintendent to reconcile and authorize final acceptance of Contract 30252 is hereby approved.

---

I, Randy E. Hayman, Esq. Executive Director,  
Sewerage and Water Board of New Orleans,  
do hereby certify that the above and foregoing  
is a true and correct copy of a Resolution adopted  
at the Regular Monthly Meeting of said Board,  
duly called and held, according to law, on  
May 20, 2026.

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**Randy E. Hayman, Esq.**  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**AUTHORIZATION OF FINAL ACCEPTANCE FOR CONTRACT 30256 – CARROLLTON BASIN NO. 15 SEWER REHABILITATION BETWEEN THE SEWERAGE AND WATER BOARD OF NEW ORLEANS AND HARD ROCK CONSTRUCTION, LLC.**

**WHEREAS**, the Sewerage and Water Board of New Orleans advertised on September 27, 2023, according to public bid law, a Request for Bids for Contract 30256 – Carrollton Basin No. 15 Sewer Rehabilitation; and,

**WHEREAS**, Bids for contract 30256 were received on October 25, 2023; and these bids were evaluated, and the bid amounts were acceptable according to the Engineer’s Opinion of Probable Cost; and,

**WHEREAS**, The responsible and responsive low bid was accepted, and the Contract was awarded to Hard Rock Construction, LLC in the amount of \$6,202,239.54 per R-115-2023; and,

**WHEREAS**, The DBE forecasted participation for this project was 36.00% and participation achieved on this contract was 24.81%; and,

**WHEREAS**, The final dollar amount of work performed was \$8,812,256.84, increasing the original contract amount by \$2,610,017.30 and extending the contract duration by 336 calendar days; and,

**WHEREAS**, the General Superintendent has recommended that the contract receive final acceptance; and,

**NOW THEREFORE BE IT RESOLVED**, by the Sewerage and Water Board of New Orleans, that the recommendation of the General Superintendent to reconcile and authorize final acceptance of Contract 30256 is hereby approved.

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I, Randy E. Hayman, Esq. Executive Director,  
Sewerage and Water Board of New Orleans,  
do hereby certify that the above and foregoing  
is a true and correct copy of a Resolution adopted  
at the Regular Monthly Meeting of said Board,  
duly called and held, according to law, on  
May 20, 2026.

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**Randy E. Hayman, Esq.**  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**AUTHORIZATION OF FINAL ACCEPTANCE FOR CONTRACT 30260 –  
CARROLLTON BASIN NO. 19 SEWER REHABILITATION BETWEEN  
SEWERAGE AND WATER BOARD OF NEW ORLEANS AND HARD ROCK  
CONSTRUCTION, LLC.**

**WHEREAS**, the Sewerage and Water Board of New Orleans advertised on December 8, 2023, according to public bid law, a Request for Bids for Contract 30260 – Carrollton Basin No. 19 Sewer Rehabilitation; and,

**WHEREAS**, Bids for contract 30260 were received on January 24, 2024; and these bids were evaluated, and the bid amounts were acceptable according to the Engineer’s Opinion of Probable Cost; and,

**WHEREAS**, the responsible and responsive low bid was accepted, and the Contract was awarded to Hard Rock Construction, LLC in the amount of \$5,042,385.00 per R-034-2024; and,

**WHEREAS**, The DBE forecasted participation for this project was 36.00% and participation achieved on this contract was 13.07%; and,

**WHEREAS**, The final dollar amount of work performed was \$9,594,870.92, increasing the original contract amount by \$4,552,485.92 and extending the contract duration by 261 calendar days; and,

**WHEREAS**, the General Superintendent has recommended that the contract receive final acceptance; and,

**NOW THEREFORE BE IT RESOLVED**, by the Sewerage and Water Board of New Orleans, that the recommendation of the General Superintendent to reconcile and authorize final acceptance of Contract 30260 is hereby approved.

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I, Randy E. Hayman, Esq. Executive Director,  
Sewerage and Water Board of New Orleans,  
do hereby certify that the above and foregoing  
is a true and correct copy of a Resolution adopted  
at the Regular Monthly Meeting of said Board,  
duly called and held, according to law, on  
May 20, 2026.

---

**Randy E. Hayman, Esq.**  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

## LEWIS, Edgar

---

**From:** Lou Resweber <lour@hgi-global.com>  
**Sent:** Thursday, May 7, 2026 1:28 PM  
**To:** JP Morrell; Lesli Harris; 'freddie.king@nola.gov'; Eugene Green; Matthew Willard; Aimee McCarron; Jason Hughes  
**Cc:** BROWN, Renelle; 'tmdomino@nola.gov'; 'leeann.moss@nola.gov'; Krystal D. Hendon; Amanda Rizzo; 'matthew.schoenberger@nola.gov'; Erin Spears; 'skirby@swbno.org'; 'candace.carmouche@nola.gov'; LEWIS, Edgar; KELLY, Nicole  
**Subject:** ( ✓ ) -- DAILY Report -- Thursday -- 07 May 2026 -- SWBNO -- Sewerage & Water Board of New Orleans -- IDAAM -- Invoice Dispute, Appeals & Arbitration Management Program:  
**Attachments:** (a) -- Call Volumes -- & Other Services Provided by HGI.xlsx; (b) -- Call Volumes -- May 2026 + Totals.png; (c) -- Call Volumes -- March & April 2026.png; (d) -- Call Volumes -- January + February 2026.png

=====  
===== EXTERNAL EMAIL | USE CARE WITH LINKS AND ATTACHMENTS =====  
=====

**( ✓ ) -- DAILY Report -- Thursday -- 07 May 2026 -- SWBNO -- Sewerage & Water Board of New Orleans -- IDAAM -- Invoice Dispute, Appeals & Arbitration Management Program:**

**To The City Council  
of The City of New Orleans  
& the Sewerage & Water Board of New Orleans (SWBNO)**

**Good Afternoon --**

Here is your daily report.

This is a summary of the professional services being provided by **HGI Global • Hammerman & Gainer** (HGI) on behalf of the **Sewerage & Water Board of New Orleans** (SWBNO).

The following is a breakdown of our performance updated through yesterday:

---

**• Executive Summary:**

**A. Calls & Hearings -- (for Wednesday: 07 May 2026)**

- 167 Inbound Calls
- 76 Outbound Calls
- 43 New Tickets

- 48 Hearings Completed
- 3 Matters Appealed to Arbitration today

**B.** 33 Invoice Dispute Hearings Scheduled for today

**C.** 1 Arbitrations Scheduled for today

In addition, I am pleased to provide some additional analytical data.

---

**• Call Volumes & Other Services Provided by HGI Global:**

Call volumes -- through the first 5 months of this year -- have remained at a significantly higher level than in 2025.

Customer calls (both incoming and outgoing) increased in March and April -- compared to January and February -- but appear to be levelling off at a relatively consistent plateau going into May.

Over the initial four (4) working days in May (so far), our HGI Call Center Team has successfully managed:

- an average of **164** inbound calls from SWBNO customers per day,
- along with approximately **66** outbound (follow up and return) calls each and every day.

Here are the daily statistical details:

**Month - to - Month Comparison**

MAY Avg	Services Provided	JAN Avg	FEB Avg	MAR Avg	APR Avg
164	Incoming (Inbound) Calls	139	129	252	222
66	Outgoing (Outbound) Calls	69	55	79	70
37	New Tickets	34	33	42	42
51	Hearings Completed	53	38	49	49
2	Matters Appealed to Arbitration	1	4	2	2
37	Dispute Hearings Scheduled	42	14	38	47
1	Arbitrations Scheduled	2	2	2	2

**2026 MAY -- 4 Work Days (to date)**

MAY Avg	Services Provided	1	2	3	4	5	6
		Fri	Sat	Sun	Mon	Tue	Wed
164	Incoming (Inbound) Calls	130	Saturday	Sunday	198	162	167
66	Outgoing (Outbound) Calls	50			65	71	76
37	New Tickets	29			36	38	43
51	Hearings Completed	63			43	51	48
2	Matters Appealed to Arbitration	2			1	2	3
37	Dispute Hearings Scheduled	42			45	30	32
1	Arbitrations Scheduled	0			0	2	1

2026 APR -- 21 Work Days (to date)

APR Avg	Services Provided	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16
		Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu
222	Incoming (Inbound) Calls	232	220	Good Friday (Holiday)	Saturday	Sunday	384	255	222	226	216	Saturday	Sunday	333	256	211	13
70	Outgoing (Outbound) Calls	85	80				93	78	79	66	49			65	76	66	36
42	New Tickets	45	42				58	41	43	42	37			60	55	47	27
49	Hearings Completed	50	67				49	47	51	53	47			49	51	44	33
2	Matters Appealed to Arbitration	0	2				2	3	3	3	5			4	5	3	1
47	Dispute Hearings Scheduled	35	55				51	52	51	35	51			52	54	25	52
2	Arbitrations Scheduled	0	0				1	2	2	0	1			2	2	6	1

2026 MAR -- 22 Work Days

MAR Avg	Services Provided	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16
		Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mo
252	Incoming (Inbound) Calls	Sunday	181	152	184	185	177	Saturday	Sunday	135	234	225	180	218	Saturday	Sunday	34
79	Outgoing (Outbound) Calls		42	54	77	54	67			81	76	74	69	66			87
42	New Tickets		34	39	36	38	41			32	41	46	35	42			52
49	Hearings Completed		38	33	49	47	52			51	54	61	57	51			45
2	Matters Appealed to Arbitration		2	2	1	1	1			3	2	2	1	4			0
38	Dispute Hearings Scheduled		23	33	28	25	19			19	27	31	35	34			45
2	Arbitrations Scheduled		3	4	1	0	2			2	5	2	0	0			1

2026 FEB -- 19 Work Days	FEB Avgs	Services Provided	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16
			Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mo
129	Incoming (Inbound) Calls	Sunday	182	144	142	124	106	Saturday	Sunday	153	113	107	104	74	Saturday	Sunday	47	
55	Outgoing (Outbound) Calls			66	59	77	54			45	67	86	41	49			31	28
33	New Tickets			52	35	32	26			27	47	28	29	21			21	27
38	Hearings Completed			47	52	47	40			43	52	38	37	33			31	37
4	Matters Appealed to Arbitration			11	5	2	4			1	3	3	2	0			7	7
14	Dispute Hearings Scheduled			26	21	12	18			26	18	11	12	12			13	7
2	Arbitrations Scheduled			3	5	3	0			1	2	3	8	1			0	1

2026 JAN -- 21 Work Days	Jan Avgs	Services Provided	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16
			Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri
139	Incoming (Inbound) Calls	New Year's Day	134	Saturday	Sunday	192	156	143	151	126	Saturday	Sunday	114	119	166	123	18	
69	Outgoing (Outbound) Calls					63	95	72	67	103			71	75	63	71	64	68
34	New Tickets					24	40	53	39	23			38	49	32	32	34	48
53	Hearings Completed					43	70	61	71	50			61	66	54	56	47	58
1	Matters Appealed to Arbitration					1	0	0	0	2			2	2	0	0	2	0
42	Dispute Hearings Scheduled					39	37	65	68	53			58	51	43	35	36	38
2	Arbitrations Scheduled					3	3	8	2	0			0	7	5	3	0	0

Please let me know if you have any questions.

With warmest regards,

-- Lou

**Louis J. Resweber**  
*Program Director*  
**IDAAM • Invoice Dispute, Appeals & Arbitration Management Program**

on behalf of SWBNO • Sewerage & Water Board of New Orleans

Chief Executive Officer

HGI Global, Inc. • Hammerman & Gainer, LLC.

3201 General DeGaulle Drive • Suite 207 • New Orleans, LA • 70114

website: www.hgi-global.com

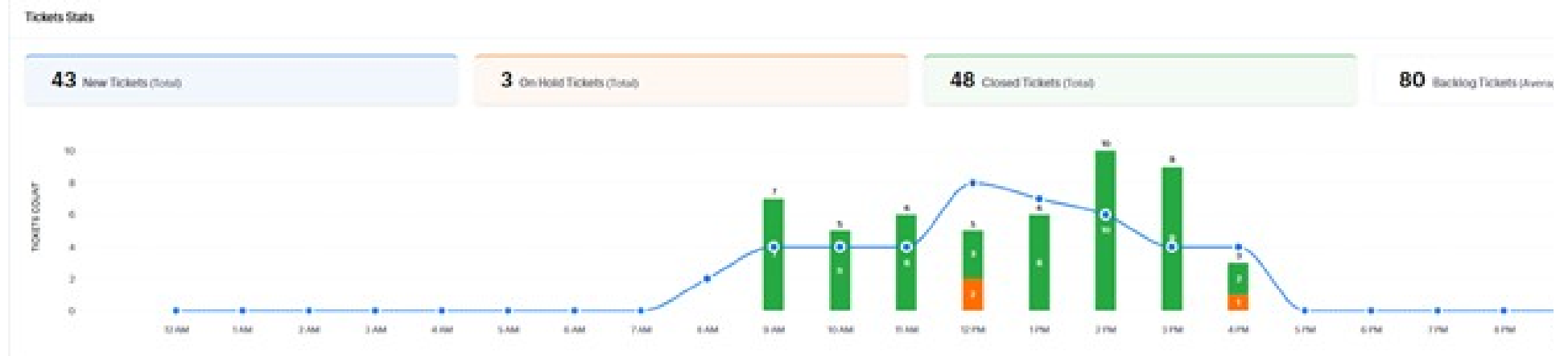
email: lour@hgi-global.com

office: (504) 681-6135

cell: (225) 413-6392



**Ticket Statistics / Analytics:**

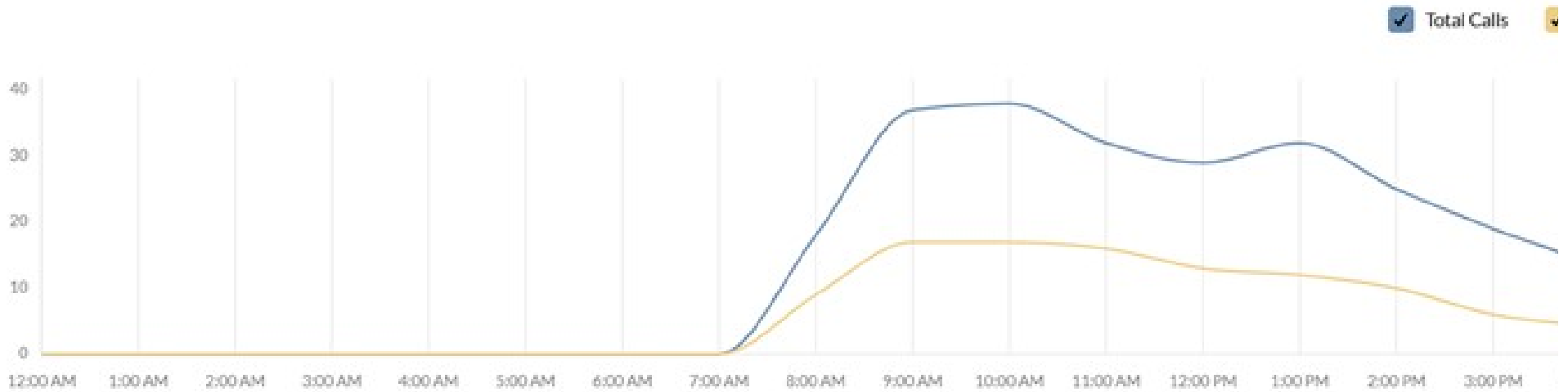


**Key Performance Indicators:**



**• Trend Analysis:**

Trend



**• Today's Hearing Schedule:**

1	Start Time	End Time	Booking ID	Workspace	Service	Staff	Customer
2	07 May 2026 08:30 am	07 May 2026 08:50 am	SW-22003	SWBNO	Bill Dispute Hearing	Gretchen Tillis	Kevin Bo
3	07 May 2026 08:30 am	07 May 2026 08:50 am	SW-21978	SWBNO	Bill Dispute Hearing	Ashley Monet	Zenobia
4	07 May 2026 08:30 am	07 May 2026 08:50 am	SW-21808	SWBNO	Bill Dispute Hearing	Tori Charles	Katelyn I
5	07 May 2026 08:50 am	07 May 2026 09:10 am	SW-22005	SWBNO	Bill Dispute Hearing	Tori Charles	Trevon F
6	07 May 2026 08:50 am	07 May 2026 09:10 am	SW-22006	SWBNO	Bill Dispute Hearing	Gretchen Tillis	Joey Edv
7	07 May 2026 08:50 am	07 May 2026 09:10 am	SW-21994	SWBNO	Bill Dispute Hearing	Ashley Monet	Barbara
8	07 May 2026 09:00 am	07 May 2026 09:30 am	SW-21817	SWBNO	Arbitration Hearing	Mr. Lozes	Nikki Wi
9	07 May 2026 09:10 am	07 May 2026 09:30 am	SW-22004	SWBNO	Bill Dispute Hearing	Tori Charles	Garnett
10	07 May 2026 09:10 am	07 May 2026 09:30 am	SW-22008	SWBNO	Bill Dispute Hearing	Ashley Monet	Inez Smi
11	07 May 2026 09:10 am	07 May 2026 09:30 am	SW-21988	SWBNO	Bill Dispute Hearing	Gretchen Tillis	Shanita I
12	07 May 2026 09:30 am	07 May 2026 09:50 am	SW-21979	SWBNO	Bill Dispute Hearing	Tori Charles	Carole R
13	07 May 2026 09:30 am	07 May 2026 09:50 am	SW-21971	SWBNO	Bill Dispute Hearing	Ashley Monet	Ronald V
14	07 May 2026 09:30 am	07 May 2026 09:50 am	SW-21973	SWBNO	Bill Dispute Hearing	Gretchen Tillis	Latriece
15	07 May 2026 09:50 am	07 May 2026 10:10 am	SW-22014	SWBNO	Bill Dispute Hearing	Gretchen Tillis	Larry Ale
16	07 May 2026 09:50 am	07 May 2026 10:10 am	SW-22001	SWBNO	Bill Dispute Hearing	Ashley Monet	James Al
17	07 May 2026 09:50 am	07 May 2026 10:10 am	SW-22015	SWBNO	Bill Dispute Hearing	Tori Charles	Rita Alis
18	07 May 2026 10:10 am	07 May 2026 10:30 am	SW-21983	SWBNO	Bill Dispute Hearing	Tori Charles	Charles I
19	07 May 2026 10:30 am	07 May 2026 10:50 am	SW-21976	SWBNO	Bill Dispute Hearing	Tori Charles	Lolis Elie
20	07 May 2026 10:30 am	07 May 2026 10:50 am	SW-21981	SWBNO	Bill Dispute Hearing	Ashley Monet	Kristine I

21	07 May 2026 10:30 am	07 May 2026 10:50 am	SW-21980	SWBNO	Bill Dispute Hearing	Gretchen Tillis	Jay Plagma
22	07 May 2026 11:30 am	07 May 2026 11:50 am	SW-21936	SWBNO	Bill Dispute Hearing	Tori Charles	Nedra Mali
23	07 May 2026 11:30 am	07 May 2026 11:50 am	SW-22007	SWBNO	Bill Dispute Hearing	Ashley Monet	Evelyn Joh
24	07 May 2026 11:30 am	07 May 2026 11:50 am	SW-21984	SWBNO	Bill Dispute Hearing	Gretchen Tillis	Jack Sulliva
25	07 May 2026 11:50 am	07 May 2026 12:10 pm	SW-21848	SWBNO	Bill Dispute Hearing	Tori Charles	Chloe Know
26	07 May 2026 12:10 pm	07 May 2026 12:30 pm	SW-21910	SWBNO	Bill Dispute Hearing	Tori Charles	joseph lori
27	07 May 2026 01:00 pm	07 May 2026 01:20 pm	SW-22013	SWBNO	Bill Dispute Hearing	Ashley Monet	Willietta Br
28	07 May 2026 01:30 pm	07 May 2026 01:50 pm	SW-21903	SWBNO	Bill Dispute Hearing	Tori Charles	David Maca
29	07 May 2026 02:00 pm	07 May 2026 02:20 pm	SW-22012	SWBNO	Bill Dispute Hearing	Ashley Monet	Jaynell Stej
30	07 May 2026 02:30 pm	07 May 2026 02:50 pm	SW-22011	SWBNO	Bill Dispute Hearing	Tori Charles	Kellie Lomt
31	07 May 2026 02:30 pm	07 May 2026 02:50 pm	SW-21968	SWBNO	Bill Dispute Hearing	Gretchen Tillis	Montrell M
32	07 May 2026 03:00 pm	07 May 2026 03:20 pm	SW-21977	SWBNO	Bill Dispute Hearing	Ashley Monet	August Spc
33	07 May 2026 03:10 pm	07 May 2026 03:30 pm	SW-22009	SWBNO	Bill Dispute Hearing	Tori Charles	Cherrone M
34	07 May 2026 03:30 pm	07 May 2026 03:50 pm	SW-22010	SWBNO	Bill Dispute Hearing	Tori Charles	Brian Viller

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Kind regards,

Taylor Holliday  
Case Manager, New Orleans City Council Sewerage and Water Board Invoice Dispute Program  
HGI Global • Hammerman & Gainer, LLC  
Direct: (504) 613-6117 ext: 59779

**EXECUTIVE SUMMARY – March 2026 – Preliminary**

A summary analysis of the financial results and other performance goals follows for discussion purposes.

<b>All Systems - FY2026</b>	March	March	Variance		
(in millions)	<u>YTD Actual</u>	<u>YTD Budget</u>	<u>YTD</u>	-	<u>Annual Budget</u>
Operating Revenues	\$68.1	\$69.5	(\$1.39)		\$288.1
Drainage Taxes	\$56.2	\$18.3	\$37.9		\$73.3
Other Income	\$0.3	\$4.3	(\$4.0)		\$8.1
Operating Expenditures	\$55.2	\$95.3	(\$40.1)		\$381.7
Interest Expense	\$4.0	\$4.6	(\$0.6)		\$18.0

Revenues	Actual (YTD)	Budget (YTD)	Actual YTD as % of Budget YTD	Prior Year Actual (YTD)
Water Service	<b>\$30,963,825</b>	\$31,028,990	100%	\$23,204,366
Sewer Service	<b>37,169,075</b>	38,502,729	97%	33,090,103
Drainage Millages and other Non-Operating Revenue	<b>56,556,545</b>	22,679,269	249%	171,502
<b>Total Revenues</b>	<b>\$124,689,445</b>	\$92,210,988	135%	\$56,465,971

SWBNO MONTHLY FINANCIAL REPORT

Operating Expenses				
Water Service	17,376,877	31,606,169	55%	21,946,665
Sewer Service	22,039,092	38,119,245	58%	26,810,986
Drainage Service	15,778,937	19,619,662	80%	19,619,662
Total Expenses	<b>\$55,194,906</b>	\$89,345,076	62%	\$68,377,313
Interest Expense	4,031,382	4,587,290	88%	3,941,460
Revenues less Expenses	<b>65,463,157</b>	(1,721,378)	-3803%	(15,852,803)
Non-Cash Expenses	<b>41,411,474</b>	25,487,444	162%	21,240,199
Revenues less Adjusted Expenses	<b>\$106,874,631</b>	\$23,766,065	450%	5,387,396

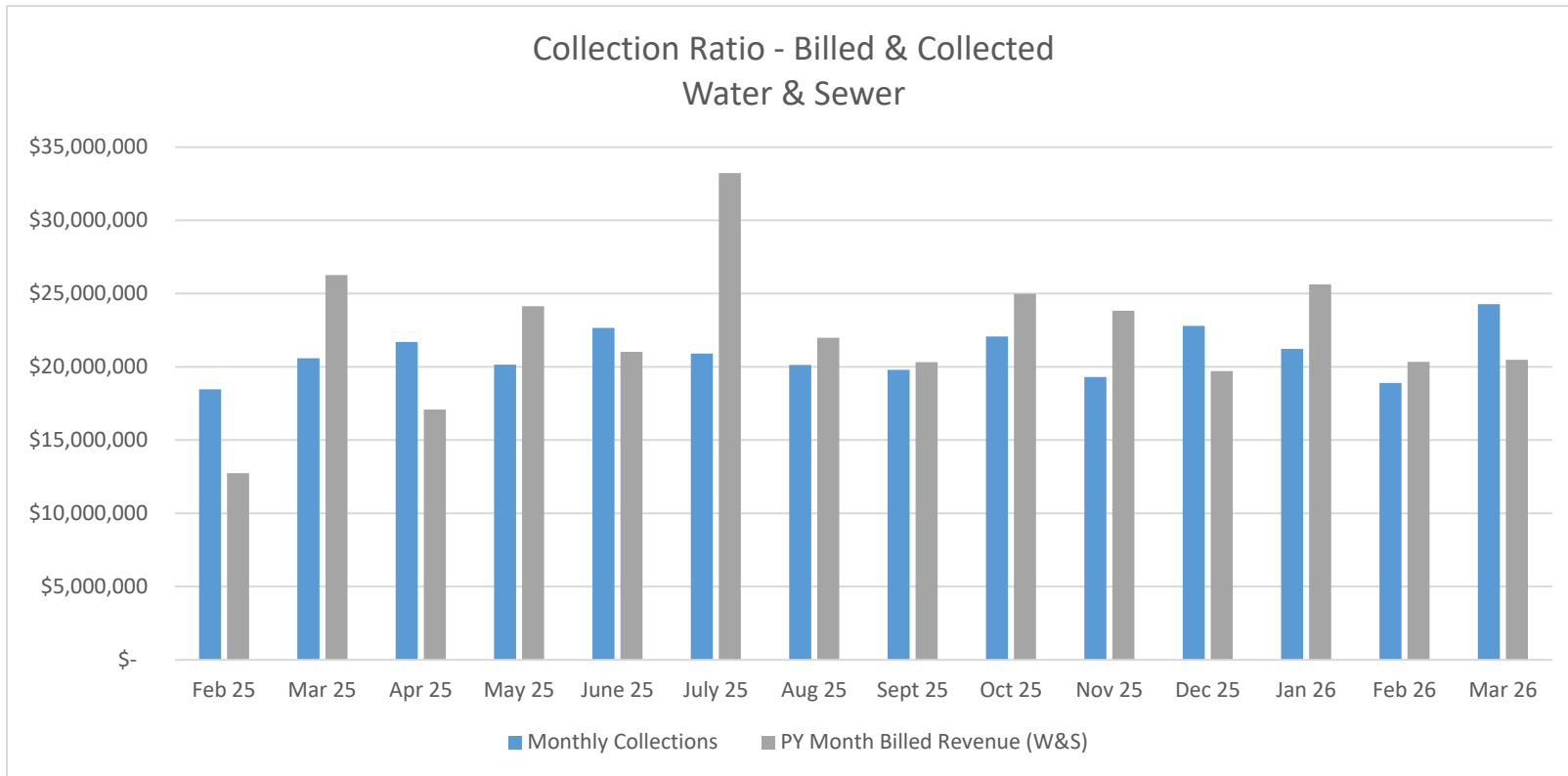
## Billing & Collections Statistics

### Monthly Cash Collections

	Monthly Historical Monthly Averages			Month	2026	Variance
	FY2019-FY2025 Water and Sewer	Historical Rank				
Q1	January	\$19,699,454	10	January	\$21,226,603	\$ 1,527,149
Q1	February	\$19,272,262	12	February	\$18,900,179	\$ (372,083)
Q1	March	\$21,678,685	3	<b>March</b>	<b>24,275,013</b>	<b>\$ 2,596,327</b>
Q2	April	\$19,892,633	9	<b>April</b>	<b>\$23,104,006</b>	<b>\$ 3,211,373</b>
Q2	May	\$20,982,767	6	May	-	
Q2	June	\$20,079,736	7	June	-	
Q3	July	\$21,840,584	2	July	-	
Q3	August	\$21,574,172	4	August	-	
Q3	September	\$19,950,652	8	September	-	

SWBNO MONTHLY FINANCIAL REPORT

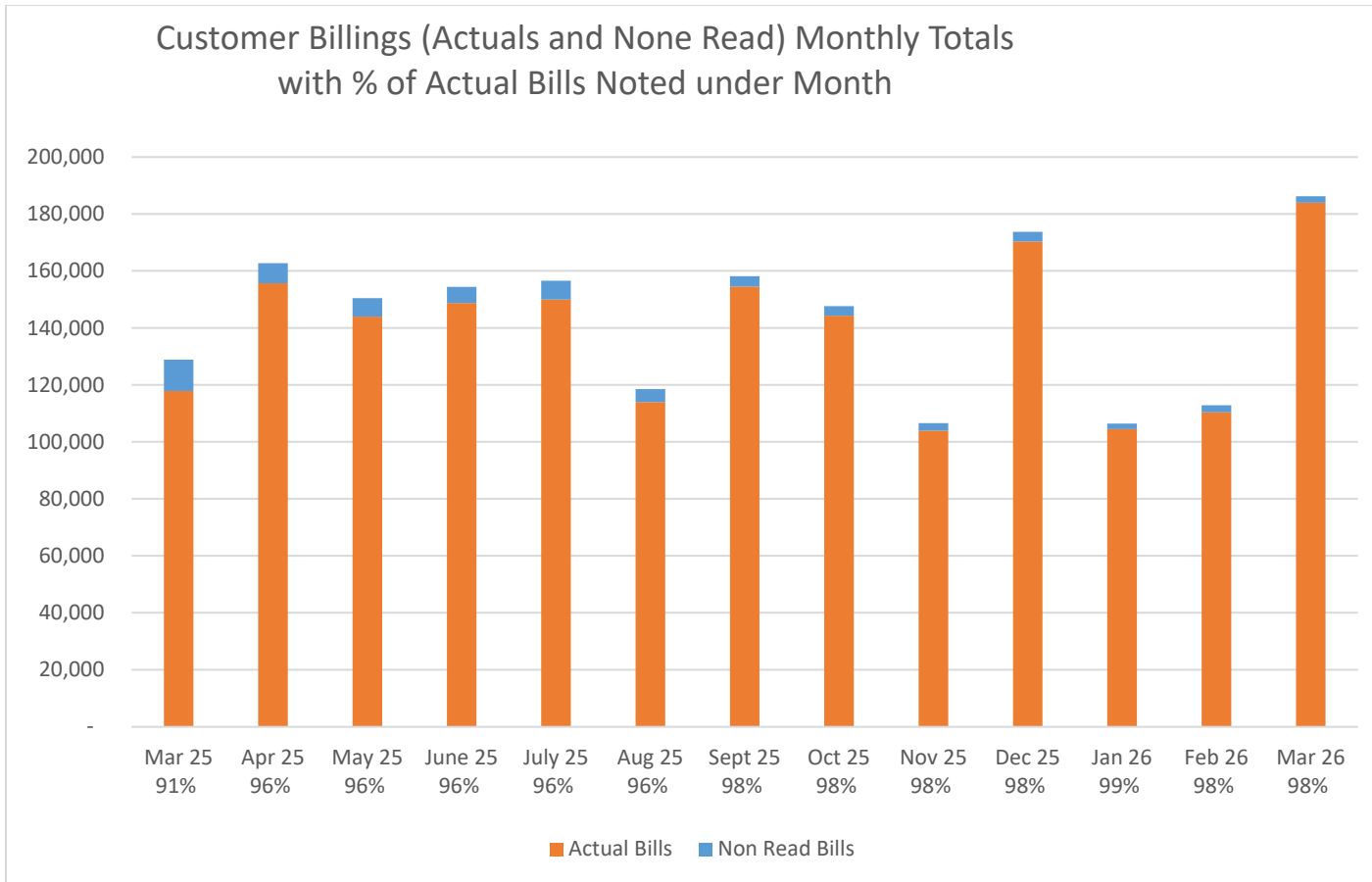
Q4	October	\$22,068,461	1	October	-
Q4	November	\$19,647,067	11	November	-
Q4	December	\$21,143,889	5	December	-



\*The Collection Ratio<sup>1</sup> for the last 12 months ended March 2026 and February 2025 approximates 11% and 2%, respectively.

\*\*July 2025 prior month billed revenue (June) reflected adjustments for six months of significantly aged customer credits issued to customers.

<sup>1</sup> - Collection Ratio equals [1-comparison of monthly billed to collected] over the past 12 months



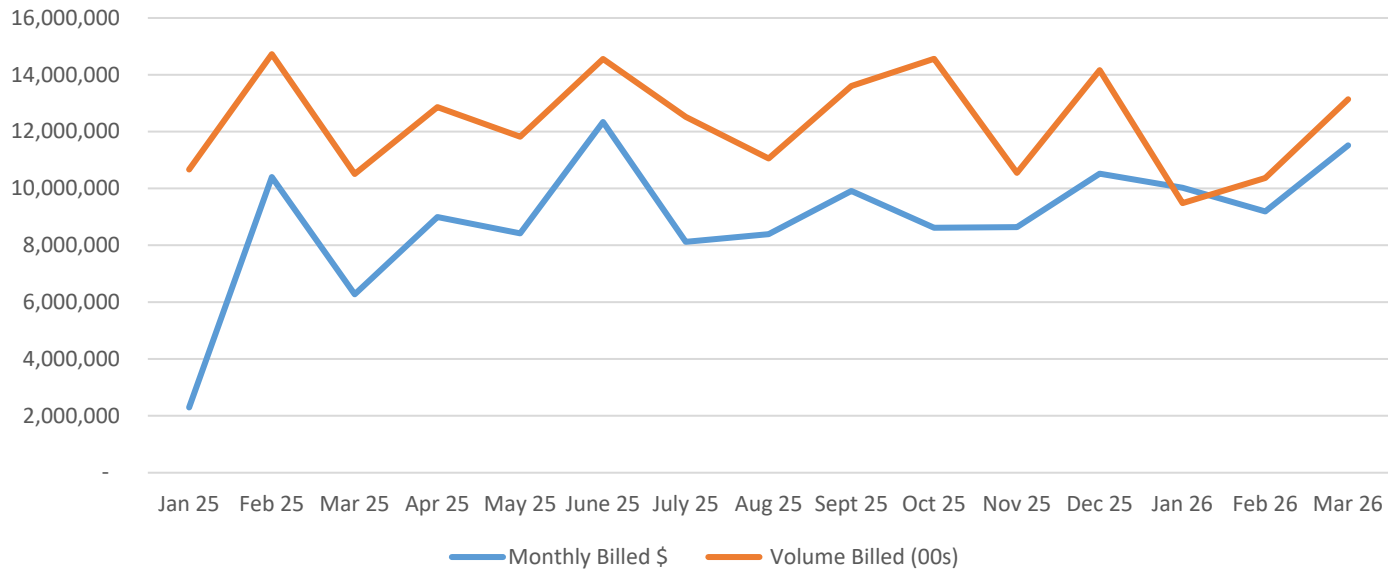
## Monthly Bill Counts

Bills Issued Count	March	February	January	December	November	October	September
Residential	<b>164,845</b>	99,227	92,766	154,522	92,933	130,346	139,658
Non-Residential	<b>21,345</b>	13,608	13,662	19,208	13,268	17,279	18,469
	<b>186,190</b>	112,835	106,428	173,730	106,201	147,625	158,127
Estimated	<b>2,209</b>	2,457	1,963	3,437	2,611	3,340	3,619
Non-Estimated	<b>183,981</b>	108,634	104,465	170,293	103,590	144,285	154,508
	<b>186,190</b>	111,091	106,428	173,730	106,201	147,625	158,127

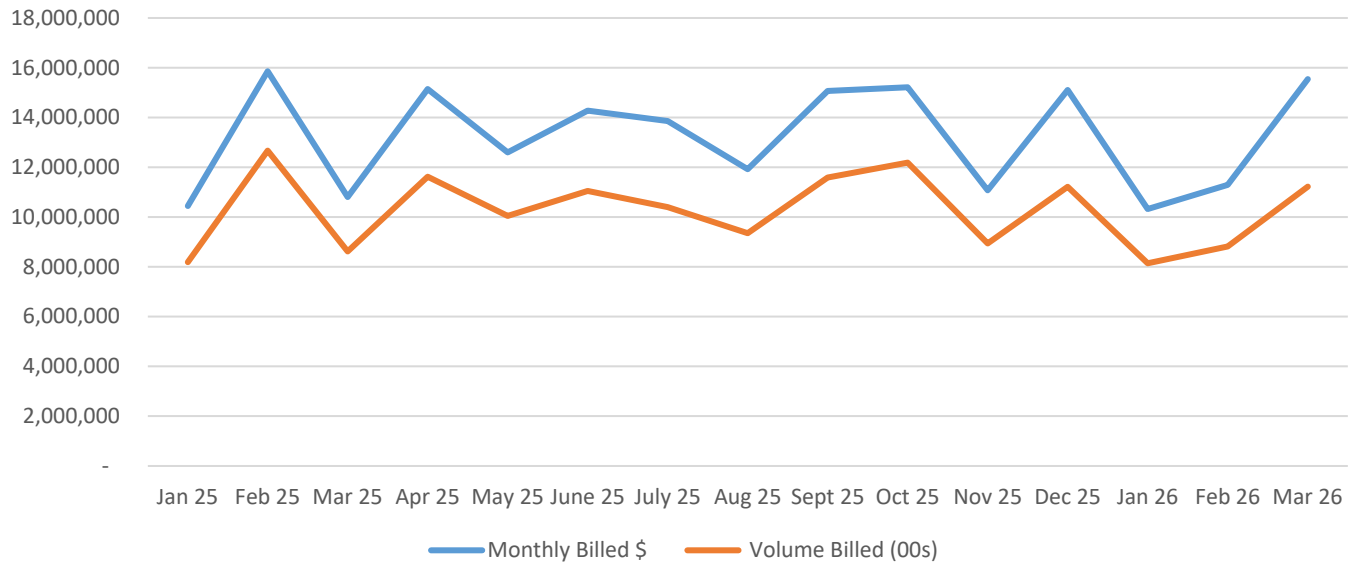
### Details of Non Read

	March	February	January	December	November	October	September
Unable to Locate	<b>119</b>	150	156	156	156	264	273
Unable to Reach							
Mechanical	<b>1,746</b>	2,075	1,567	3,055	2,236	2,832	2,629
Meter							
Smart Meters not yet able to communicate	<b>344</b>	232	240	226	219	244	717
	<b>2,209</b>	2,457	1,963	3,437	2,611	3,340	3,619

### Billed Revenue and Billed Volume (00s gallons) Water



### Billed Revenue and Billed Volume (00s gallons) Sewer



## HGI Invoice Dispute Program Managed by City Council (CURO)

HGI Credits reported to City Council - CURO						Monthly CSM Activity <sup>1</sup>		
Per mo. Avg	Year	Month	Credit Cases	Created Date Amount	"No Credit" Cases	Customer Credits	Issued Amount	
\$2,144,748	2024	September	617	\$2,144,748				
\$5,974,266	2024	October	2,322	\$5,974,266				
\$6,142,793	2024	November	2,376	\$6,142,793				
\$5,983,334	2024	December	2,385	\$5,983,334				
FY25 Per Mo Avg.						3,400	\$2,584,367	Feb
\$1,478,627	2025	Q1 thru 3.31	2,252	\$4,435,882	1,419	2,316	\$3,505,358	Mar
\$1,065,414	2025	Q2 to date 7.4	2,894	\$3,196,241	989	2,994	\$2,899,437	April
						6,768	\$3,218,786	May
\$463,283	2025	Q3 to date 10.1	909	\$1,389,848	1,245	2,109	\$1,806,053	June
						2,694	\$1,467,867	July
						2,141	\$1,487,235	August
						2,682	\$1,768,397	September
						1,715	\$2,283,863	October
						1,181	\$1,433,566	November
\$572,672	2025	Q4 to date 12.31	946	\$1,718,015	1165	1,349	\$1,667,517	December
Avg.	2026	January	392	\$ 1,147,848	612	1,371	\$ 1,439,269	January
	2026	February	212	\$679,296	376	1,021	\$ 1,448,184	February
<b>\$960,621</b>	<b>2026</b>	<b>March</b>	<b>440</b>	<b>\$ 1,054,718</b>	<b>461</b>	<b>1,082</b>	<b>\$ 1,551,477</b>	<b>March</b>

<sup>1</sup> - Inclusive of HGI and other credit activity processed during the month

## Customer Receivables – Water and Sewer

Total Receivables Breakdown –  
March 2026 Preliminary

\$	38,385,969	open invoice aged < 60 days
\$	61,723,636	open invoice aged > 60 days
\$	32,305,401	closed accounts
\$	132,415,006	Customer Receivables
\$	(74,873,479)	less allowance for doubtful accounts
\$	57,541,528	Customer Receivables, net of allowance

### CUSTOMER DELINQUENCY REPORT

As March 31, 2026

	DELINQUENT ACTIVE ACCOUNTS*	PAST DUE \$ AMOUNT (60+ DAYS)	\$ CHANGE FROM PRIOR MONTH	% CHANGE FROM PRIOR MONTH
Residential	21,349	39,389,414	(897,079)	-2%
Multi-Family	778	5,712,840	(263,419)	-4%
Commercial	1,681	16,621,383	193,126	1%
<b>TOTALS</b>	<b>23,808</b>	<b>\$61,723,637</b>	<b>(\$967,372)</b>	<b>-2%</b>
	16,370	customers of	23,808	on active installment plans 69%

SWBNO MONTHLY FINANCIAL REPORT

Aged > 60 Days Past Due Balances by Size

	>\$50 and <\$500	Meter count	Promise Pay	
Residential	\$ 1,664,081	7,315	3,487	
Multi-Family	\$ 46,478	210	53	
Commercial	\$ 99,730	490	48	
<b>Total</b>	<b>\$ 1,810,289</b>	<b>8,015</b>	<b>3,588</b>	<b>45%</b>

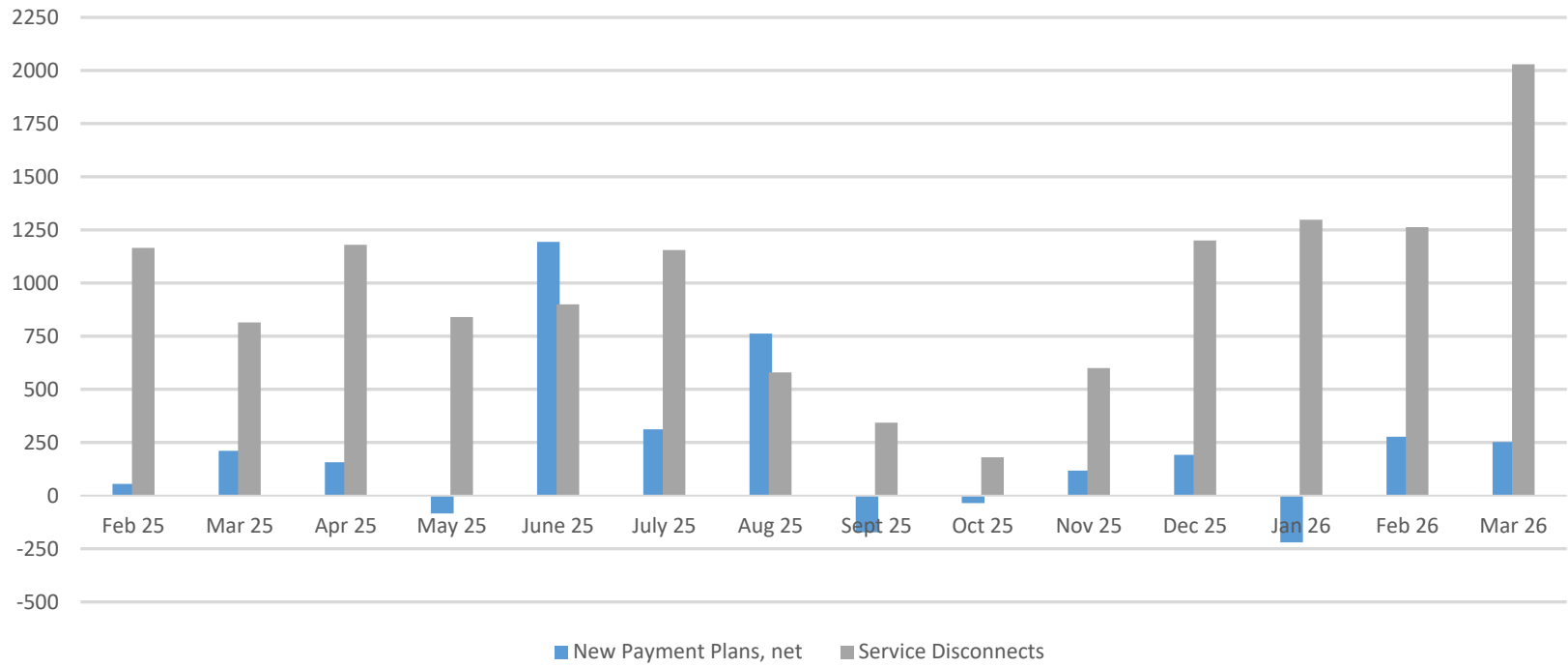
	Total	Meter count	Promise Pay
	\$ 39,389,414	21,349	15,525
	\$ 5,712,840	778	316
	\$ 16,621,383	1,681	529
	<b>\$ 61,723,636</b>	<b>23,808</b>	<b>16,370</b>

	> \$500 - <\$1,500	Meter count	Promise Pay	
Residential	\$ 5,683,025	6,086	4,919	
Multi-Family	\$ 142,021	152	82	
Commercial	\$ 305,649	338	100	
<b>Total</b>	<b>\$ 6,130,696</b>	<b>6,576</b>	<b>5,101</b>	<b>78%</b>

	> \$1,500 < \$2,500	Meter count	Promise Pay	
Residential	\$ 6,284,987	3,224	2,875	
Multi-Family	\$ 171,628	89	52	
Commercial	\$ 376,926	192	91	
<b>Total</b>	<b>\$ 6,833,541</b>	<b>3,505</b>	<b>3,018</b>	<b>86%</b>

	>\$2500	Meter count	Promise Pay	
Residential	\$ 25,757,320	4,724	4,244	
Multi-Family	\$ 5,352,713	327	129	
Commercial	\$ 15,839,078	661	290	
<b>Total</b>	<b>\$ 46,949,111</b>	<b>5,712</b>	<b>4,663</b>	<b>82%</b>

Service Disconnects by Month



## Monthly Financial Dashboard

	March 31, 2026			March 31, 2025		
	Water	Sewer	Drainage	Water	Sewer	Drainage
1 Operating Revenues	\$11,513,826	\$15,539,357		\$7,256,552	\$9,824,055	
2 Revenues per Active account	\$83	\$112		\$53	\$71	
3 Cash Collections	\$10,282,419	\$13,992,594		\$8,358,377	\$12,228,600	
4 Drainage Tax & Other revenues			\$34,309,182			\$0
5 Operating & Maintenance Expenses	\$17,376,877	\$22,039,092	\$15,778,937	\$21,946,665	\$26,810,986	\$19,619,662
6 O&M cost per Active account	\$126	\$159	\$114	\$159	\$194	\$142
7 Cash, Cash Equivalents and Funds on Deposit	\$43,225,634	\$53,035,237	\$20,670,269	\$31,680,159	\$65,035,608	\$15,043,260
<b>Liquidity</b>						
8 Current ratio (current assets/current liabilities)	1.0	2.3	1.4	2.8	3.8	1.5
9 Days cash on hand (>90 days required)	150	174	n/a	110 <sup>1</sup>	213 <sup>1</sup>	n/a
					<sup>1</sup> - as of last month	
<b>Leverage</b>						
10 Debt (bonds)	204,009,929	\$501,836,003	\$28,050,000	\$204,009,929	\$501,762,724	\$29,686,917
11 Total Assets	\$1,212,907,482	\$1,660,695,660	\$2,064,334,156	\$1,064,956,823	\$1,593,529,773	\$1,925,975,083
12 Net Position	\$734,997,274	\$970,530,050	\$1,574,914,587	\$721,163,755	\$956,545,091	\$1,534,458,139
13 Budgeted Debt Service Coverage (>1.25 required)	1.72	2.17	n/a	2.51 <sup>2</sup>	2.87 <sup>2</sup>	n/a
14 Debt/ net position	28%	52%	2%	28%	52%	2%
15 Long term debt per Active Accounts	\$1,476	\$3,631		\$1,478	\$3,635	
<b>Receivables</b>						
16 Customer Receivables, net of allowance		<u>Water / Sewer</u> \$57,541,528			<u>Water / Sewer</u> \$39,758,281 <sup>2</sup>	
17 Active Customer Receivables past due > 60 Days		\$61,723,636			\$65,874,536	
18 Average Customer Balance past due >60 Days		\$2,593			\$2,490	
19 Uncollected Ratio (1-(cash collections/revenues)) - last 12 mos		11.0%			2.0%	
20 Total Number of Active Accounts		138,190			138,026	
21 Total Number of Delinquent Active Accounts		23,808			26,459	
22 Total Number of New Payment Plans, net		252			211	
23 Total Number of Disconnect Notices Sent		4,481			3,362	
24 Total Number of Disconnects		2,029			815	

**Debt Obligations**

March 31, 2026

	Water	Sewer	Drainage	Total
<b>Debt Outstanding:</b>				
Revenue Bonds*	\$ 194,660,000	\$ 238,120,000	\$ 19,065,000	\$ 432,780,000
Limited Tax Bonds			\$ 19,065,000	\$ 19,065,000
EPA WIFIA Bond*		\$ 194,879,443		\$ 194,879,443
LDH SRF Loan	3,406,377			\$ 3,406,377
DEQ SRF Loans*		\$ 52,883,741		\$ 52,883,741
GoZone Loan		\$ 21,502,126		\$ 21,502,126
<b>Total Debt Outstanding</b>	<b>\$ 198,066,377</b>	<b>\$ 507,385,311</b>	<b>\$ 19,065,000</b>	<b>\$ 724,516,688</b>
Southeast Louisiana Project liability			\$ 160,546,382	
<b>Available Borrowed Funds:</b>				
Unspent Bond Proceeds <sup>(1)</sup>	\$ 237,693	\$ 732,631	\$ 993,458	\$ 1,963,782
Available Undrawn EPA WIFIA Bond		\$ 80,120,557		\$ 80,120,557
Available Undrawn DEQ SRF Loans		\$ 47,508,408		\$ 47,508,408
Available Undrawn LDH SRF Loans	\$ 85,399,598			\$ 85,399,598
<b>Total Available Borrowed Funds</b>	<b>\$ 85,637,291</b>	<b>\$ 128,361,596</b>	<b>\$ 993,458</b>	<b>\$ 214,992,345</b>

(1) As reported by Board of Liquidation, City Debt

\* Included in Debt Service Coverage Tests

**Capital Improvement Plan (CIP)**

Capital Appropriations and Disbursements March 2026					
	Monthly Disbursements	YTD	Monthly Appropriations	YTD * Jan - April	Annual Capital Budget
Water	\$ 1,957,492	\$ 9,996,584	\$ -	\$ 3,592,380	\$ 99,466,542
Sewer	\$ 5,793,170	\$ 26,983,234	\$ -	\$ 11,352,457	\$ 162,831,645
Drainage	\$ 2,400,723	\$ 10,409,443	\$ -	\$ 4,925,283	\$ 97,598,395
<b>Total</b>	<b>\$ 10,151,385</b>	<b>\$ 47,389,261</b>	<b>\$ -</b>	<b>\$ 19,870,120</b>	<b>\$ 359,896,582</b>
pending funding sources					\$ 108,931,088

**Federal Grant/Funding Status**

FEDERAL GRANT/FUNDING STATUS (As of 3/31/2026)					
	Obligated	Expended	Reimbursed	Completion	Monthly Reimbursements
Hurricane PA Projects	\$ 623,495,599	\$ 581,503,344	\$ 588,045,522	94%	\$ 3,842,105
HMGP Projects	\$ 187,771,769	\$ 224,910,640	\$ 182,135,800	97%	\$ 1,538,754
JIRR Projects	\$ 268,448,968	\$ 254,208,377	\$ 223,448,416	83%	\$ 8,030,931
<b>Total</b>	<b>\$ 1,079,716,336</b>	<b>\$ 1,060,622,361</b>	<b>\$ 993,629,738</b>		<b>\$ 13,411,789</b>

## Minor Drainage Consolidation Revenue Update

City of New Orleans and SWBNO  
 January 1, 2025, Transfer Agreement - Minor Drainage System  
 Transfer and Consolidation Pursuant to Acts 783 and 103 of 2024

Estimated FY2025	Actual FY2025	Estimated FY2026	FY26 thru March 2026	
\$5,220,088	-	<b>4,000,000</b>	<b>3,374,786</b>	Total Traffic Camera Revenue**
\$5,000,000	-	-	-	Special Annual Allocation- Ordinance 34609
\$3,713,220	\$3,713,220	-	-	ARPA - 1 Time contribution
\$5,000,000	\$5,769,242	<b>6,000,000</b>	<b>1,295,344</b>	Infrastructure Maintenance Fund - former 25% DPW Share
<b>\$18,933,308</b>	<b>\$9,482,462</b>	<b>\$10,000,000</b>	<b>4,670,130</b>	

\*\*June 2024 to Dec 2025 net collected fees by CNO (wired April 2026)

***Joint Infrastructure with City (4/20/2026)***

<b>Cooperative Endeavor Agreements (CEAs)</b>	
<b>Max Pave -</b>	\$3.2
o 4-year payment plan proposed to the City	
<b>Other Bond Projects</b>	\$15.7
o Reconciliation stages with DPW; approximately 20 City led project dating back 10+ years	
<b>JIRR (Joint Infrastructure Roads Recovery)</b>	
o <b>Project Worksheet (PW) 21031 Grant Funding and Sewer Financing –</b>	<b>\$12.1</b>
o Project Worksheet 21032 Grant Funding (City of New Orleans)	\$38.1
New invoices under review	\$6.0
	<hr/>
<b>Total Joint Infrastructure - as of 3/27/2026 tracked via PDU Dashboard</b>	<b>\$75.1</b>
	<hr/> <hr/>

\*City paving costs (FEMA JIRR) paid from Sewer not reflected above

SWBNO payments to CNO in March April 2026 - **\$4.5m and \$4.6m, respectively;**

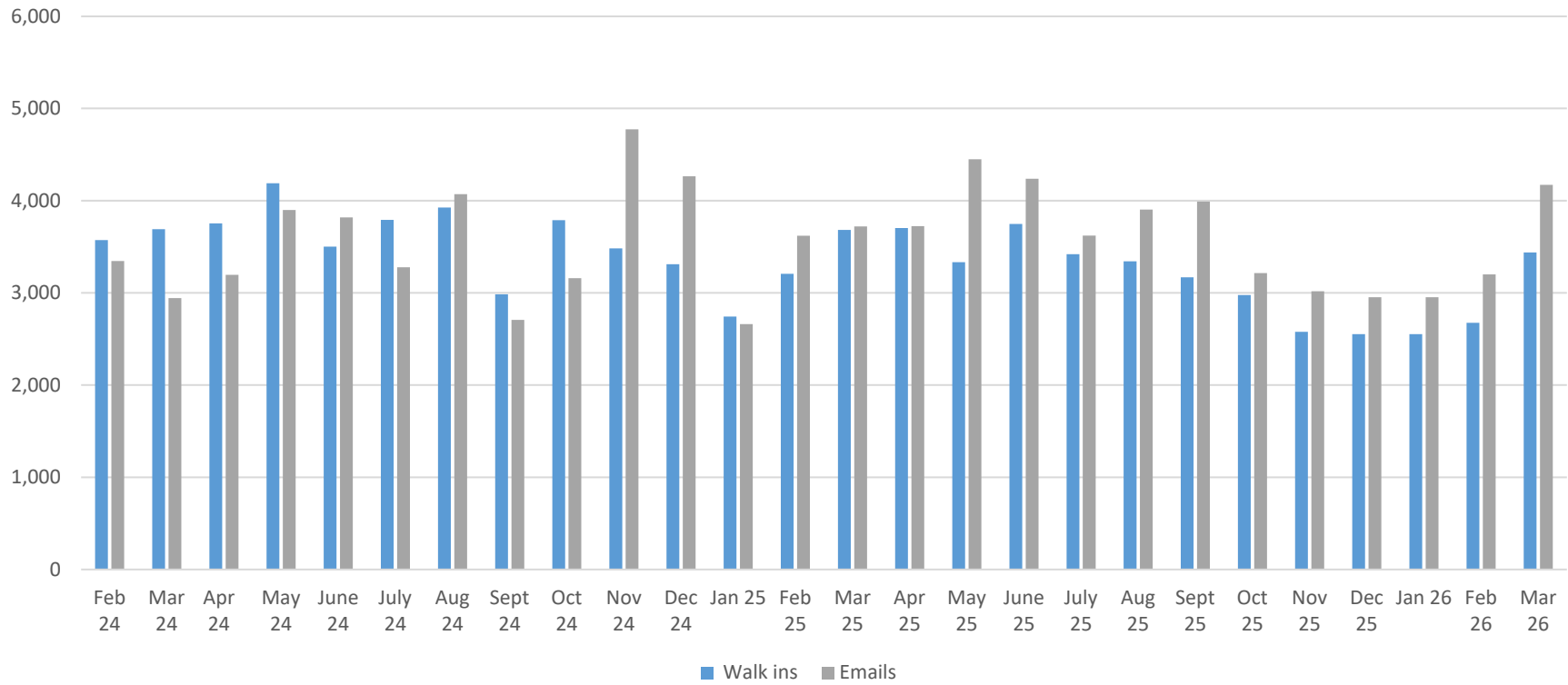
SWBNO payments Oct 2025 – April 2026 - **\$28.5m** to the City;

SWBNO payments Inception (JIRR) to March 2026 - **\$256.4m** to the City.

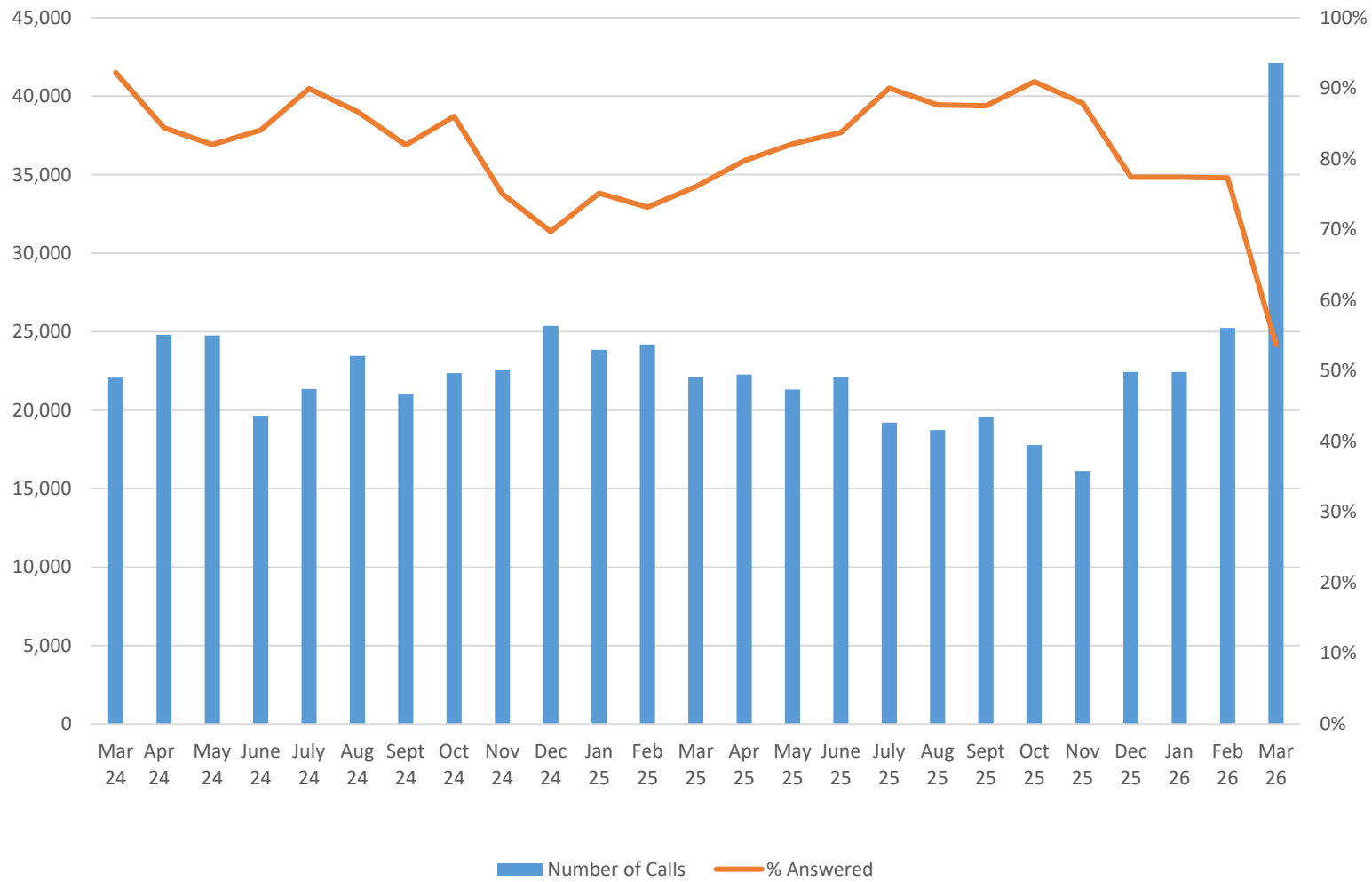
## Customer Experience

	Calls Received	Calls Answered	Calls Dropped	% Answered	Average Wait Time	Integrated Voice Response	Walk-In Customers	E-mails Received	Total Customers Served
2025 January	23,843	17,916	5,926	75%	7.34	22,840	2,743	2,661	46,160
February	24,187	17,700	6,487	73%	7.59	23,412	3,207	3,620	47,939
March	22,120	16,829	5,291	76%	7.15	23,264	3,683	3,721	47,497
April	22,265	17,752	4,513	80%	5.54	22,398	3,704	3,723	47,577
May	21,311	17,501	3,810	82%	4.2	22,038	3,333	4,449	47,321
June	22,113	18,516	3,595	84%	4.19	21,466	3,747	4,237	47,966
July	19,201	17,284	1,914	90%	4.22	19,951	3,420	3,622	44,277
August	18,736	16,422	2,314	88%	3.08	20,444	3,342	3,903	44,111
September	19,570	17,128	2,440	88%	3.14	20,362	3,169	3,990	44,649
October	17,778	16,163	1,614	91%	1.26	21,109	2,976	3,214	43,462
November	16,129	14,176	1,947	88%	3.02	18,466	2,578	3,018	38,238
December	22,431	17,367	5,064	77%	4.12	16,585	2,553	2,953	39,458
2026 January	25,231	19,509	5,720	77%	3.01		2,676	3,200	25,385
February	20,856	17,073	3,781	82%	2.41		2,369	3,182	22,624
March	42,110	22,609	6,503	54%	4.25		3,438	4,171	30,218

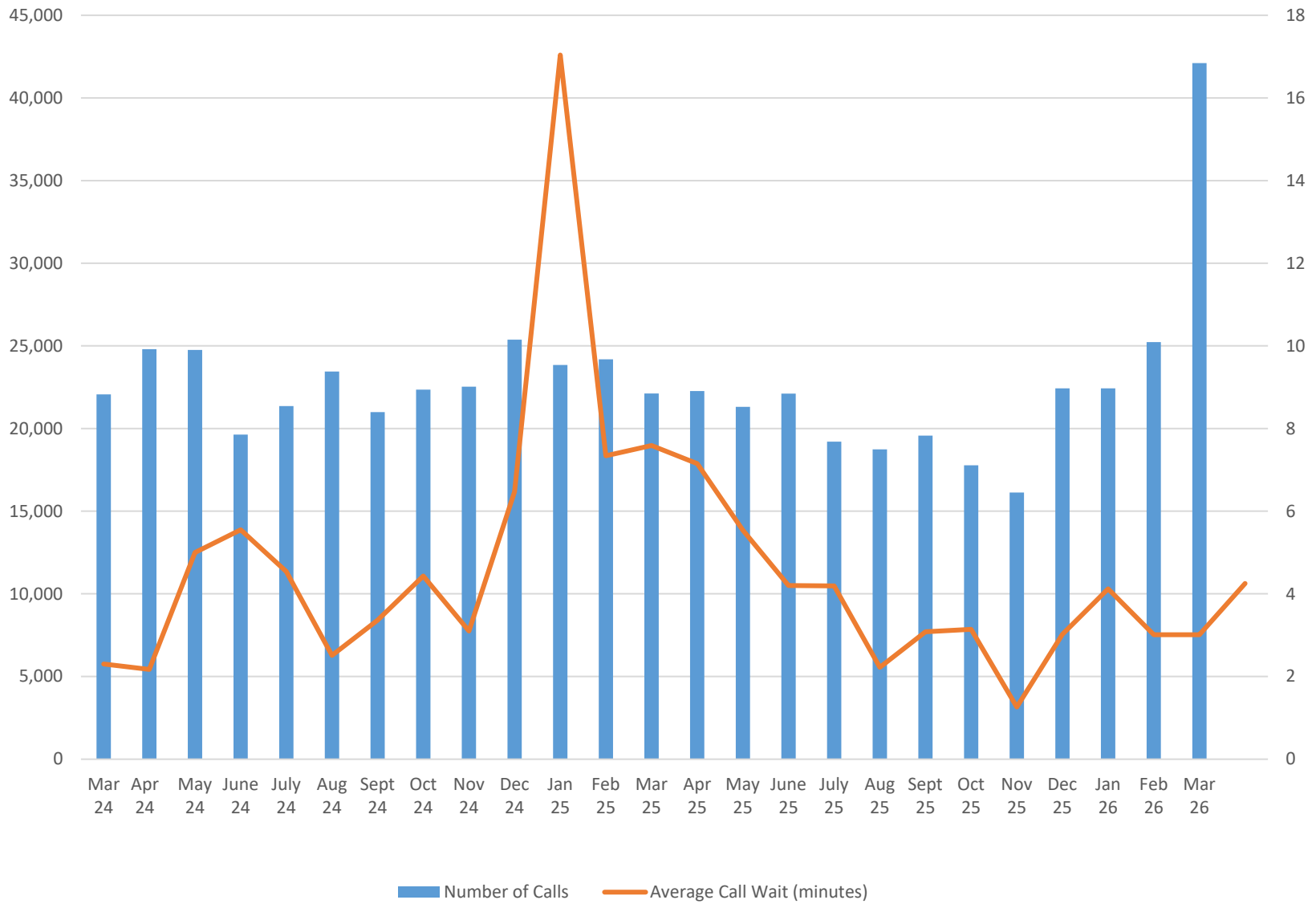
### Customer Contacts (Non phone)



Customer Calls and % Answered



Customer Calls and Average Wait Time



March 2026

Financial Statements (unaudited)

Pages 22-37:

- 22. All System Funds Statements of Revenues and Expenses and Changes in Net Position with Prior year (PY)
- 23. All System Funds Statements of Revenues and Expenses and Changes in Net Position with Budget
- 24. Water Fund Statements of Revenues and Expenses and Changes in Net Position with PY
- 25. Water Fund Statements of Revenues and Expenses and Changes in Net Position with Budget
- 26. Sewer Fund Statements of Revenues and Expenses and Changes in Net Position with PY
- 27. Sewer Fund Statements of Revenues and Expenses and Changes in Net Position with Budget
- 28. Drainage Fund Statements of Revenues and Expenses and Changes in Net Position with PY
- 29. Drainage Fund Statements of Revenues and Expenses and Changes in Net Position with Budget
- 30-31. All System Funds Statements of Net Position
- 32-33. Water Fund Statements of Net Position
- 34-35. Sewer Fund Statements of Net Position
- 36-37. Drainage Fund Statements of Net Position

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**ALL SYSTEM FUNDS**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH PRIOR YEAR COMPARISONS**  
**March 2026**

	E	F	G	H		
	YTD	YTD	YTD			
	Actual	Prior Year	Variance	%		
<b>Operating revenues:</b>						
1	Sales of water and delinquent fees	30,320,029	23,204,366	7,115,663	31%	1
2	Sewerage service charges and del fees	36,965,648	32,881,109	4,084,539	12%	2
3	Plumbing inspection and license fees	110,861	110,281	580	1%	3
4	Other revenues	748,677	820,081	(71,404)	-9%	4
5	<b>Total operating revenues</b>	<b>68,145,215</b>	<b>57,015,837</b>	<b>11,129,378</b>	<b>20%</b>	<b>5</b>
<b>Operating Expenses:</b>						
6	Power and pumping	3,137,194	4,327,274	(1,190,079)	-28%	6
7	Treatment	344,296	2,283,469	(1,939,173)	-85%	7
8	Transmission and distribution	2,147,365	8,042,949	(5,895,584)	-73%	8
9	Customer accounts	367,962	1,611,787	(1,243,825)	-77%	9
10	Customer service	384,673	1,259,690	(875,017)	-69%	10
11	Administration and general	2,883,943	10,051,647	(7,167,704)	-71%	11
12	Payroll related	3,662,620	15,652,432	(11,989,812)	-77%	12
13	Maintenance of general plant	855,379	3,907,867	(3,052,489)	-78%	13
14	Depreciation	23,054,694	20,811,363	2,243,330	11%	14
15	Other*	17,000,000	-	17,000,000	0%	15
16	Provision for doubtful accounts	1,300,500	-	1,300,500	0%	16
17	Provision for claims	56,281	428,836	(372,555)	-87%	17
18	<b>Total operating expenses</b>	<b>55,194,906</b>	<b>68,377,313</b>	<b>(13,182,407)</b>	<b>-19%</b>	<b>18</b>
19	<b>Operating income (loss)</b>	<b>12,950,309</b>	<b>(11,361,476)</b>	<b>24,311,785</b>	<b>-214%</b>	<b>19</b>
<b>Non-operating revenues (expense):</b>						
20	Two-mill tax	-	-	-	0%	20
21	Three-mill tax	15,452,568	-	15,452,568	0%	21
22	Six-mill tax	16,319,742	-	16,319,742	0%	22
23	Nine-mill tax	24,440,181	-	24,440,181	0%	23
24	Interest income	234,279	254,016	(19,737)	-8%	24
25	Other Taxes	-	-	-	0%	25
26	Other Income	-	-	-	0%	26
27	Bond Issuance Costs	-	-	-	0%	27
28	Interest expense	(4,031,382)	(3,941,460)	(89,922)	2%	28
29	Operating and maintenance grants	109,775	(82,513)	192,288	-233%	29
30	Provision for grants	-	-	-	0%	30
31	<b>Total non-operating revenues</b>	<b>52,525,163</b>	<b>(3,769,958)</b>	<b>56,295,121</b>	<b>-1493%</b>	<b>31</b>
32	<b>Income before capital contributions</b>	<b>65,475,472</b>	<b>(15,131,435)</b>	<b>80,606,907</b>	<b>-533%</b>	<b>32</b>
33	Capital contributions	2,799,455	255,793	2,543,662	994%	33
34	<b>Change in net position</b>	<b>68,274,927</b>	<b>(14,875,641)</b>	<b>83,150,569</b>	<b>-559%</b>	<b>34</b>
35	Transfer of Debt Service Assistance Fund loan payable	-	-	-		35
36	Net position, beginning of year	3,212,166,984	3,054,170,065	157,996,919	5%	36
37	Net position, end of year	3,280,441,911	3,168,001,394	112,440,517	4%	37

\*Estimated expenses not fully prorated to the funds for post conversion activity

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
 ALL SYSTEM FUNDS  
 STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION  
 WITH BUDGET COMPARISONS  
 March 2026

	E	F	G	H		
	YTD Actual	YTD Budget	YTD Variance	%		
<b>Operating revenues:</b>						
1	Sales of water and delinquent fees	30,320,029	30,043,768	276,261	1%	1
2	Sewerage service charges and del fees	36,965,648	38,386,874	(1,421,226)	-4%	2
3	Plumbing inspection and license fees	110,861	209,023	(98,162)	-47%	3
4	Other revenues	748,677	892,055	(143,378)	-16%	4
5	<b>Total operating revenues</b>	<b>68,145,215</b>	<b>69,531,719</b>	<b>(1,386,504)</b>	<b>-2%</b>	<b>5</b>
<b>Operating Expenses:</b>						
6	Power and pumping	3,137,194	6,282,831	(3,145,637)	-50%	6
7	Treatment	344,296	11,110,628	(10,766,332)	-97%	7
8	Transmission and distribution	2,147,365	11,111,164	(8,963,799)	-81%	8
9	Customer accounts	367,962	1,831,556	(1,463,594)	-80%	9
10	Customer service	384,673	2,102,940	(1,718,267)	-82%	10
11	Administration and general	2,883,943	17,352,690	(14,468,747)	-83%	11
12	Payroll related	3,662,620	13,976,187	(10,313,567)	-74%	12
13	Maintenance of general plant	855,379	6,054,787	(5,199,409)	-86%	13
14	Depreciation	23,054,694	23,054,694	-	0%	14
15	Other	17,000,000	-	17,000,000	0%	15
16	Provision for doubtful accounts	1,300,500	1,300,500	-	0%	16
17	Provision for claims	56,281	1,132,250	(1,075,969)	-95%	17
18	<b>Total operating expenses</b>	<b>55,194,906</b>	<b>95,310,228</b>	<b>(40,115,322)</b>	<b>-42%</b>	<b>18</b>
19	<b>Operating income (loss)</b>	<b>12,950,309</b>	<b>(25,778,509)</b>	<b>38,728,818</b>	<b>-150%</b>	<b>19</b>
<b>Non-operating revenues (expense):</b>						
20	Two-mill tax	-	-	-	0%	20
21	Three-mill tax	15,452,568	5,096,606	10,355,962	203%	21
22	Six-mill tax	16,319,742	5,382,640	10,937,102	203%	22
23	Nine-mill tax	24,440,181	7,858,124	16,582,058	211%	23
24	Interest income	234,279	658,250	(423,971)	-64%	24
25	Other Taxes	-	-	-	0%	25
26	Other Income	-	3,683,650	(3,683,650)	-100%	26
27	Interest expense	(4,031,382)	(4,587,290)	555,908	-12%	27
28	Operating and maintenance grants	109,775	-	109,775	0%	28
29	Provision for grants	-	-	-	0%	29
30	<b>Total non-operating revenues</b>	<b>52,525,163</b>	<b>18,091,979</b>	<b>34,433,184</b>	<b>190%</b>	<b>30</b>
31	<b>Income before capital contributions</b>	<b>65,475,472</b>	<b>(7,686,530)</b>	<b>73,162,002</b>	<b>-952%</b>	<b>31</b>
32	Capital contributions	2,799,455	-	2,799,455	0%	32
33	<b>Change in net position</b>	<b>68,274,927</b>	<b>(7,686,530)</b>	<b>75,961,457</b>	<b>-988%</b>	<b>33</b>
35	<b>Audit Adjustment</b>					<b>35</b>
36	Net position, beginning of year	3,212,166,984	3,054,170,065	157,996,919	5%	36
37	Net position, end of year	3,282,783,018	3,046,483,535	236,299,483	8%	37

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**WATER SYSTEM FUND**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH PRIOR YEAR COMPARISONS**  
**March 2026**

	E	F	G	H		
	YTD	YTD	YTD			
	Actual	Prior Year	Variance	%		
<b>Operating revenues:</b>						
1	Sales of water and delinquent fees	30,320,029	23,204,366	7,115,663	31%	1
2	Sewerage service charges and del fees	-	-	-	0%	2
3	Plumbing inspection and license fees	110,861	90,906	19,955	22%	3
4	Other revenues	532,935	607,036	(74,101)	-12%	4
5	<b>Total operating revenues</b>	<u>30,963,825</u>	<u>23,902,307</u>	<u>7,061,518</u>	<u>30%</u>	5
<b>Operating Expenses:</b>						
6	Power and pumping	125,297	742,421	(617,124)	-83%	6
7	Treatment	313,778	2,207,406	(1,893,628)	-86%	7
8	Transmission and distribution	812,620	2,949,069	(2,136,449)	-72%	8
9	Customer accounts	182,799	801,818	(619,019)	-77%	9
10	Customer service	188,706	615,471	(426,764)	-69%	10
11	Administration and general	1,100,178	3,292,414	(2,192,237)	-67%	11
12	Payroll related	1,655,006	5,773,284	(4,118,278)	-71%	12
13	Maintenance of general plant	385,037	1,562,822	(1,177,785)	-75%	13
14	Depreciation	6,015,944	3,825,676	2,190,268	57%	14
15	Other	6,000,000	-	6,000,000	0%	15
16	Provision for doubtful accounts	575,000	-	575,000	0%	16
17	Provision for claims	22,512	176,284	(153,772)	-87%	17
18	<b>Total operating expenses</b>	<u>17,376,877</u>	<u>21,946,665</u>	<u>(4,569,788)</u>	<u>-21%</u>	18
19	<b>Operating income (loss)</b>	<u>13,586,948</u>	<u>1,955,642</u>	<u>11,631,306</u>	<u>595%</u>	19
<b>Non-operating revenues (expense):</b>						
20	Two-mill tax	-	-	-	0%	20
21	Three-mill tax	-	-	-	0%	21
22	Six-mill tax	-	-	-	0%	22
23	Nine-mill tax	-	-	-	0%	23
24	Interest income	134,618	114,242	20,376	18%	24
25	Other Taxes	-	-	-	0%	25
26	Other Income	-	-	-	0%	26
27	Bond Issuance Costs	-	-	-	0%	27
28	Interest expense	(1,275,030)	(1,340,915)	65,885	-5%	28
29	Operating and maintenance grants	109,775	(82,513)	192,288	-233%	29
30	Provision for grants	-	-	-	0%	30
31	<b>Total non-operating revenues</b>	<u>(1,030,637)</u>	<u>(1,309,186)</u>	<u>278,549</u>	<u>-21%</u>	31
32	<b>Income before capital contributions</b>	<u>12,556,311</u>	<u>646,456</u>	<u>11,909,855</u>	<u>1842%</u>	32
33	Capital contributions	1,277,208	64,722	1,212,486	1873%	33
34	<b>Change in net position</b>	<u>13,833,519</u>	<u>711,177</u>	<u>13,122,342</u>	<u>1845%</u>	34
35	<b>Transfer of Debt Service Assistance Fund loan payable</b>					35
36	<b>Net position, beginning of year</b>	<u>721,163,755</u>	<u>676,286,987</u>	<u>44,876,768</u>	<u>7%</u>	36
37	<b>Net position, end of year</b>	<u>734,997,274</u>	<u>676,998,164</u>	<u>57,999,110</u>	<u>9%</u>	37

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
WATER SYSTEM FUND  
STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION  
WITH BUDGET COMPARISONS  
March 2026

	E	F	G	H		
	YTD	YTD	YTD			
	Actual	Budget	Variance	%		
<b>Operating revenues:</b>						
1	Sales of water and delinquent fees	30,320,029	30,043,768	276,261	1%	1
2	Sewerage service charges and del fees	-	-	-	0%	2
3	Plumbing inspection and license fees	110,861	171,523	(60,662)	-35%	3
4	Other revenues	532,935	813,700	(280,765)	-35%	4
5	<b>Total operating revenues</b>	<b>30,963,825</b>	<b>31,028,990</b>	<b>(65,165)</b>	<b>0%</b>	5
<b>Operating Expenses:</b>						
6	Power and pumping	125,297	959,672	(834,375)	-87%	6
7	Treatment	313,778	4,870,597	(4,556,819)	-94%	7
8	Transmission and distribution	812,620	3,857,377	(3,044,757)	-79%	8
9	Customer accounts	182,799	911,949	(729,149)	-80%	9
10	Customer service	188,706	1,038,463	(849,757)	-82%	10
11	Administration and general	1,100,178	5,326,766	(4,226,589)	-79%	11
12	Payroll related	1,655,006	5,278,280	(3,623,274)	-69%	12
13	Maintenance of general plant	385,037	2,335,321	(1,950,284)	-84%	13
14	Depreciation	6,015,944	6,015,944	-	0%	14
15	Other	6,000,000	-	6,000,000	0%	15
16	Provision for doubtful accounts	575,000	575,000	-	0%	16
17	Provision for claims	22,512	436,800	(414,288)	-95%	17
18	<b>Total operating expenses</b>	<b>17,376,877</b>	<b>31,606,169</b>	<b>(14,229,292)</b>	<b>-45%</b>	18
19	<b>Operating income (loss)</b>	<b>13,586,948</b>	<b>(577,179)</b>	<b>14,164,127</b>	<b>-2454%</b>	19
<b>Non-operating revenues (expense):</b>						
20	Two-mill tax	-	-	-	0%	20
21	Three-mill tax	-	-	-	0%	21
22	Six-mill tax	-	-	-	0%	22
23	Nine-mill tax	-	-	-	0%	23
24	Interest income	134,618	92,200	42,418	46%	24
25	Other Taxes	-	-	-	0%	25
26	Other Income	-	490,650	(490,650)	-100%	26
27	Interest expense	(1,275,030)	(1,340,915)	65,885	-5%	27
28	Operating and maintenance grants	109,775	-	109,775	0%	28
29	Provision for grants	-	-	-	0%	29
30	<b>Total non-operating revenues</b>	<b>(1,030,637)</b>	<b>(758,065)</b>	<b>(272,572)</b>	<b>36%</b>	30
31	<b>Income before capital contributions</b>	<b>12,556,311</b>	<b>(1,335,244)</b>	<b>13,891,555</b>	<b>-1040%</b>	31
32	Capital contributions	1,277,208	-	1,277,208	0%	32
33	<b>Change in net position</b>	<b>13,833,519</b>	<b>(1,335,244)</b>	<b>15,168,763</b>	<b>-1136%</b>	33
35	<b>Audit Adjustment</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	35
36	<b>Net position, beginning of year</b>	<b>721,163,755</b>	<b>676,286,987</b>	<b>44,876,768</b>	<b>7%</b>	36
37	<b>Net position, end of year</b>	<b>735,475,906</b>	<b>674,951,743</b>	<b>60,524,163</b>	<b>9%</b>	37

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**SEWER SYSTEM FUND**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH PRIOR YEAR COMPARISONS**  
**March 2026**

	E	F	G	H	
	YTD	YTD	YTD		
	Actual	Prior Year	Variance	%	
<b>Operating revenues:</b>					
1	-	-	-	0%	1
2	36,965,648	32,881,109	4,084,539	12%	2
3	-	19,375	(19,375)	-100%	3
4	203,427	189,618	13,809	7%	4
5	<u>37,169,075</u>	<u>33,090,103</u>	<u>4,078,972</u>	<u>12%</u>	5
<b>Operating Expenses:</b>					
6	143,439	1,402,938	(1,259,500)	-90%	6
7	30,518	76,063	(45,546)	-60%	7
8	925,878	3,531,970	(2,606,092)	-74%	8
9	182,799	801,817	(619,018)	-77%	9
10	188,706	615,470	(426,764)	-69%	10
11	1,162,399	4,551,065	(3,388,666)	-74%	11
12	1,642,737	6,023,383	(4,380,645)	-73%	12
13	273,479	1,536,975	(1,263,496)	-82%	13
14	9,741,125	8,102,937	1,638,188	20%	14
15	7,000,000	-	7,000,000	0%	15
16	725,500	-	725,500	0%	16
17	22,512	168,368	(145,856)	-87%	17
18	<u>22,039,092</u>	<u>26,810,986</u>	<u>(4,771,894)</u>	<u>-18%</u>	18
19	<u>15,129,983</u>	<u>6,279,117</u>	<u>8,850,866</u>	<u>141%</u>	19
<b>Non-operating revenues (expense):</b>					
20	-	-	-	0%	20
21	-	-	-	0%	21
22	-	-	-	0%	22
23	-	-	-	0%	23
24	38,211	78,193	(39,982)	-51%	24
25	-	-	-	0%	25
26	-	-	-	0%	26
27	-	-	-	0%	27
28	(2,564,748)	(2,318,643)	(246,105)	11%	28
29	-	-	-	0%	29
30	-	-	-	0%	30
31	<u>(2,526,537)</u>	<u>(2,240,450)</u>	<u>(286,087)</u>	<u>13%</u>	31
32	12,603,446	4,038,666	8,564,779	212%	32
33	1,381,514	116,780	1,264,734	1083%	33
34	<u>13,984,960</u>	<u>4,155,446</u>	<u>9,829,513</u>	<u>237%</u>	34
35	-	-	-	-	35
36	956,545,090	929,881,636	26,663,454	3%	36
37	<u>970,530,050</u>	<u>956,545,091</u>	<u>13,984,959</u>	<u>1%</u>	37

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
SEWER SYSTEM FUND  
STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION  
WITH BUDGET COMPARISONS  
March 2026

	E	F	G	H		
	YTD	YTD	YTD			
	Actual	Budget	Variance	%		
<b>Operating revenues:</b>						
1	Sales of water and delinquent fees	-	-	-	0%	1
2	Sewerage service charges and del fees	36,965,648	38,386,874	(1,421,226)	-4%	2
3	Plumbing inspection and license fees	-	37,500	(37,500)	-100%	3
4	Other revenues	203,427	78,355	125,072	160%	4
5	<b>Total operating revenues</b>	<u>37,169,075</u>	<u>38,502,729</u>	<u>(1,333,654)</u>	<u>-3%</u>	5
<b>Operating Expenses:</b>						
6	Power and pumping	143,439	1,728,350	(1,584,912)	-92%	6
7	Treatment	30,518	6,240,031	(6,209,513)	-100%	7
8	Transmission and distribution	925,878	4,515,659	(3,589,781)	-79%	8
9	Customer accounts	182,799	911,949	(729,150)	-80%	9
10	Customer service	188,706	1,038,463	(849,757)	-82%	10
11	Administration and general	1,162,399	5,097,138	(3,934,739)	-77%	11
12	Payroll related	1,642,737	5,252,955	(3,610,218)	-69%	12
13	Maintenance of general plant	273,479	2,430,274	(2,156,795)	-89%	13
14	Depreciation	9,741,125	9,741,125	-	0%	14
15	Other	7,000,000	-	7,000,000	0%	15
16	Provision for doubtful accounts	725,500	725,500	-	0%	16
17	Provision for claims	22,512	437,800	(415,288)	-95%	17
18	<b>Total operating expenses</b>	<u>22,039,092</u>	<u>38,119,245</u>	<u>(16,080,152)</u>	<u>-42%</u>	18
19	<b>Operating income (loss)</b>	<u>15,129,983</u>	<u>383,484</u>	<u>14,746,499</u>	<u>3845%</u>	19
<b>Non-operating revenues (expense):</b>						
20	Two-mill tax	-	-	-	0%	20
21	Three-mill tax	-	-	-	0%	21
22	Six-mill tax	-	-	-	0%	22
23	Nine-mill tax	-	-	-	0%	23
24	Interest income	38,211	566,050	(527,839)	-93%	24
25	Other Taxes	-	-	-	0%	25
26	Other Income	-	169,425	(169,425)	-100%	26
27	Interest expense	(2,564,748)	(2,000,000)	(564,748)	28%	27
28	Operating and maintenance grants	-	-	-	0%	28
29	Provision for grants	-	-	-	0%	29
30	<b>Total non-operating revenues</b>	<u>(2,526,537)</u>	<u>(1,264,525)</u>	<u>(1,262,012)</u>	<u>100%</u>	30
31	<b>Income before capital contributions</b>	<u>12,603,446</u>	<u>(881,041)</u>	<u>13,484,487</u>	<u>-1531%</u>	31
32	Capital contributions	1,381,514	-	1,381,514	0%	32
33	<b>Change in net position</b>	<u>13,984,960</u>	<u>(881,041)</u>	<u>14,866,001</u>	<u>-1687%</u>	33
35	Audit Adjustment	-	-	-	-	35
36	Net position, beginning of year	956,545,090	929,881,636	26,663,454	3%	36
37	Net position, end of year	<u>972,392,525</u>	<u>929,000,595</u>	<u>43,391,930</u>	<u>5%</u>	37

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**DRAINAGE SYSTEM FUND**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH PRIOR YEAR COMPARISONS**  
**March 2026**

	E	F	G	H	
	YTD Actual	YTD Prior Year	YTD Variance	%	
<b>Operating revenues:</b>					
1	-	-	-	0%	1
2	-	-	-	0%	2
3	-	-	-	0%	3
4	12,315	23,427	(11,112)	-47%	4
5	<u>12,315</u>	<u>23,427</u>	<u>(11,112)</u>	<u>-47%</u>	5
<b>Operating Expenses:</b>					
6	2,868,458	2,181,914	686,544	31%	6
7	-	-	-	0%	7
8	408,867	1,561,910	(1,153,042)	-74%	8
9	2,364	8,151	(5,787)	-71%	9
10	7,261	28,750	(21,489)	-75%	10
11	621,366	2,208,167	(1,586,801)	-72%	11
12	364,877	3,855,766	(3,490,889)	-91%	12
13	196,863	808,070	(611,208)	-76%	13
14	7,297,625	8,882,751	(1,585,126)	-18%	14
15	4,000,000	-	4,000,000	0%	15
16	-	-	-	0%	16
17	11,256	84,184	(72,928)	-87%	17
18	<u>15,778,937</u>	<u>19,619,662</u>	<u>(3,840,726)</u>	<u>-20%</u>	18
19	<u>(15,766,622)</u>	<u>(19,596,235)</u>	<u>3,829,614</u>	<u>-20%</u>	19
<b>Non-operating revenues (expense):</b>					
20	-	-	-	0%	20
21	15,452,568	-	15,452,568	0%	21
22	16,319,742	-	16,319,742	0%	22
23	24,440,181	-	24,440,181	0%	23
24	61,450	61,581	(131)	0%	24
25	-	-	-	0%	25
26	-	-	-	0%	26
27	-	-	-	0%	27
28	(191,604)	(281,903)	90,299	-32%	28
29	-	-	-	0%	29
30	-	-	-	0%	30
31	<u>56,082,337</u>	<u>(220,321)</u>	<u>56,302,658</u>	<u>-25555%</u>	31
32	40,315,715	(19,816,557)	60,132,272	-303%	32
33	140,733	74,291	66,442	89%	33
34	<u>40,456,448</u>	<u>(19,742,264)</u>	<u>60,198,713</u>	<u>-305%</u>	34
35	Transfer of Debt Service Assistance Fund loan payable				35
36	1,534,458,139	1,448,001,442	86,456,697	6%	36
37	<u>1,574,914,587</u>	<u>1,534,458,139</u>	<u>40,456,448</u>	<u>3%</u>	37

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
DRAINAGE SYSTEM FUND  
STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION  
WITH BUDGET COMPARISONS  
March 2026

	E	F	G	H	
	YTD	YTD	YTD		
	Actual	Budget	Variance	%	
<b>Operating revenues:</b>					
1	-	-	-	0%	1
2	-	-	-	0%	2
3	-	-	-	0%	3
4	12,315	-	12,315	100%	4
5	<u>12,315</u>	<u>-</u>	<u>12,315</u>	<u>100%</u>	5
<b>Operating Expenses:</b>					
6	2,868,458	3,594,808	(726,350)	-20%	6
7	-	-	-	0%	7
8	408,867	2,738,128	(2,329,261)	-85%	8
9	2,364	7,659	(5,295)	-69%	9
10	7,261	26,013	(18,753)	-72%	10
11	621,366	6,928,786	(6,307,420)	-91%	11
12	364,877	3,444,952	(3,080,075)	-89%	12
13	196,863	1,289,192	(1,092,329)	-85%	13
14	7,297,625	7,297,625	-	0%	14
15	4,000,000	-	4,000,000	0%	15
16	-	-	-	0%	16
17	11,256	257,650	(246,394)	-96%	17
18	<u>15,778,937</u>	<u>25,584,814</u>	<u>(9,805,878)</u>	<u>-38%</u>	18
19	<u>(15,766,622)</u>	<u>(25,584,814)</u>	<u>9,818,193</u>	<u>-38%</u>	19
<b>Non-operating revenues (expense):</b>					
20	-	-	-	0%	20
21	15,452,568	5,096,606	10,355,962	203%	21
22	16,319,742	5,382,640	10,937,102	203%	22
23	24,440,181	7,858,124	16,582,058	211%	23
24	61,450	-	61,450	0%	24
25	-	-	-	0%	25
26	-	3,023,575	(3,023,575)	-100%	26
27	(191,604)	(1,246,375)	1,054,771	-85%	27
28	-	-	-	0%	28
29	-	-	-	0%	29
30	<u>56,082,337</u>	<u>20,114,569</u>	<u>35,967,768</u>	<u>179%</u>	30
31	40,315,715	(5,470,245)	45,785,961	-837%	31
32	140,733	-	140,733	0%	32
33	<u>40,456,448</u>	<u>(5,470,245)</u>	<u>45,926,694</u>	<u>-840%</u>	33
35	-	-	-	-	35
36	1,534,458,139	1,448,001,442	86,456,697	6%	36
37	<u>1,574,914,587</u>	<u>1,442,531,197</u>	<u>132,383,390</u>	<u>9%</u>	37

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**ALL SYSTEM FUNDS**  
**STATEMENTS OF NET POSITION**  
**WITH PRIOR YEAR AND BEGINNING OF YEAR COMPARISONS**  
**March 2026**

Assets	A	B	C	D	E	F	G	
	Prior Year	Variance	%	Current Year	Variance	%	Beginning of Year	
<b>Noncurrent assets:</b>								
1 Property, plant and equipment	5,869,050,485	85,500,665	1%	5,954,551,150	300,594,365	5%	5,653,956,785	1
2 Less: accumulated depreciation	1,629,223,561	(194,578,175)	-12%	1,434,645,386	64,187,618	5%	1,370,457,768	2
3 Property, plant, and equipment, net	4,239,826,924	280,078,840	7%	4,519,905,764	236,406,747	6%	4,283,499,017	3
<b>Restricted cash, cash equivalents, and investments</b>								
4 Cash and cash equivalents restricted for capital projects	58,808,839	41,332,440	70%	100,141,279	40,055,512	67%	60,085,768	4
5 Debt service	40,341,300	27,580,942	68%	67,922,242	52,343,443	336%	15,578,799	5
6 Debt service reserve	5,599,000	8,112,150	145%	13,711,150	-	0%	13,711,150	6
7 Health insurance reserve	2,598,000	-	0%	2,598,000	0	0%	2,598,000	7
8 Total restricted cash, cash equivalents, and investments	107,347,139	77,025,532	72%	184,372,671	92,398,955	100%	91,973,717	8
<b>Current assets:</b>								
<b>Unrestricted and undesignated</b>								
9 Cash and cash equivalents	96,359,272	5,152,240	5%	101,511,513	(52,626,288)	-34%	154,137,801	9
<b>Accounts receivable:</b>								
10 Customers (net of allowance for doubtful accounts)	54,917,507	2,624,021	5%	57,541,528	23,645,472	70%	33,896,056	10
11 Taxes	2,381,324	(374,927)	-16%	2,006,397	(4,663,673)	-70%	6,670,070	11
12 Interest	60	-	0%	60	(0)	0%	60	12
13 Grants	60,127,752	(11,479,106)	-19%	48,648,646	(7,135,956)	-13%	55,784,602	13
14 Miscellaneous	(1,393,421)	429,146	-31%	(964,275)	(5,304,349)	-122%	4,340,074	14
15 Due from (to) other internal departments	327,659	0	0%	327,659	327,659	0%	0	15
16 Inventory of supplies	6,122,723	(0)	0%	6,122,723	47,377	1%	6,075,346	16
17 Prepaid expenses	3,044,985	0	0%	3,044,985	141,047	5%	2,903,938	17
18 Total unrestricted current assets	221,887,861	(3,648,626)	-2%	218,239,235	(45,568,711)	-17%	263,807,946	18
<b>Other assets:</b>								
19 Funds from/for customer deposits	15,348,440	19,872	0%	15,368,312	310,713	2%	15,057,599	19
20 Deposits	51,315	-	0%	51,315	-	0%	51,315	20
21 Total other assets	15,399,755	19,872	0%	15,419,627	310,713	2%	15,108,914	21
22 TOTAL ASSETS	4,584,461,679	353,475,619	8%	4,937,937,298	283,547,703.90	6%	4,654,389,594	22
<b>Deferred outflows or resources:</b>								
23 Deferred amounts related to net pension liability	(10,131,027)	(474,471)	5%	(10,605,498)	(45,727,422)	-130%	35,121,924	23
24 Deferred amounts related to OPEB	43,064,039	(2,999,835)	-7%	40,064,204	17,270,344	76%	22,793,860	24
25 Deferred loss on bond refunding	29,725,994	-	0%	29,725,994	29,490,513	12524%	235,481	25
26 TOTAL DEFERRED OUTFLOWS OF RESOURCES	62,659,006	(3,474,306)	-6%	59,184,700	1,033,435	2%	58,151,265	26
27 TOTAL ASSETS AND TOTAL DEFERRED OUTFLOWS	4,647,120,685	350,001,313	8%	4,997,121,998	284,581,139	6%	4,712,540,859	27

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
ALL SYSTEM FUNDS  
STATEMENTS OF NET POSITION  
WITH PRIOR YEAR COMPARISONS  
March 2026

	A	B	C	D	E	F	G
	Prior Year	Variance	%	Current Year	Variance	%	Beginning of Year
<b>NET ASSETS AND LIABILITIES</b>							
Net position							
1 Net investments in capital assets	3,726,363,867	85,500,665	2%	3,811,864,532	(737,055,539)	-16%	4,548,920,071
2 Restricted for Debt Service	44,353,518	35,693,092	80%	80,046,610	50,756,661	173%	29,289,949
3 Unrestricted	(558,550,401)	(52,918,830)	9%	(611,469,231)	749,928,345	-55%	(1,361,397,576)
4 Total net position	3,212,166,984	68,274,927	2%	3,280,441,911	63,629,467	2%	3,216,812,444
Long-term liabilities							
5 Claims payable	56,085,804	-	0%	56,085,804	-	0%	56,085,804
6 Accrued vacation and sick pay	17,667,645	-	0%	17,667,645	298,737	2%	17,368,908
7 Net pension obligation	89,491,413	(1,526,211)	-2%	87,965,202	(13,008,513)	-13%	100,973,715
8 Other postretirement benefits liability	261,679,141	(5,859,469)	-2%	255,819,672	39,944,030	19%	215,875,642
9 Bonds payable (net of current maturities)	677,481,736	-	0%	677,481,736	111,922,064	20%	565,559,672
10 Special Community Disaster Loan Payable	-	-	0%	-	-	0%	-
11 Southeast Louisiana Project liability	160,546,382	-	0%	160,546,382	(66,064,323)	-29%	226,610,705
12 Debt Service Assistance Fund Loan payable	21,496,373	-	0%	21,496,373	-	0%	21,496,373
13 Customer deposits	14,572,642	31,290	0%	14,603,932	(453,667)	-3%	15,057,599
14 Total long-term liabilities	1,299,021,136	(7,385,680)	-1%	1,291,666,746	72,638,328	6%	1,219,028,418
Current liabilities (payable from current assets)							
15 Accounts payable and other liabilities	27,253,259	75,026,240	275%	102,279,499	(51,039,144)	-33%	153,318,643
16 Due to City of New Orleans	9,346,625	(697,854)	-7%	8,648,771	3,265,594	61%	5,383,177
17 Disaster Reimbursement Revolving Loan	-	-	0%	-	-	0%	-
18 Retainers and estimates payable	24,055,305	(1,787,247)	-7%	22,268,058	(592,005)	-3%	22,860,063
19 Due to other fund	501,382	-	0%	501,382	(33,854)	-6%	535,236
20 Accrued salaries	3,659,542	(11,861)	0%	3,647,681	13,800	0%	3,633,881
21 Claims payable	3,605,256	-	0%	3,605,256	1	0%	3,605,255
22 Total OPEB liability, due within one year	8,750,757	(81)	0%	8,750,676	356,516	4%	8,394,160
23 Debt Service Assistance Fund Loan payable	8,190,544	73,279	1%	8,263,823	1,612,689	24%	6,651,134
24 Advances from federal government	-	-	0%	-	-	0%	-
25 Other Liabilities	1,825,920	110,659	6%	1,936,579	(1,431,772)	-43%	3,368,350
26 Total current liabilities (payable from current assets)	87,188,590	72,713,135	83%	159,901,724	(47,848,176)	5%	207,749,900
Current liabilities (payable from restricted assets)							
27 Accrued interest	1,586,782	-	0%	1,586,782	-	0%	1,586,782
28 Bonds payable	26,654,000	-	0%	26,654,000	-	0%	26,654,000
29 Retainers and estimates payable	-	-	0%	-	-	0%	-
30 Total current liabilities (payable from restricted assets)	28,240,782	-	0%	28,240,782	-	0%	28,240,782
31 Total current liabilities	115,429,372	72,713,135	63%	188,142,506	(47,848,176)	-20%	235,990,682
32 Total liabilities	1,414,450,508	65,358,745	5%	1,479,809,252	24,790,152	2%	1,455,019,100
Deferred inflows or resources:							
33 Amounts related to net pension liability	6,757,980	872,778	13%	7,630,758	(365,607)	-5%	7,996,365
34 Amounts related to total OPEB liability	23,996,809	1,867,221	8%	25,864,030	(11,494,380)	-31%	37,358,410
35 TOTAL DEFERRED INFLOWS OF RESOURCES	30,754,789	2,739,999	9%	33,494,788	(11,859,987)	-26%	45,354,775
36 Total Net Position, Liabilities and Deferred Inflows of Resources	4,657,372,281	136,373,670	3%	4,793,745,951	76,559,632	2%	4,717,186,319

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**WATER SYSTEM FUND**  
**STATEMENTS OF NET POSITION**  
**WITH PRIOR YEAR AND BEGINNING OF YEAR COMPARISONS**  
**March 2026**

Assets	A	B	C	D	E	F	G	
	Prior Year	Variance	%	Current Year	Variance	%	Beginning of Year	
<b>Noncurrent assets:</b>								
1 Property, plant and equipment	1,450,519,294	63,108,060	4%	1,513,627,354	85,703,951	6%	1,427,923,403	1
2 Less: accumulated depreciation	508,598,437	(70,148,834)	-14%	438,449,603	16,562,172	4%	421,887,431	2
3 Property, plant, and equipment, net	<u>941,920,857</u>	<u>133,256,894</u>	<u>14%</u>	<u>1,075,177,751</u>	<u>69,141,779</u>	<u>7%</u>	<u>1,006,035,972</u>	<u>3</u>
<b>Restricted cash, cash equivalents, and investments</b>								
4 Cash and cash equivalents restricted for capital projects	19,770,686	1,147,232	6%	20,917,918	13,773,061	193%	7,144,857	4
5 Debt service	12,486,783	-	0%	12,486,783	(9,095,426)	-73%	3,391,357	5
6 Debt service reserve	5,599,000	-	0%	5,599,000	-	0%	5,599,000	6
7 Health insurance reserve	922,513	-	0%	922,513	(0)	0%	922,513	7
8 Total restricted cash, cash equivalents, and investments	<u>38,778,982</u>	<u>1,147,232</u>	<u>3%</u>	<u>39,926,214</u>	<u>22,868,487</u>	<u>134%</u>	<u>17,057,727</u>	<u>8</u>
<b>Current assets:</b>								
<b>Unrestricted and undesignated</b>								
9 Cash and cash equivalents	16,308,769	11,525,603	71%	27,834,372	(6,630,320)	-24%	34,464,692	9
<b>Accounts receivable:</b>								
10 Customers (net of allowance for doubtful accounts)	34,300,068	855,019	2%	35,155,087	14,069,128	40%	21,085,959	10
11 Taxes	-	-	0%	-	-	0%	-	11
12 Interest	-	-	0%	-	-	0%	-	12
13 Grants	28,214,198	1,139,515	4%	29,353,713	2,604,754	10%	26,748,959	13
14 Miscellaneous	(1,997,432)	6,524	0%	(1,990,908)	(2,142,517)	-1413%	151,609	14
15 Due from (to) other internal departments	(11,769,651)	-	0%	(11,769,651)	(16,685,627)	-339%	4,915,976	15
16 Inventory of supplies	2,415,412	-	0%	2,415,412	16,349	1%	2,399,063	16
17 Prepaid expenses	1,414,230	-	0%	1,414,230	56,419	4%	1,357,811	17
18 Total unrestricted current assets	<u>68,885,594</u>	<u>13,526,661</u>	<u>20%</u>	<u>82,412,255</u>	<u>(8,711,813)</u>	<u>-10%</u>	<u>91,124,068</u>	<u>18</u>
<b>Other assets:</b>								
19 Funds from/for customer deposits	15,348,440	19,872	0%	15,368,312	310,713	2%	15,057,599	19
20 Deposits	22,950	-	0%	22,950	-	0%	22,950	20
21 Total other assets	<u>15,371,390</u>	<u>19,872</u>	<u>0%</u>	<u>15,391,262</u>	<u>310,713</u>	<u>2%</u>	<u>15,080,549</u>	<u>21</u>
22 TOTAL ASSETS	<u>1,064,956,823</u>	<u>147,950,659</u>	<u>14%</u>	<u>1,212,907,482</u>	<u>83,609,165</u>	<u>133%</u>	<u>1,129,298,317</u>	<u>22</u>
<b>Deferred outflows or resources:</b>								
23 Deferred amounts related to net pension liability	(3,377,009)	(158,157)	5%	(3,535,166)	(22,662,184)	-118%	19,127,018	23
24 Deferred amounts related to OPEB	14,354,680	(999,945)	-7%	13,354,735	5,756,781	76%	7,597,954	23
25 Deferred loss on bond refunding	17,249,881	-	0%	17,249,881	17,249,881	0%	-	25
26 TOTAL DEFERRED OUTFLOWS OF RESOURCES	<u>28,227,552</u>	<u>(1,158,102)</u>	<u>-4%</u>	<u>27,069,450</u>	<u>344,478</u>	<u>1%</u>	<u>26,724,972</u>	<u>26</u>
27 TOTAL ASSETS AND TOTAL DEFERRED OUTFLOWS	<u>1,093,184,375</u>	<u>146,792,557</u>	<u>13%</u>	<u>1,239,976,932</u>	<u>83,953,644</u>	<u>135%</u>	<u>1,156,023,288</u>	<u>27</u>

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
WATER SYSTEM FUND  
STATEMENTS OF NET POSITION  
WITH PRIOR YEAR COMPARISONS  
March 2026

	A	B	C	D	E	F	G	
NET ASSETS AND LIABILITIES	Prior Year	Variance	%	Current Year	Variance	%	Beginning of Year	
<b>Net position</b>								
1 Net investments in capital assets	808,298,689	63,108,060	8%	871,406,749	62,068,530	8%	809,338,220	1
2 Restricted for Debt Service	17,638,811	-	0%	17,638,811	8,648,454	96%	8,990,357	2
3 Unrestricted	(104,773,746)	(49,274,541)	47%	(154,048,286)	(58,608,783)	61%	(95,439,503)	3
4 Total net position	721,163,755	13,833,519	2%	734,997,274	13,833,519	2%	721,163,755	4
<b>Long-term liabilities</b>								
5 Claims payable	3,875,264	-	0%	3,875,264	-	0%	3,875,264	5
6 Accrued vacation and sick pay	7,067,058	-	0%	7,067,058	315,833	5%	6,751,225	6
7 Net pension obligation	29,830,471	(508,737)	-2%	29,321,734	(4,336,171)	-13%	33,657,905	7
8 Other postretirement benefits liability	87,226,380	(1,953,157)	-2%	85,273,223	13,314,676	19%	71,958,547	8
9 Bonds payable (net of current maturities)	196,634,929	-	0%	196,634,929	167,319	0%	196,467,610	9
10 Special Community Disaster Loan Payable	-	-	0%	-	-	0%	-	10
11 Southeast Louisiana Project liability	-	-	0%	-	-	0%	-	11
12 Debt Service Assistance Fund Loan payable	-	-	0%	-	-	0%	-	12
13 Customer deposits	14,572,642	31,290	0%	14,603,932	(453,667)	-3%	15,057,599	13
14 Total long-term liabilities	339,206,744	(2,461,894)	-1%	336,776,140	9,007,990	3%	327,768,150	14
<b>Current liabilities (payable from current assets)</b>								
15 Accounts payable and other liabilities	2,960,336	61,234,410	2068%	64,194,746	60,563	0%	64,134,183	15
16 Due to City of New Orleans	9,346,625	(697,854)	-7%	8,648,771	3,265,594	61%	5,383,177	16
17 Disaster Reimbursement Revolving Loan	-	-	0%	-	-	0%	-	17
18 Retainers and estimates payable	6,627,066	190,903	3%	6,817,969	(1,485,519)	-18%	8,303,488	18
19 Due to other fund	196,940	-	0%	196,940	(9,479)	-5%	206,419	19
20 Accrued salaries	144,970	(3,558)	-2%	141,412	(384,101)	-73%	525,513	20
21 Claims payable	1,258,265	-	0%	1,258,265	0	0%	1,258,265	21
22 OPEB liability, due within one year	2,916,919	(27)	0%	2,916,892	118,839	4%	2,798,053	22
23 Debt Service Assistance Fund Loan payable	-	-	0%	-	-	0%	-	23
24 Advances from federal government	-	-	0%	-	-	0%	-	24
25 Other Liabilities	1,540,784	73,639	5%	1,614,423	72,367	5%	1,542,056	25
26 Total current liabilities (payable from current assets)	24,991,905	60,797,513	243%	85,789,418	1,638,264	2%	84,151,154	26
<b>Current liabilities (payable from restricted assets)</b>								
27 Accrued interest	446,972	-	0%	446,972	-	0%	446,972	27
28 Bonds payable	7,375,000	-	0%	7,375,000	-	0%	7,375,000	28
29 Retainers and estimates payable	-	-	0%	-	-	0%	-	29
30 Total current liabilities (payable from restricted assets)	7,821,972	-	0%	7,821,972	-	0%	7,821,972	30
31 TOTAL CURRENT LIABILITIES	32,813,877	60,797,513	185%	93,611,390	1,638,264	2%	91,973,126	31
32 TOTAL LIABILITIES	372,020,621	58,335,619	16%	430,387,529	10,646,254	3%	419,741,276	32
<b>Deferred inflows or resources:</b>								
33 Amounts related to net pension liability	2,252,660	290,926	13%	2,543,586	(121,869)	-5%	2,665,455	33
34 Amounts related to total OPEB liability	7,998,936	622,407	8%	8,621,343	(3,831,460)	-31%	12,452,803	34
35 TOTAL DEFERRED INFLOWS OF RESOURCES	10,251,596	913,333	9%	11,164,929	(3,953,329)	-26%	15,118,258	35
36 Total Net Position, Liabilities and Deferred Inflows of Resources	1,093,184,375	72,169,138	7%	1,176,549,732	20,526,444	2%	1,156,023,288	36

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**SEWER SYSTEM FUND**  
**STATEMENTS OF NET POSITION**  
**WITH PRIOR YEAR AND BEGINNING OF YEAR COMPARISONS**  
**March 2026**

Assets	A	B	C	D	E	F	G	
	Prior Year	Variance	%	Current Year	Variance	%	Beginning of Year	
<b>Noncurrent assets:</b>								
1 Property, plant and equipment	1,964,157,523	16,802,817	1%	1,980,960,340	146,229,169	8%	1,834,731,171	1
2 Less: accumulated depreciation	485,443,245	(27,091,007)	-6%	458,352,238	21,861,733	5%	436,490,505	2
3 Property, plant, and equipment, net	<u>1,478,714,278</u>	<u>43,893,824</u>	<u>3%</u>	<u>1,522,608,102</u>	<u>124,367,436</u>	<u>9%</u>	<u>1,398,240,666</u>	<u>3</u>
<b>Restricted cash, cash equivalents, and investments</b>								
4 Cash and cash equivalents restricted for capital projects	7,023,405	1,402,959	20%	8,426,364	(1,247,771)	-13%	9,674,135	4
5 Debt service	9,008,385	27,394,529	304%	36,402,914	24,215,472	199%	12,187,442	5
6 Debt service reserve	-	8,112,150	0%	8,112,150	-	0%	8,112,150	6
7 Health insurance reserve	888,255	-	0%	888,255	(0)	0%	888,255	7
8 Total restricted cash, cash equivalents, and investments	<u>16,920,045</u>	<u>36,909,638</u>	<u>218%</u>	<u>53,829,683</u>	<u>22,967,701</u>	<u>74%</u>	<u>30,861,983</u>	<u>8</u>
<b>Current assets:</b>								
<b>Unrestricted and undesignated</b>								
9 Cash and cash equivalents	65,017,643	(12,000,371)	-18%	53,017,272	(20,939,857)	-28%	73,957,129	9
<b>Accounts receivable:</b>								
10 Customers (net of allowance for doubtful accounts)	20,617,439	1,769,002	9%	22,386,441	9,576,344	75%	12,810,097	10
11 Taxes	-	-	0%	-	-	0%	-	11
12 Interest	60	-	0%	60	(0)	0%	60	12
13 Grants	2,796,428	(3,416,401)	-122%	(619,973)	(5,785,504)	-112%	5,165,531	13
14 Miscellaneous	(192,155)	10,195	-5%	(181,960)	(652,990)	-139%	471,030	14
15 Due from (to) other internal departments	6,108,624	0	0%	6,108,624	5,416,337	782%	692,287	15
16 Inventory of supplies	2,269,798	(0)	0%	2,269,798	20,654	1%	2,249,144	16
17 Prepaid expenses	1,259,648	0	0%	1,259,648	56,419	5%	1,203,230	17
18 Total unrestricted current assets	<u>97,877,485</u>	<u>(13,637,575)</u>	<u>-14%</u>	<u>84,239,910</u>	<u>(12,308,598)</u>	<u>-13%</u>	<u>96,548,508</u>	<u>18</u>
<b>Other assets:</b>								
19 Funds from/for customer deposits	-	-	0%	-	-	0%	-	19
20 Deposits	17,965	-	0%	17,965	-	0%	17,965	20
21 Total other assets	<u>17,965</u>	<u>-</u>	<u>0%</u>	<u>17,965</u>	<u>-</u>	<u>0%</u>	<u>17,965</u>	<u>21</u>
22 <b>TOTAL ASSETS</b>	<u><u>1,593,529,773</u></u>	<u><u>67,165,887</u></u>	<u><u>4%</u></u>	<u><u>1,660,695,660</u></u>	<u><u>135,026,538.90</u></u>	<u><u>9%</u></u>	<u><u>1,525,669,121</u></u>	<u><u>22</u></u>
<b>Deferred outflows or resources:</b>								
23 Deferred amounts related to net pension liability	(3,377,009)	(158,157)	5%	(3,535,166)	(17,652,935)	-125%	14,117,769	23
24 Deferred amounts related to OPEB	14,354,679	(999,945)	-7%	13,354,734	5,756,781	76%	7,597,953	24
25 Deferred loss on bond refunding	12,476,113	-	0%	12,476,113	12,240,632	5198%	235,481	25
26 <b>TOTAL DEFERRED OUTFLOWS OF RESOURCES</b>	<u>23,453,783</u>	<u>(1,158,102)</u>	<u>-5%</u>	<u>22,295,681</u>	<u>344,478</u>	<u>2%</u>	<u>21,951,203</u>	<u>26</u>
27 <b>TOTAL ASSETS AND TOTAL DEFERRED OUTFLOWS</b>	<u><u>1,616,983,556</u></u>	<u><u>66,007,785</u></u>	<u><u>4%</u></u>	<u><u>1,682,991,341</u></u>	<u><u>135,371,017</u></u>	<u><u>9%</u></u>	<u><u>1,547,620,324</u></u>	<u><u>27</u></u>

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
SEWER SYSTEM FUND  
STATEMENTS OF NET POSITION  
WITH PRIOR YEAR COMPARISONS  
March 2026

	A	B	C	D	E	F	G	
NET ASSETS AND LIABILITIES	Prior Year	Variance	%	Current Year	Variance	%	Beginning of Year	
<b>Net position</b>								
1 Net investments in capital assets	1,034,583,996	16,802,817	2%	1,051,386,813	3,793,075	0%	1,047,593,739	1
2 Restricted for Debt Service	7,965,557	35,506,679	446%	43,472,236	23,172,644	114%	20,299,592	2
3 Unrestricted	(86,004,463)	(38,324,537)	45%	(124,329,000)	(15,038,685)	14%	(109,290,315)	3
4 Total net position	<u>956,545,091</u>	<u>13,984,959</u>	<u>1%</u>	<u>970,530,050</u>	<u>13,984,960</u>	<u>1%</u>	<u>956,545,090</u>	<u>4</u>
<b>Long-term liabilities</b>								
5 Claims payable	5,640,125	-	0%	5,640,125	-	0%	5,640,125	5
6 Accrued vacation and sick pay	7,067,058	-	0%	7,067,058	165,938	2%	6,901,120	6
7 Net pension obligation	29,830,471	(508,737)	-2%	29,321,734	(4,336,171)	-13%	33,657,905	7
8 Other postretirement benefits liability	87,226,380	(1,953,156)	-2%	85,273,224	13,314,676	19%	71,958,548	8
9 Bonds payable (net of current maturities)	461,781,808	-	0%	461,781,808	111,754,746	32%	350,027,062	9
10 Special Community Disaster Loan Payable	-	-	0%	-	-	0%	-	10
11 Southeast Louisiana Project liability	-	-	0%	-	-	0%	-	11
12 Debt Service Assistance Fund Loan payable	21,496,373	-	0%	21,496,373	-	0%	21,496,373	12
13 Customer deposits	-	-	0%	-	-	0%	-	13
14 Total long-term liabilities	<u>613,042,215</u>	<u>(2,461,893)</u>	<u>0%</u>	<u>610,580,322</u>	<u>120,899,189</u>	<u>25%</u>	<u>489,681,133</u>	<u>14</u>
<b>Current liabilities (payable from current assets)</b>								
15 Accounts payable and other liabilities	4,691,666	10,736,673	229%	15,428,339	(38,849,605)	-72%	54,277,944	15
16 Due to City of New Orleans	-	-	0%	-	-	0%	-	16
17 Disaster Reimbursement Revolving Loan	-	-	0%	-	-	0%	-	17
18 Retainers and estimates payable	7,357,992	54,320	1%	7,412,312	416,159	6%	6,996,153	18
19 Due to other fund	126,482	-	0%	126,482	(9,817)	-7%	136,299	19
20 Accrued salaries	1,300,216	(5,930)	0%	1,294,286	(20,816)	-2%	1,315,102	20
21 Claims payable	1,224,007	-	0%	1,224,007	0	0%	1,224,007	21
22 OPEB liability, due within one year	2,916,919	(27)	0%	2,916,892	118,839	4%	2,798,053	22
23 Debt Service Assistance Fund Loan payable	8,190,544	73,279	1%	8,263,823	1,612,689	24%	6,651,134	23
24 Advances from federal government	-	-	0%	-	-	0%	-	24
25 Other Liabilities	-	-	0%	-	(1,540,322)	-100%	1,540,322	25
26 Total current liabilities (payable from current assets)	<u>25,807,826</u>	<u>10,858,315</u>	<u>42%</u>	<u>36,666,141</u>	<u>(38,272,874)</u>	<u>-51%</u>	<u>74,939,015</u>	<u>26</u>
<b>Current liabilities (payable from restricted assets)</b>								
27 Accrued interest	1,042,828	-	0%	1,042,828	-	0%	1,042,828	27
28 Bonds payable	10,294,000	-	0%	10,294,000	-	0%	10,294,000	28
29 Retainers and estimates payable	-	-	0%	-	-	0%	-	29
30 Total current liabilities (payable from restricted assets)	<u>11,336,828</u>	<u>-</u>	<u>0%</u>	<u>11,336,828</u>	<u>-</u>	<u>0%</u>	<u>11,336,828</u>	<u>30</u>
31 TOTAL CURRENT LIABILITIES	<u>37,144,654</u>	<u>10,858,315</u>	<u>29%</u>	<u>48,002,969</u>	<u>(38,272,874)</u>	<u>-44%</u>	<u>86,275,843</u>	<u>31</u>
32 TOTAL LIABILITIES	<u>650,186,868</u>	<u>8,396,422</u>	<u>1%</u>	<u>658,583,290</u>	<u>82,626,315</u>	<u>14%</u>	<u>575,956,975</u>	<u>32</u>
<b>Deferred inflows or resources:</b>								
33 Amounts related to net pension liability	2,252,660	290,926	13%	2,543,586	(121,869)	-5%	2,665,455	33
34 Amounts related to total OPEB liability	7,998,937	622,407	8%	8,621,344	(3,831,460)	-31%	12,452,804	34
35 TOTAL DEFERRED INFLOWS OF RESOURCES	<u>10,251,597</u>	<u>913,333</u>	<u>9%</u>	<u>11,164,930</u>	<u>(3,953,329)</u>	<u>-26%</u>	<u>15,118,259</u>	<u>35</u>
36 Total Net Position, Liabilities and Deferred Inflows of Resources	<u>1,616,983,556</u>	<u>22,381,381</u>	<u>1%</u>	<u>1,640,278,270</u>	<u>92,657,946</u>	<u>6%</u>	<u>1,547,620,324</u>	<u>36</u>

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**DRAINAGE SYSTEM FUND**  
**STATEMENTS OF NET POSITION**  
**WITH PRIOR YEAR AND BEGINNING OF YEAR COMPARISONS**  
**March 2026**

Assets	A	B	C	D	E	F	G	
	Prior Year	Variance	%	Current Year	Variance	%	Beginning of Year	
<b>Noncurrent assets:</b>								
1 Property, plant and equipment	2,454,373,668	5,589,788	0%	2,459,963,456	68,661,245	3%	2,391,302,211	1
2 Less: accumulated depreciation	635,181,880	(97,338,335)	-15%	537,843,545	25,763,713	5%	512,079,832	2
3 Property, plant, and equipment, net	1,819,191,788	102,928,123	6%	1,922,119,911	42,897,532	2%	1,879,222,379	3
<b>Restricted cash, cash equivalents, and investments</b>								
4 Cash and cash equivalents restricted for capital projects	32,014,748	38,782,249	121%	70,796,997	27,530,222	64%	43,266,775	4
5 Debt service	18,846,132	186,413	1%	19,032,545	19,032,545	0%	-	5
6 Debt service reserve	-	-	0%	-	-	0%	-	6
7 Health insurance reserve	787,232	-	0%	787,232	0	0%	787,232	7
8 Total restricted cash, cash equivalents, and investments	51,648,112	38,968,662	75%	90,616,774	46,562,767	106%	44,054,007	8
<b>Current assets:</b>								
<b>Unrestricted and undesignated</b>								
9 Cash and cash equivalents	15,032,860	5,627,008	37%	20,659,869	(25,056,111)	-55%	45,715,980	9
<b>Accounts receivable:</b>								
10 Customers (net of allowance for doubtful accounts)	-	-	0%	-	-	0%	-	10
11 Taxes	2,381,324	(374,927)	-16%	2,006,397	(4,663,673)	-70%	6,670,070	11
12 Interest	-	-	0%	-	-	0%	-	12
13 Grants	29,117,126	(9,202,220)	-32%	19,914,906	(3,955,206)	-17%	23,870,112	13
14 Miscellaneous	796,166	412,427	52%	1,208,593	(2,508,842)	-67%	3,717,435	14
15 Due from (to) other internal departments	5,988,686	-	0%	5,988,686	11,596,948	-207%	(5,608,262)	15
16 Inventory of supplies	1,437,513	-	0%	1,437,513	10,374	1%	1,427,139	16
17 Prepaid expenses	371,107	-	0%	371,107	28,210	8%	342,897	17
18 Total unrestricted current assets	55,124,782	(3,537,712)	-6%	51,587,071	(24,548,300)	-32%	76,135,370	18
<b>Other assets:</b>								
19 Funds from/for customer deposits	-	-	0%	-	-	0%	-	19
20 Deposits	10,400	-	0%	10,400	-	0%	10,400	20
21 Total other assets	10,400	-	0%	10,400	-	0%	10,400	21
22 TOTAL ASSETS	1,925,975,083	138,359,073	7%	2,064,334,156	64,911,999.80	3%	1,999,422,156	22
<b>Deferred outflows or resources:</b>								
23 Deferred amounts related to net pension liability	(3,377,009)	(158,157)	5%	(3,535,166)	(5,412,303.00)	-288%	1,877,137	23
24 Deferred amounts related to OPEB	14,354,680	(999,945)	-7%	13,354,735	5,756,781.17	76%	7,597,954	24
25 Deferred loss on bond refunding	-	-	0%	-	-	0%	-	25
26 TOTAL DEFERRED OUTFLOWS OF RESOURCES	10,977,671	(1,158,102)	-11%	9,819,569	344,478	4%	9,475,091	26
27 TOTAL ASSETS AND TOTAL DEFERRED OUTFLOWS	1,936,952,754	137,200,971	7%	2,074,153,725	65,256,478	3%	1,989,947,065	27

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
DRAINAGE SYSTEM FUND  
STATEMENTS OF NET POSITION  
WITH PRIOR YEAR COMPARISONS  
March 2026

	A	B	C	D	E	F	G	
	Prior Year	Variance	%	Current Year	Variance	%	Beginning of Year	
<b>NET ASSETS AND LIABILITIES</b>								
<b>Net position</b>								
1	1,883,481,181	5,589,788	0.30%	1,889,070,969	(802,917,144)	-30%	2,691,988,113	1
2	18,749,150	186,413	0.99%	18,935,563	18,935,563	0%	-	2
3	(367,772,192)	34,680,247	-9.43%	(333,091,945)	823,575,813	-71%	(1,156,667,759)	3
4	<b>1,534,458,139</b>	<b>40,456,448</b>	<b>2.64%</b>	<b>1,574,914,587</b>	<b>40,456,448</b>	<b>3%</b>	<b>1,534,458,139</b>	<b>4</b>
<b>Long-term liabilities</b>								
5	46,570,415	-	0.00%	46,570,415	-	0%	46,570,415	5
6	3,533,529	-	0.00%	3,533,529	(183,034)	-5%	3,716,563	6
7	29,830,471	(508,737)	-1.71%	29,321,734	(4,336,171)	-13%	33,657,905	7
8	87,226,381	(1,953,156)	-2.24%	85,273,225	13,314,677	19%	71,958,548	8
9	19,065,000	-	0.00%	19,065,000	-	0%	19,065,000	9
10	-	-	0.00%	-	-	0%	-	10
11	160,546,382	-	0.00%	160,546,382	(66,064,323)	-29%	226,610,705	11
12	-	-	0.00%	-	-	0%	-	12
13	-	-	0.00%	-	-	0%	-	13
14	<b>346,772,178</b>	<b>(2,461,893)</b>	<b>-0.71%</b>	<b>344,310,285</b>	<b>(57,268,851)</b>	<b>-14%</b>	<b>401,579,136</b>	<b>14</b>
<b>Current liabilities (payable from current assets)</b>								
15	19,601,257	3,055,157	15.59%	22,656,414	(12,250,103)	-35%	34,906,517	15
16	-	-	0.00%	-	-	0%	-	16
17	-	-	0.00%	-	-	0%	-	17
18	10,070,247	(2,032,470)	-20.18%	8,037,777	477,355	6%	7,560,422	18
19	177,960	-	0.00%	177,960	(14,558)	-8%	192,518	19
20	2,214,356	(2,373)	-0.11%	2,211,983	418,717	23%	1,793,266	20
21	1,122,984	-	0.00%	1,122,984	1	0%	1,122,983	21
22	2,916,919	(27)	0.00%	2,916,892	118,839	4%	2,798,053	22
23	-	-	0.00%	-	-	0%	-	23
24	-	-	0.00%	-	-	0%	-	24
25	285,136	37,020	12.98%	322,156	36,183	13%	285,972	25
26	<b>36,388,859</b>	<b>1,057,307</b>	<b>2.91%</b>	<b>37,446,166</b>	<b>(11,213,566)</b>	<b>-23%</b>	<b>48,659,731</b>	<b>26</b>
<b>Current liabilities (payable from restricted assets)</b>								
27	96,982	-	0.00%	96,982	-	0%	96,982	27
28	8,985,000	-	0.00%	8,985,000	-	0%	8,985,000	28
29	-	-	0.00%	-	-	0%	-	29
30	<b>9,081,982</b>	<b>-</b>	<b>0.00%</b>	<b>9,081,982</b>	<b>-</b>	<b>0%</b>	<b>9,081,982</b>	<b>30</b>
31	<b>45,470,841</b>	<b>1,057,307</b>	<b>2.33%</b>	<b>46,528,148</b>	<b>(11,213,566)</b>	<b>-19%</b>	<b>57,741,713</b>	<b>31</b>
32	<b>392,243,019</b>	<b>(1,404,586)</b>	<b>-0.36%</b>	<b>390,838,433</b>	<b>(68,482,417)</b>	<b>-15%</b>	<b>459,320,850</b>	<b>32</b>
<b>Deferred inflows or resources:</b>								
33	2,252,660	290,926	12.91%	2,543,586	(121,869)	-5%	2,665,455	33
34	7,998,936	622,407	7.78%	8,621,343	(3,831,460)	-31%	12,452,803	34
35	<b>10,251,596</b>	<b>913,333</b>	<b>8.91%</b>	<b>11,164,929</b>	<b>(3,953,329)</b>	<b>-26%</b>	<b>15,118,258</b>	<b>35</b>
36	<b>1,936,952,754</b>	<b>39,051,862</b>	<b>2.02%</b>	<b>1,976,917,949</b>	<b>(31,979,298)</b>	<b>-1.6%</b>	<b>2,008,897,247</b>	<b>36</b>

**OFFICE OF GENERAL SUPERINTENDENT  
SEWERAGE AND WATER BOARD OF NEW ORLEANS**

**MAY 20, 2026**

To the Honorable President and members of the Sewerage and Water Board of New Orleans, the following report for the month of APRIL is presented herewith:

<b>Contract Number</b>	<b>Contractor</b>	<b>Project</b>	<b>O&amp;M</b>	<b>Capital</b>	<b>Apr-26</b>
<b>1376</b>	M.R. Pittman Group, LLC	Water Hammer Hazard Mitigation Program - Panola & High Lift PS Rehab		X	97%
<b>1417</b>	Walter J. Barnes Electric Co., Inc	Power Complex - Static Frequency Changers Purchase		X	96%
<b>1420</b>	Frischhertz/Barnes A Joint Venture	Power Complex - Installation and Commissioning Equipment		X	83%
<b>1452</b>	Industrial & Mechanical Contractors	Sycamore Filter Gallery Rehabilitation – Phase 4		X	99%
<b>2162</b>	Boh Bros. Construction Co, LLC	Water Point Repair	X		95%
<b>2163</b>	Boh Bros. Construction Co, LLC	Water Point Repair	X		80%
<b>2164</b>	Boh Bros. Construction Co, LLC	Water Line Replacement and Extensions		214-00	93%
<b>30244</b>	CES	Cleaning & CCTV Inspection	X		94%
<b>30246</b>	Wallace C. Drennan, Inc	Sewer Rehabilitation	X		98%
<b>30264</b>	CES	Cleaning & CCTV Inspection	X		95%
<b>TM010</b>	Roubion Construction	Decatur and St. Peter Transmission Main Project	X	175-13	50%

## PLUMBING DEPARTMENT

Submitted herewith is the monthly report for work performed by the Plumbing Department.

There were 235 Plumbing permits issued in April 2026. This department complied with 553 requests for Plumbing Inspections, which consisted of inspections conducted with Licensed Plumbing Contractors, Property Owners, Tenants, Department of Health and Hospitals Sanitarians, and Environmental Inspectors. There were five investigations during the month of April 2026.

The following numbers are the permits issued and inspections conducted:

<b>Permits Issued</b>	<b>February 2026</b>	<b>March 2026</b>	<b>April 2026</b>	<b>2026 YTD</b>
<b>Plumbing Permits Issued</b>	193	234	235	<b>838</b>
<b>Backflow Install Permits</b>	111	129	098	<b>467</b>
<b>Total</b>	<b>304</b>	<b>363</b>	<b>333</b>	<b>1,305</b>

<b>Inspections Conducted</b>	<b>February 2026</b>	<b>March 2026</b>	<b>April 2026</b>	<b>2026 YTD</b>
<b>Water</b>	239	276	326	<b>1,046</b>
<b>Special</b>	008	013	009	<b>041</b>
<b>Final</b>	155	210	213	<b>752</b>
<b>Total</b>	<b>402</b>	<b>499</b>	<b>548</b>	<b>1,839</b>

<b>Investigations Conducted</b>	<b>February 2026</b>	<b>March 2026</b>	<b>April 2026</b>	<b>2026 YTD</b>
<b>Investigations</b>	<b>05</b>	<b>10</b>	<b>05</b>	<b>36</b>

**RAINFALL REPORT FOR APRIL 2026**

The rainfall for the month of April was 3.29” compared to the 133-year average of 4.99” for the month of April. The cumulative rainfall through the **fourth** month of the year was 11.41,” compared to the 133-year average of 18.90”.

**AVERAGE DAILY PUMPAGE FOR THE MONTH OF APRIL 2026**

Eastbank (New Orleans)	129.47 Million Gallons Per Day
Westbank (Algiers)	12.54 Million Gallons Per Day

Respectfully submitted,



KAITLIN TYMRAK, P.E.  
INTERIM GENERAL SUPERINTENDENT

KT/ND  
GENSUP%05-20-26

April 2026

# SWBNO SAFETY REPORT



## Executive Summary

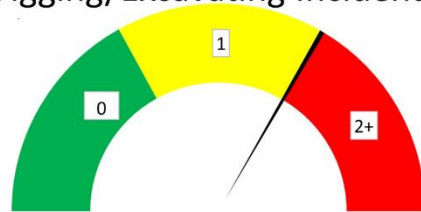
We are pleased to present the April 2026 Safety Report. The purpose of this report is to present data tracked by the Safety Department, Risk Management Office, Claims Office, Accident Review Board, and the Workers' Compensation Office, and to provide a summary of actions taken to improve employee safety and reduce risks in our operations. The data collected by the departments are analyzed on a monthly basis for both leading and lagging indicators to identify emerging risks, measure the impact of previously implemented policies, and to pinpoint areas of operations where additional safety training would be most beneficial.

In April, Safety and Workers' Compensation partnered with Networks and Environmental to complete annual respirator fit testing for several dozen employees who may encounter hazardous inhalants in the field. Respirator fit testing verifies that a specific respirator model, size, and type forms an effective seal on an individual's face, preventing the leakage of hazardous airborne contaminants. By confirming proper fit prior to use—and on a recurring basis—the testing helps protect workers from inhaling particulates, fumes, vapors, chemicals, and infectious pathogens that can cause illness, injury, or long-term health effects. Conducted during initial assignment of personal protective equipment, annually, and following physical changes that may affect facial structure, respirator fit testing is a critical safety measure for ensuring effective respiratory protection and safeguarding employee health in hazardous environments.

Please note that this report is the product of a collaboration between the Safety and Risk Management departments, and is broken down into five sections:

1. Safety
2. Accident Review Board
3. Workers' Compensation
4. Claims Office
5. Risk Management

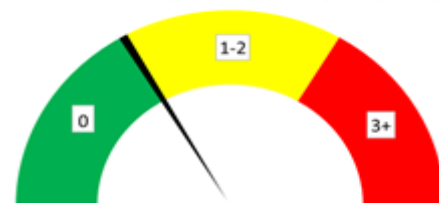
### Digging/Excavating Incidents



2 Digging/Excavating Incidents

Target: 0 Digging/Excavating Incidents

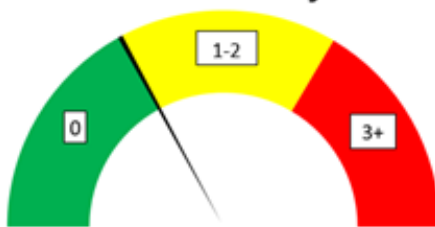
### Motor Vehicle Incidents



1 Motor Vehicle Incident

Target: 0 Motor Vehicle Incidents

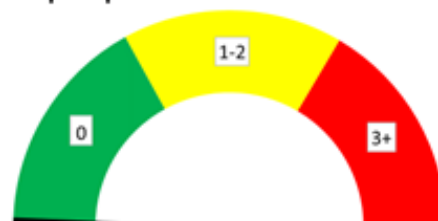
### Recordable Injuries



1 Recordable Injury

Target: 0 Recordable Injuries

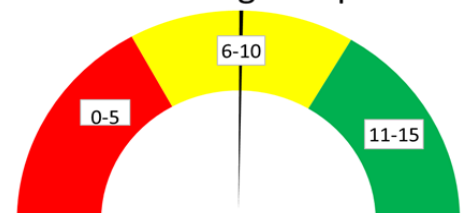
### Improper PPE Use Incidents



0 Improper PPE Use Incidents

Target: 0 Improper PPE Use Incidents

### OSHA Training Completions



8 OSHA Training Completions

Target: 10+ OSHA Training Completions

# Safety

## Safety Incident Investigation Report

Below is the Safety Incident Investigation tracking report for incidents that required a Safety Investigation. The report outlines the events leading up to the incident and recommended action to prevent the same type of incident from happening again. These incidents are included in the data reported on the usage of proper PPE and were the result of Safety Department investigations closed during the current reporting period, which do not necessarily represent incidents that occurred during the current reporting period.

Department	Date of Incident	Description	Recommended Action	Closed Date	Proper PPE Usage
Networks (Zone 8)	4/16/2026	After routine startup, a flush truck's air gauge failed, and the truck caught fire.	The Safety Department recommends that, following the completion of preventive maintenance, drivers conduct their own vehicle inspection to ensure the vehicle is safe for operation. Additionally, the Safety Department recommends that supervisors implement annual refresher training on Standard Operating Procedures for all applicable personnel.	4/27/2026	N/A
Machine Shop	3/24/2026	Employee was walking towards a pump to check it when he slipped, pulling his groin.	The Safety Department recommends that supervisors continue to conduct a documented Job Safety Analysis (JSA) and develop a safe procedure that allows employees to safely access pumps and generators. Obstructions to access increase the risk of employee injury. Safety further recommends that the placement of pumps and generators be evaluated and relocated away from inclines, if applicable. Proper placement and access to equipment reduces the potential for slip, trip, and fall injuries. Employees are responsible for maintaining proper footing when walking or working on inclines and uneven surfaces. Supervisors are responsible for training employees on slip, trip, and fall prevention, as well as the importance of working safely in cramped environments that include inclines and uneven walking and working surfaces. These preventative actions should be implemented immediately.	4/17/2026	Yes

# Safety

## Safety Training

The Safety Department has conducted the following safety training since last month:

Falls On the Same Level

## Safety Coordinators

Completed 31 job site visits and inspections.

## Safety Hazard Issues

There were no safety hazards reported.

## Safety Investigations

Two safety investigations were closed this month.

## Recordable Injuries by Department

Departmental View of Recordable Injuries: 2026	
Department	Recordable Injuries
Water Purification	1
<b>Total</b>	<b>1</b>

## OSHA 10 AND OSHA 30 TRAINING

### SWBNO Employee OSHA 10 Completions by Month

Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec	Total
2026	10	11	7	8									36
2025	0	4	16	5	0	3	0	12	27	9	8	6	90
2024	5	32	16	7	13	10	9	11	6	12	5	11	60
2023	7	9	19	5	10	16	10	16	38	32	8	6	176
2022	12	17	19	17	24	30	12	34	46	36	54	22	323
2021	1	5	1	0	0	9	10	0	0	1	0	0	27
2020	0	0	0	0	0	0	0	0	4	1	1	2	8

### SWBNO Employee OSHA 30 Completions by Month

Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec	Total
2026	0	0	3	0									3
2025	0	0	0	9	0	0	0	5	0	4	0	0	18
2024	10	0	0	11	0	2	0	9	0	0	0	0	21
2023	1	10	5	8	6	0	0	11	0	15	0	0	56
2022	1	0	1	0	1	0	1	0	1	1	0	1	7
2021	1	0	0	0	1	0	0	0	1	2	0	0	5
2020	0	0	0	0	0	1	0	0	0	0	1	0	2



## Accident Review Board

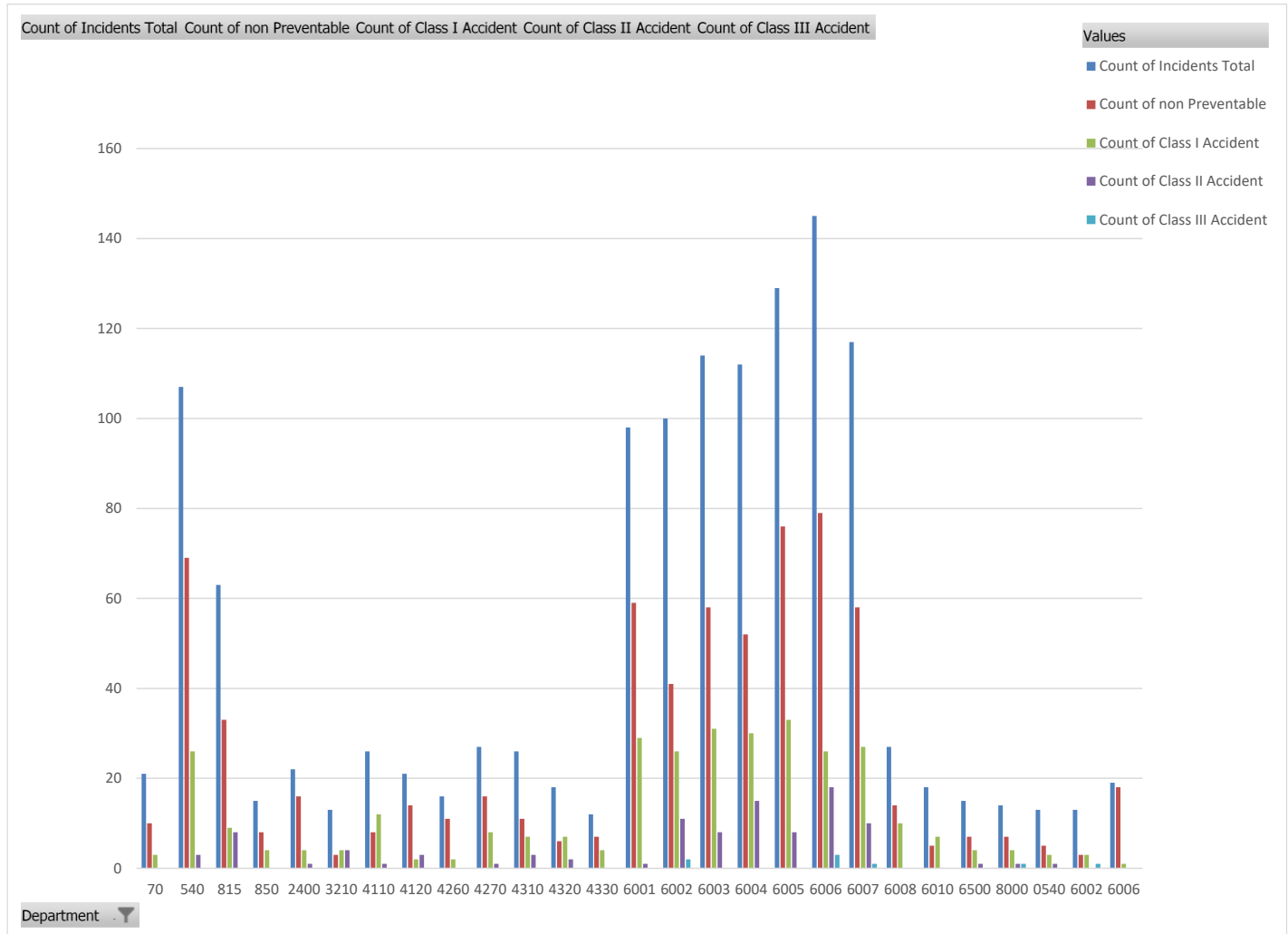
2007-2026

The Purpose and Mission of the Accident Review Board is to reduce the number of safety related incidents and injuries to Sewerage and Water Board equipment and staff. We strive to reduce incidents by recognizing areas that need improvement and create training opportunities to mitigate any future incidents.

## Accident Review Board Data

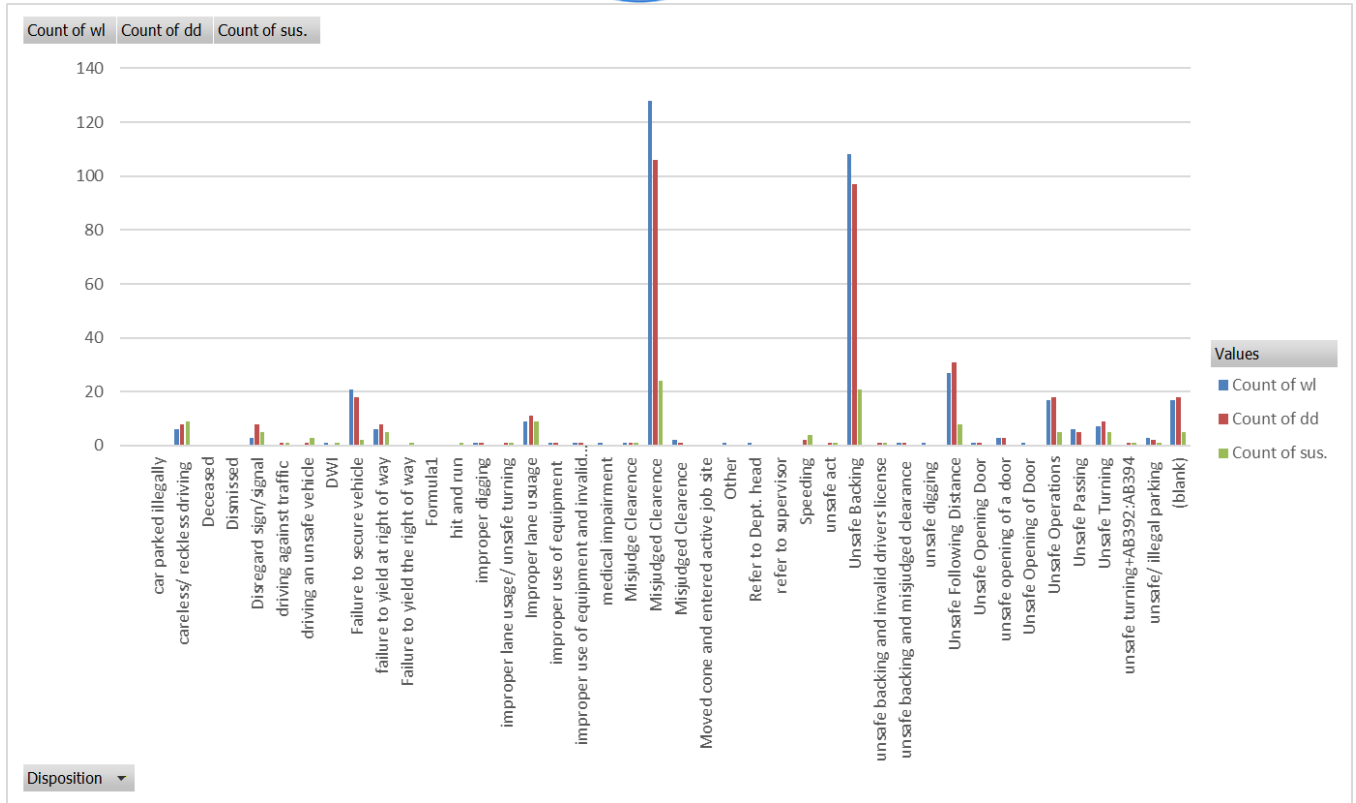
The graph reflects the information collected in the Safety Unit, ARB folders with 10 or more accidents from 2007-2026 by Department Organization Codes. Please see the next page for ARB Classification Descriptions.

\*2026 data still in review



\*Chart lists departments with 10 or more incidents.

- 6001-Networks Zone 1
- 6002-Networks Zone 2
- 6003-Networks Zone 3
- 6004-Networks Zone 4
- 6005-Networks Zone 5
- 6006-Networks Zone 6
- 6007-Networks Zone 7
- 6010-Field Service Center
- 6500-Technical Services
- 0540-Meter Reading
- 0815-Grounds Maintenance
- 0850-Warehouse & Grounds
- 4110-Outside Systems
- 4120-In Plant Systems
- 4270-Meter Repairs
- 4310-Carrollton



## Accident Review Board Data

# ARB CLASSIFICATION DESCRIPTIONS

## Offense Classifications

A preventable “Vehicle”, “Heavy Equipment” and “Non-Vehicular” accident falls into one of three classifications, Class I, II, or III, defined as follows:

- **Class I Accident** is an accident in which the involved employee(s) shared a portion or all the responsibility for its occurrence. The potential severity of a Class I accident is considered by the ARB to be minor in nature. A Class I accident remains on an employee’s record for one (1) year.
- **Class II Accident** is an accident in which the involved employee(s) shared a portion or all the responsibility for its occurrence. The potential severity of a Class II accident is considered by the ARB to be of serious consequence. A Class II accident remains on an employee’s record for two (2) years.
- **Class III Accident** is an accident in which the involved employee(s) has flagrantly disregarded traffic laws and safe driving or operational practices. Any accident in which there is the potential for loss of life, severe, and long-lasting debilitating injuries and/or extensive property damage is classified as a Class III accident. A Class III accident remains on an employee’s record for three years.



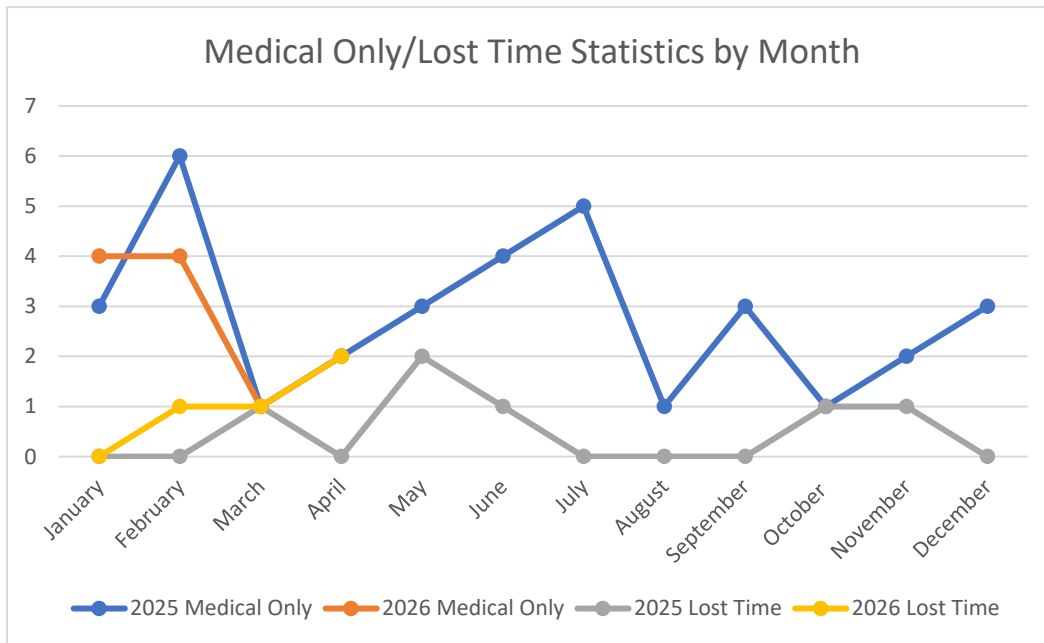
## ARB HEARING OUTCOMES

April 2026 Accident Review Board Findings					
Type of Incident	Number of Incidents	Assigned Defensive Driving	Issued Warning Letter	Recommended Suspension	Specific Training Assigned
<b>Non-Preventable</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>Class 1:</u></b>	<b>2</b>				
<b>Unsafe Turning</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>Time was served for Class III</b>
<b>Misjudged Clearance</b>	<b>2</b>	<b>1</b>	<b>2</b>	<b>0</b>	
<b>Unsafe Backing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>Disregard sign/signal</u></b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>Unsafe Following Distance</u></b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>Failure to yield</u></b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>Class II:</u></b>	<b>0</b>				
<b>Misjudged Clearance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Careless/reckless driving</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>Class III:</u></b>	<b>1</b>				
<b>DWI</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	

These findings represent the outcomes of hearings held in this reporting period, and do not necessarily relate to incidents which occurred in the reporting period.

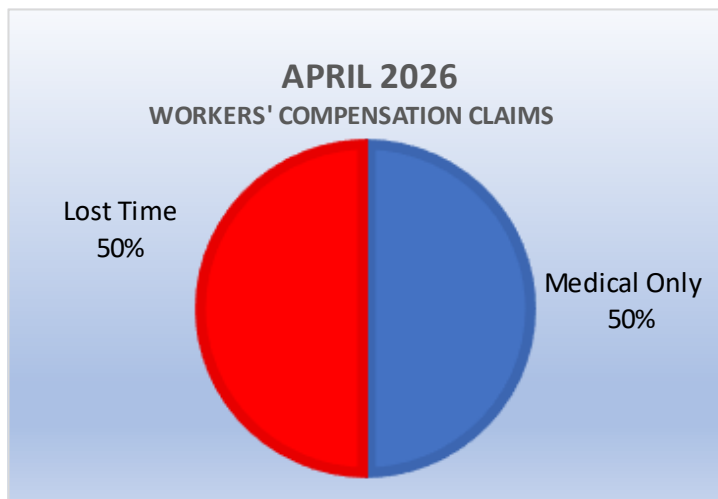


## Workers' Compensation Monthly Claims Statistics



**Medical Only:** Of the 4 claims, 2 claims required medical treatment only and the employees returned to work within a week.

**Lost Time:** Of the 4 claims, 2 claims required medical treatment and paid wages, as the employees were unable to return to work within the week of the injury.



**Goal:** The Safety Department will evaluate claims in a timely manner that ensures proper Personal Protective Equipment (PPE) and safety training are made available to department managers to reduce accidents. The Workers' Compensation Office will evaluate claims in a timely manner that ensures prompt medical treatment so that employees are returned into the workforce as efficiently and medically stable as possible. This will aid in maintaining an active and healthy workforce.



## Workers' Compensation Claims Tracking

### Total Open Claims by Date\*

<b>Number of Open Claims (04-06-2026)</b>	<b>Number of Open Claims (05-05-2026)</b>	<b>Net Change</b>
14	14	0

### Total Extended Open Claims by Date (Claims Open Longer than One Year)

<b>Number of Extended Open Claims (04-01-2026)</b>	<b>Number of Extended Open Claims (04-30-2026)</b>	<b>Net Change</b>
10	10	0

\*Number of claims are captured on payroll dates and are based on total weekly and bi-weekly payroll indemnity recipients, and do not include medical-only claims.

## Workers' Compensation Claims Settled

Date of Injury	Date Settlement Finalized	Projected Future Indemnities	Projected Future Medicals	Projected Future Exposure Total	Settlement Amount	Projected Savings
April 16, 2014	December 20, 2021	\$24,286.08	\$60,481.74	\$84,767.82	\$24,000.00	<b>\$60,767.82</b>
July 20, 1983	February 25, 2022	\$0.00*	\$15,000.00	\$15,000.00	\$14,000.00	<b>\$1,000.00</b>
June 20, 2019	April 13, 2022	\$210,702.96	\$10,000.00	\$220,702.96	\$67,500.00	<b>\$153,202.96</b>
July 2, 2018	April 13, 2022	\$197,664.04	\$19,289.42	\$216,953.46	\$75,000.00	<b>\$141,953.46</b>
January 22, 1996	April 13, 2022	\$251,059.38	\$65,000.00	\$316,059.38	\$150,000.00	<b>\$166,059.38</b>
September 14, 2018	April 13, 2022	\$118,950.28	\$37,175.22	\$156,125.50	\$67,000.00	<b>\$89,125.50</b>
June 11, 2018	April 13, 2022	\$175,000.00	\$160,000.00	\$335,000.00	\$110,000.00	<b>\$225,000.00</b>
November 26, 2019	May 31, 2022	\$150,169.76	\$100,000.00	\$250,169.76	\$87,500.00	<b>\$162,669.76</b>
February 28, 2000	June 3, 2022	\$0.00	\$184,250.00	184,250.00	\$21,000.00	<b>\$163,250.00</b>
August 4, 2016	June 13, 2022	\$85,000.00	\$1,534,187.18	\$1,619,187.18	\$10,000.00	<b>\$1,609,187.18</b>
March 8, 2019	August 10, 2022	\$70,785.83	\$14,781.80	\$85,567.63	\$82,781.80	<b>\$2,785.83</b>
November 1, 2015	November 9, 2022	\$393,089.04	\$904,521.41	\$1,297,610.45	\$50,000.00	<b>\$1,247,610.45</b>
November 3, 2009	February 6, 2023	\$178,000.00	\$2,200,000.00	\$2,378,000.00	\$170,000.00	<b>\$2,208,000.00</b>
January 4, 2016	February 10, 2023	\$51,311.00	\$740,000.00	\$791,311.00	\$45,000.00	<b>\$746,311.00</b>
January 8, 1997	March 27, 2023	\$249,186.00	\$81,922.36	\$331,108.36	\$120,000.00	<b>\$211,108.36</b>
March 25, 2020	September 28, 2023	\$4,944.16	\$220,000.00	\$224,944.16	\$24,000.00	<b>\$200,944.16</b>
February 2, 2020	August 7, 2024	\$395,142.54	\$17,334.03	\$412,476.57	\$97,500.00	<b>\$314,976.57</b>
April 2, 1984	August 9, 2024	\$79,337.64	\$43,213.22	\$122,550.86	\$85,000.00	<b>\$37,550.86</b>
February 26, 2017	November 22, 2024	\$290,876.22	\$20,430.82	\$311,307.04	\$80,430.82	<b>\$230,876.22</b>
July 19, 2019	November 19, 2024	\$138,473.82	\$10,000.00	\$148,473.82	\$40,000.00	<b>\$108,473.82</b>
November 29, 2015	August 25, 2025	\$57,000.00	\$158,000.00	\$215,000.00	\$80,000.00	<b>\$135,000.00</b>
January 19, 2019	April 28, 2026	\$54,279.68	\$18,510.12	\$72,789.80	\$45,000.00	<b>\$27,789.80</b>

**Total projected savings for claims settled since October 2021: \$8,243,643.13**

These claims include those that had open payroll indemnity benefits; settlement of medical-only claims is not included. Underlined dates represent settlements finalized in the current Safety Report's reporting period. \*Although there was no statutory future indemnity exposure, indemnities were still being paid, and would have continued to be paid in the absence of settlement or termination of indemnities, which likely would have resulted in litigation and associated costs.



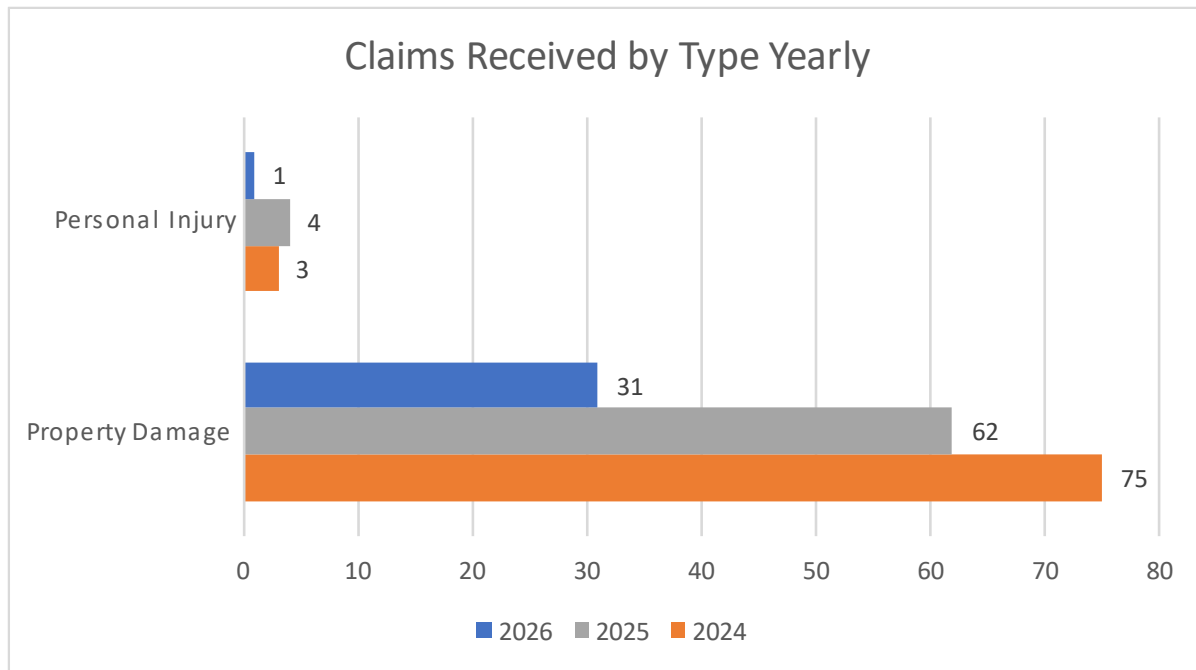
## Claims Office

### External Claims:

There has been report of **10** total claims since last month's report. These claims include property damage and personal injury external claims from members of the public and **do not** include employee claims. Compared to April 2025's total of 20 claims for the year, the claims increased by 12.

**All Major Claims (claims with a demand in excess of \$10,000.00 in damages) are listed below:**

Property damage claims: \$29,360.00, \$70,000.00, \$34,068.63, \$20,000.00, \$193,219.00



### External Claims Received by Month: 2024-2026

Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec	Total
2026	5	8	9	10									32
2025	3	3	0	14	4	6	3	6	7	7	10	3	66
2024	8	8	5	3	11	8	8	11	4	5	6	1	78

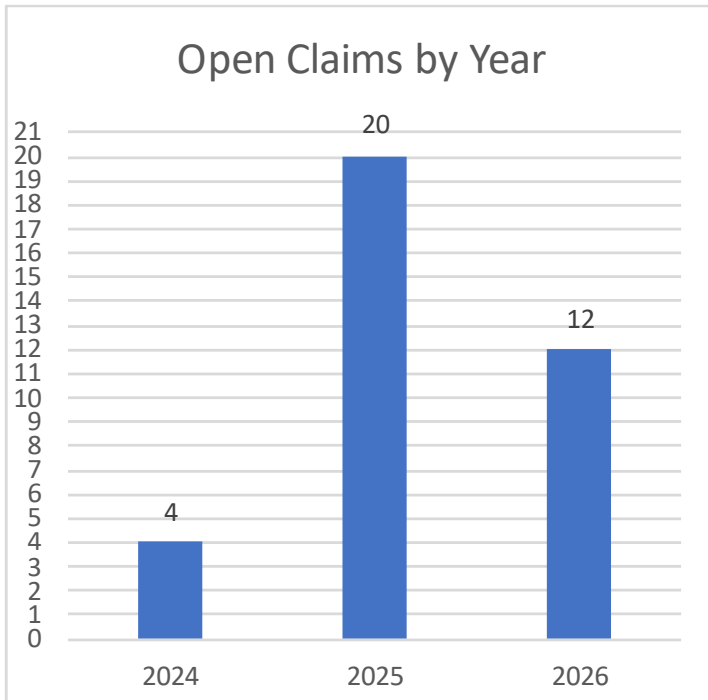


## 2026 Opened and Closed Damage Claims

Month	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec	Total
Received Claims	5	8	9	10									32
Closed Claims	5	3	7	7									22

## 2025 Opened and Closed Damage Claims

Month	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec	Total
Received Claims	3	3	0	14	4	6	3	6	7	7	10	3	66
Closed Claims	5	6	5	3	5	12	6	2	4	9	5	5	67



Open Claims by Incident Year and Status	
Year, Number of Claims	Status
2024, 4 Claims	In Review
2025, 20 Claims	In Review
2026, 12 Claims	In Review
<b>36 Claims</b>	<b>TOTAL</b>

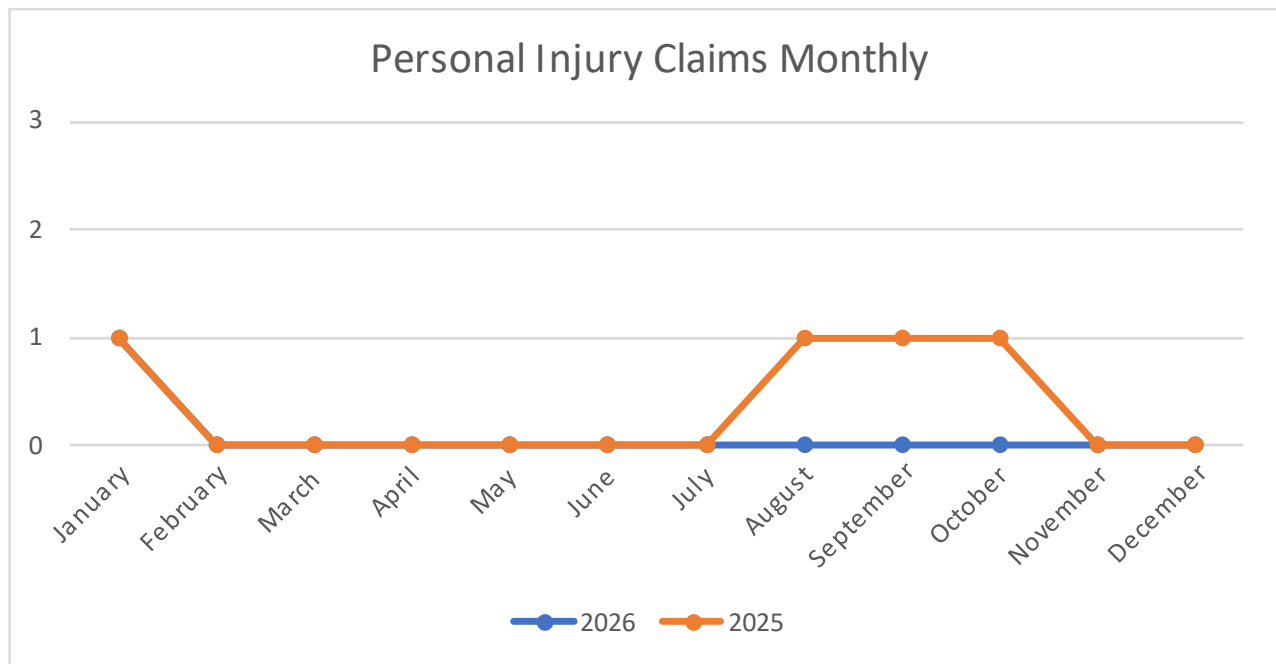
Open Claims By Type	
Number of Claims	Type
36 Claims	Property Damage
0 Claims	Personal Injury
<b>36 Claims</b>	<b>TOTAL</b>

## External Personal Injury Claims

There has been report of 0 external personal injury claims since last month's report. These claims include those made by members of the public and do not include employee claims. Compared to last month's report of 0 total personal injury claim, the incidents neither increased nor decreased, and neither increased nor decreased for the year as compared to April 2025.

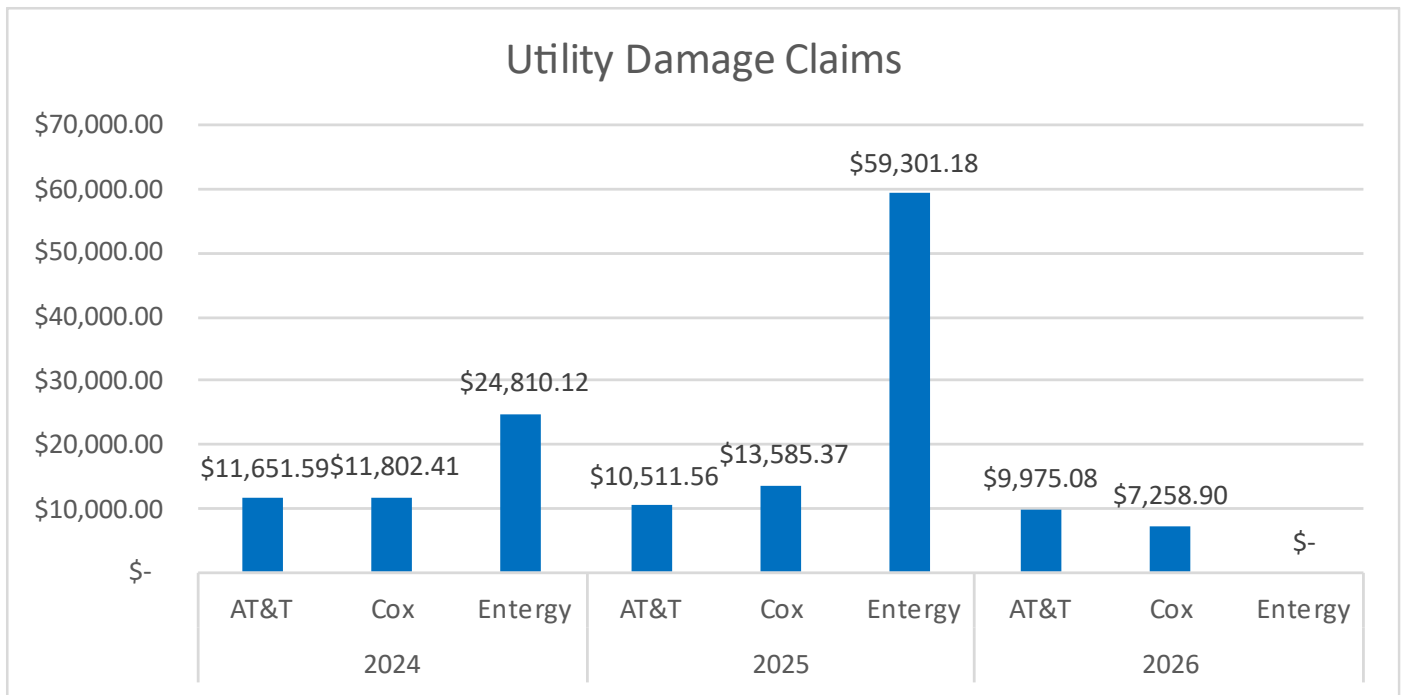
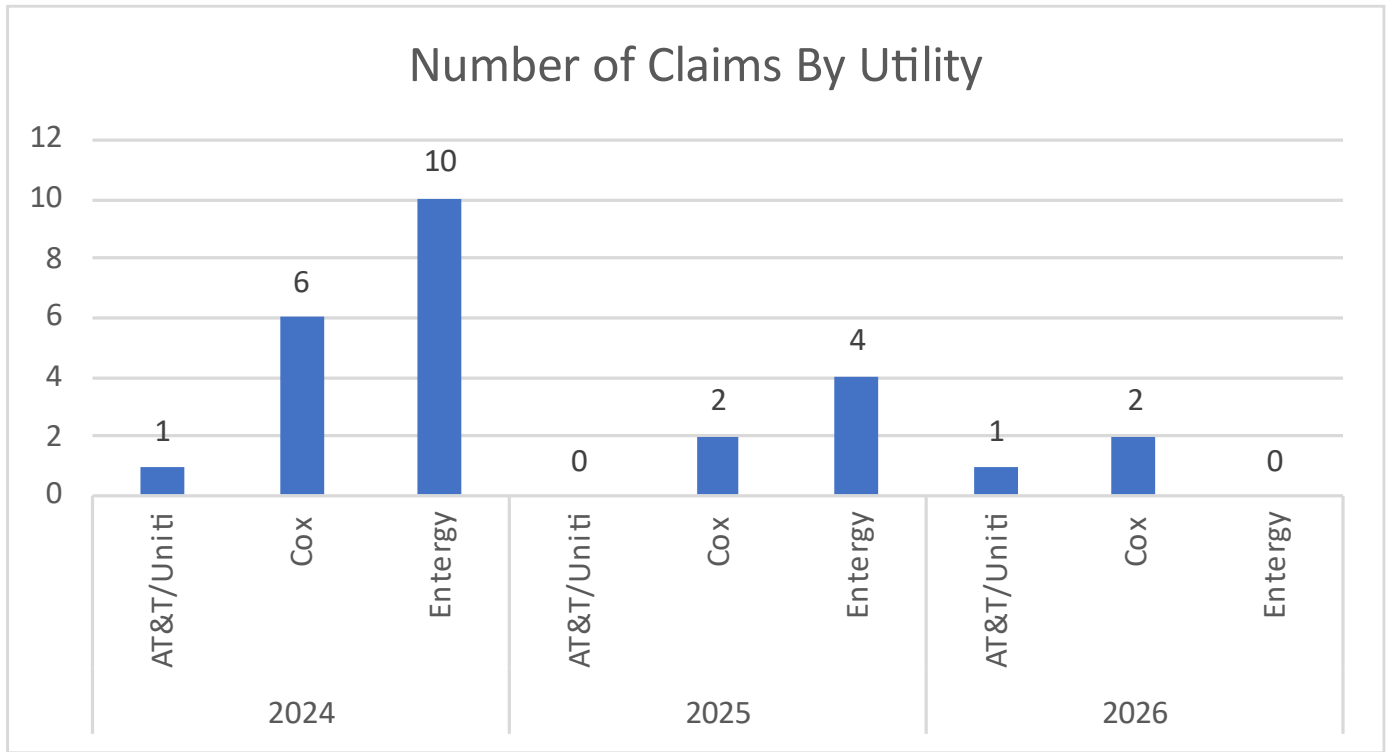
**All Major Incidents (claims with a demand in excess of \$10,000.00 in damages) are listed below:**

None.



External Personal Injuries Claims: 2025 and 2026													
Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec	Total
2026	1	0	0	0									1
2025	1	0	0	0	0	0	0	1	1	1	0	0	4

## External Damage Claims by Utility





SEWERAGE & WATER BOARD  
OF NEW ORLEANS

# BOARD REPORT

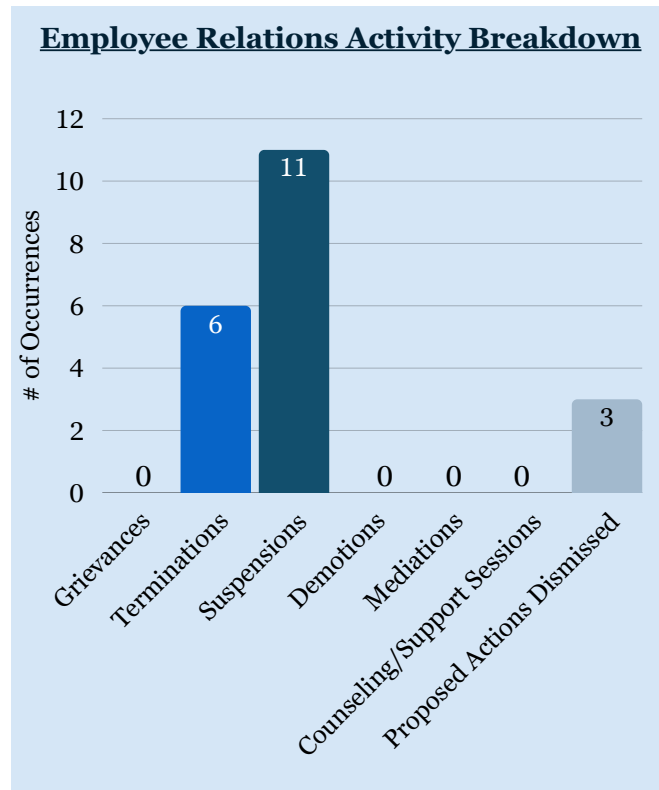
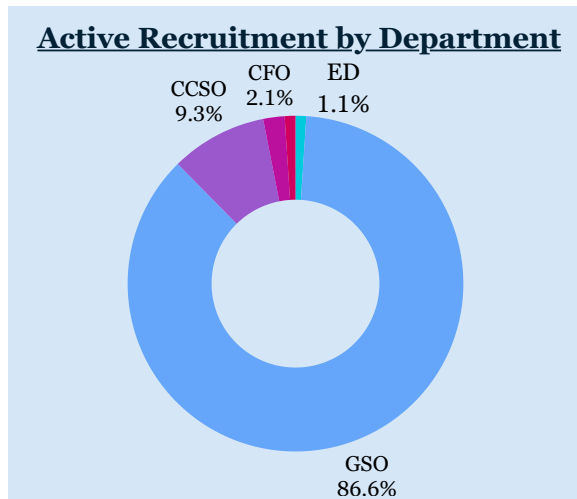
APRIL 2026





# Human Resources Activities Screen Shot

Recruitment Overview	
Total Number of Active Employees	1,257
Total Number of Actively Recruited Open Positions	85
Vacancy Rate = (Number of Actively Recruited Open Positions/Total Number of Active Employees) X 100	6.76%



### April

New Hires	12
Promotions	17
Resignations	6
Retirees	3
Terminations	6

## Benefits Activity

### Drop Program Participants

Eligible Retirees (Not in DROP, Service retirement)	136
Beginning Balance (On DROP as of the beginning of the year or can be added at the end of the month)	97
New Member(s) (Went on DROP for the month and added to beginning balance)	+0
Member(s) Removed (Fully retired and subtracted from beginning balance)	-3
Ending Balance (Total for the month)	94

<b>April 2026 Activity Report by Job Title</b>	
<b>New Hires</b>	<b>Total number</b>
Construction Inspector Supervisor	1
Laborer	2
Management Development Analyst II	1
Networks Maintenance Technician II	5
Principal Emergency Mgmt. Service Coordinator	1
Utilities Plant Worker	1
Utilities Master Maintenance Specialist	1
	-----
	<b>12</b>
<b>Promotions</b>	<b>Total number</b>
Deputy Special Counsel	1
Interim Deputy General Superintendent	1
IT Director	1
Management Development Analyst I	1
Management Development Analyst II	2
Management Development Specialist II	1
Networks Senior Maintenance Technician II	1
Principal Office Support Specialist	2
Senior Office Support Specialist	1
Utility Program Relations Liaison I	1
Utility Program Relations Liaison II	1
Utility Safety Administrative	1
Water Meter Reader	1
Water Meter Reader Service Technician Lead	1
Water Meter Reader Service Technician	1
	-----
	<b>17</b>
<b>Resignations</b>	<b>Total number</b>
Automated Metering Infrastructure Data Analyst I	1
Management Development Analyst II	1
Networks Maintenance Technician II	1
Office Worker	2
Utilities Plant Worker	1
	-----
	<b>6</b>
<b>Retirements</b>	<b>Total number</b>
Administrative Support Supervisor IIII	1
Office Worker	1
Utility Senior Services Manager (ex)	1
	-----
	<b>3</b>
<b>Drop</b>	<b>Total Number</b>
	<b>0</b>

**Project Delivery Unit  
April 2026 Closeout Snapshot**

<b>FEMA Public Assistance</b>	<b># of Project Worksheets</b>	<b>FEMA Obligated</b>	<b>FEMA Revenue Received per LAPA</b>	<b>FEMA Obligation Balance</b>	<b>% Financially Complete</b>	<b># of Projects Submitted for Closeout</b>	<b>OBLIGATED Value of Projects Submitted for Closeout</b>	<b>POTENTIAL Value of Projects Submitted to Closeout</b>	<b># of Projects Officially Closed</b>	<b>OBLIGATED Value of Projects Officially Closed</b>	<b>% Submitted</b>	<b>% Closed</b>	<b># of Projects Submitted but Not Officially Closed</b>	<b>OBLIGATED Value of Projects Submitted but Not Officially Closed</b>
Hurricane Katrina - St. Joseph Headquarters	20	\$ 6,544,132.21	\$ 6,201,111.15	\$ 343,021.06	95%	19	\$ 2,236,513.15	\$ 2,236,513.15	19	\$ 2,236,513.15	95%	95%	0	\$ -
Hurricane Katrina - Central Yard	42	\$ 28,207,600.44	\$ 28,133,748.75	\$ 73,851.69	100%	42	\$ 28,207,600.44	\$ 28,133,748.75	40	\$ 26,113,048.59	100%	95%	2	\$ 2,094,551.85
Hurricane Katrina - Wastewater Treatment Plant	128	\$ 89,287,442.27	\$ 89,272,114.47	\$ -	100%	128	\$ 89,287,442.27	\$ 89,287,442.27	128	\$ 89,287,442.27	100%	100%	0	\$ -
Hurricane Katrina - Carrollton Water Plant	55	\$ 76,019,829.37	\$ 67,948,636.11	\$ 8,071,193.26	89%	54	\$ 64,304,777.65	\$ 63,661,729.87	53	\$ 14,447,710.77	98%	96%	1	\$ 49,857,066.88
Hurricane Katrina - Distribution Network	27	\$ 251,398,798.15	\$ 233,274,174.25	\$ 18,124,623.90	93%	25	\$ 119,001,330.25	\$ 117,811,316.95	23	\$ 43,992,390.48	93%	85%	2	\$ 75,008,939.77
Hurricane Katrina - Pump Stations	166	\$ 84,190,700.67	\$ 83,036,762.89	\$ 1,153,937.78	99%	166	\$ 84,190,700.67	\$ 83,348,793.66	161	\$ 72,898,171.61	100%	97%	5	\$ 11,292,529.06
Hurricane Zeta	7	\$ 892,098.12	\$ 855,837.52	\$ 36,260.60	96%	5	\$ 845,145.58	\$ 836,694.12	4	\$ 100,345.10	71%	57%	1	\$ 744,800.48
Hurricane Ida	27	\$ 17,608,842.36	\$ 9,587,396.74	\$ 8,021,445.62	54%	15	\$ 2,367,099.20	\$ 2,343,428.21	3	\$ -	56%	11%	12	\$ 2,367,099.20
<b>Total</b>	<b>501</b>	<b>\$ 559,707,185.91</b>	<b>\$ 523,817,920.44</b>	<b>\$ 27,850,862.86</b>	<b>94%</b>	<b>462</b>	<b>\$ 390,337,182.49</b>	<b>\$ 387,568,759.13</b>	<b>448</b>	<b>\$ 251,294,726.56</b>	<b>92%</b>	<b>89%</b>	<b>14</b>	<b>\$ 139,142,801.03</b>

<b>FEMA Joint Infrastructure</b>	<b># of Project Worksheets</b>	<b>FEMA Obligated</b>	<b>FEMA Revenue Received per LAPA</b>	<b>FEMA Obligation Balance</b>	<b>% Financially Complete</b>	<b># of Projects Submitted for Closeout</b>	<b>OBLIGATED Value of Projects Submitted for Closeout</b>	<b>POTENTIAL Value of Projects Submitted to Closeout</b>	<b># of Projects Officially Closed</b>	<b>OBLIGATED Value of Projects Officially Closed</b>	<b>% Submitted</b>	<b>% Closed</b>	<b># of Projects Submitted but Not Officially Closed</b>	<b>OBLIGATED Value of Projects Submitted but Not Officially Closed</b>
Hurricane Katrina - JIRR settlement	2	\$ 268,448,968.15	\$ 221,253,080.57	\$ 47,195,887.58	82%	1	\$ 3,869,581.00	\$ 3,869,581.00	0	\$ -	50%	0%	1	\$ 3,869,581.00
Hurricane Katrina - JIRR Donors	53	\$ 66,605,983.32	\$ 60,692,810.21	\$ 5,913,173.11	91%	52	\$ 50,353,038.61	\$ 49,849,508.22	42	\$ 11,049,862.76	98%	79%	10	\$ 39,303,175.85
<b>Total</b>	<b>55</b>	<b>\$ 335,054,951.47</b>	<b>\$ 281,945,890.78</b>	<b>\$ 53,109,060.69</b>	<b>84%</b>	<b>53</b>	<b>\$ 54,222,619.61</b>	<b>\$ 53,719,089.22</b>	<b>42</b>	<b>\$ 11,049,862.76</b>	<b>96%</b>	<b>76%</b>	<b>11</b>	<b>\$ 43,172,756.85</b>

<b>FEMA Hazard Mitigation Grant Program</b>	<b># of Contracts</b>	<b>FEMA Obligated</b>	<b>FEMA Revenue Received per LAHM</b>	<b>FEMA Obligation Balance</b>	<b>% Financially Complete</b>	<b># of Contracts Completed</b>	<b>OBLIGATED Value of Projects Submitted for Closeout</b>	<b>POTENTIAL Value of Projects Submitted to Closeout</b>	<b># of Projects Officially Closed</b>	<b>OBLIGATED Value of Projects Officially Closed</b>	<b>% Submitted</b>	<b>% Closed</b>	<b># of Projects Submitted but Not Officially Closed</b>	<b>OBLIGATED Value of Projects Submitted but Not Officially Closed</b>
Hurricane Katrina - Retrofit of Power House	18	\$ 166,795,389.00	\$ 159,363,425.10	\$ 7,431,963.90	96%	14	\$ -	\$ -	0	\$ -	0%	0%	0	\$ -
Hurricane Katrina - Flood Mitigation of 9 SPS	9	\$ 19,987,722.00	\$ 19,987,722.00	\$ -	100%	9	\$ -	\$ -	0	\$ -	0%	0%	0	\$ -
Hurricane Ike - Five Underpass Generators	1	\$ 988,658.00	\$ 839,129.23	\$ 149,528.77	85%	1	\$ -	\$ -	0	\$ -	100%	0%	1	\$ 985,079.09
<b>Total</b>	<b>28</b>	<b>\$ 187,771,769.00</b>	<b>\$ 180,190,276.33</b>	<b>\$ 7,581,492.67</b>	<b>96%</b>	<b>24</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0</b>	<b>\$ -</b>	<b>86%</b>	<b>0%</b>	<b>1</b>	<b>\$ 985,079.09</b>

TOTALS as of 05.01.26	FEMA Obligated	FEMA Revenue Received	FEMA Obligation Balance
	<b>\$ 1,082,533,906.38</b>	<b>\$ 985,954,087.55</b>	<b>\$ 88,541,416.22</b>



# SEWERAGE AND WATER BOARD

## Inter-Office Memorandum

**Date:** May 6, 2026

**To:** Randy E. Hayman, Esq., Executive Director

**From:** Irma Plummer, EDBP Director 

**Re:** EDBP Department Summary – Events of April 2026

### PREVAILING WAGE COMPLIANCE ACTIVITY

#### **SWBNO projects (April 2026)**

Construction Projects	19
Prime Contractors Reporting	6
Subcontractors Reporting	43
Total Labor Hours	9,133
Total Wages Paid	\$ 231,392

#### **CNO/JIRR projects (April 2026)**

Construction Projects	14
Prime Contractors Reporting	7
Subcontractors Reporting	32
Total Labor Hours	29,716
Total Wages Paid	\$ 743,415

Note: Primes and subcontractors may work on multiple projects.

### SLDBE CERTIFICATION ACTIVITY

#### Applications received (April 2026)

New 30  
Recertification 50

#### Applications processed

New 29  
Recertification 32

Applications approved 28  
Applications denied 0  
Applications renewed 41  
Applications decertified 0

**ANALYSES CONDUCTED BY EDBP**

For the month of April 2026, there were no submissions for Goods and Services or Construction projects with DBE participation to review.

For the month of April 2026, there was one Professional Services bid proposal with DBE participation reviewed, **2026-SWB-03 Program**. The analysis is as follows:

On Friday, March 6, 2026, four (4) proposals were received for subject contract. The Selection Committee met on April 2, 2026, afterwards posting the following scores:

<b>Ardurra Group, Inc</b>	<b>79.25/100 pts.</b>
<b>CDM Smith</b>	<b>90.25/100 pts.</b>
<b>CIP/EquiFlow</b>	<b>68.25/100 pts.</b>
<b>Mott MacDonald</b>	<b>83.75/100 pts.</b>

The highest evaluated score was **CDM Smith** with a total score of 90.25 out of 100 possible points.

Thirty-five percent DBE (35%) participation was established for this project.

**Ardurra Group, Inc** submitted five DBEs: *Dana Brown & Associates* (eligible, certified SLDBE and LAUCP) to perform landscaping; *DMM & Associates* (eligible, certified SLDBE and LAUCP) to provide public relations and public outreach; *GOTECH* (eligible, certified SLDBE and LAUCP) to provide geotechnical engineering; *Pivotal Engineering* (eligible, certified SLDBE) to perform engineering services; and *The Estopinal Group* (eligible, certified SLDBE) to provide public relations and public outreach. All supporting documents required by EDBP were submitted.

**CDM Smith** submitted five DBEs: *CDW Services* (eligible, certified SLDBE and LAUCP) to provide construction management, construction operations coordination and inspection services; *Gaea Engineering Consultants* (eligible, certified LAUCP) to provide historic preservation consulting services; *Garden Doctors LLC* (eligible, certified LAUCP) to provide arborist consulting services; *MSMM Engineering* (eligible, certified LAUCP) to provide project management, permitting, procurement support and funding; and *Square Button Consulting* (eligible, certified SLDBE and LAUCP) to provide project management, project controls workforce development and a call center. All supporting documents required by EDBP were submitted.

**CIP/EquiFlow** submitted two DBEs: *Integrated Logistical Support (ILSI)* and *The Hawthorne Agency*. *ILSI* (eligible, certified SLDBE and LAUCP) to provide lead service line verifications and inventory management reporting; and *The Hawthorne Agency* (eligible, certified SLDBE and LAUCP) to provide community outreach and engagement. All supporting documents required by EDBP were submitted.

**Mott MacDonald** submitted five DBEs: *ABC Communications Group* (eligible, certified LAUCP) to provide public education and outreach; *Fulcrum Enterprises* (eligible, certified LAUCP) to provide pitcher filters, post replacement water quality kits, construction management

and a call center; *GMC Co* (eligible, certified LAUCP) to provide outreach, communication and education; *Legacy Professional Services* (eligible, certified SLDBE and LAUCP) to perform lead line replacement, construction management and workforce development; and *Wingate Engineers* (eligible, certified SLDBE and LAUCP) to perform general program management, investigations, lead line replacements and construction management. All supporting documents required by EDBP were submitted.

**CONSTRUCTION REVIEW COMMITTEE RECOMMENDATIONS**

There were no new construction projects presented to EDBP, therefore the Construction Review Committee (CRC) did not convene in April 2026.

**STAFF CONTRACT REVIEW COMMITTEE RECOMMENDATIONS**

The Staff Contract Review Committee (SCRC) convened on Thursday, April 9, 2026, and made the following recommendations:

**RFP/RFQ**

**1) REQUEST FOR ENGINEERING DESIGN AND CONSTRUCTION  
ADMINISTRATIVE SERVICES EAST BANK WWTP ASH PIT PROJECT**

Budget Amount:	\$ 73,358
Renewal Option(s):	One (1) One- Year Renewal
Recommended DBE Goal:	25%

**INFORMATION ITEM**

**2) SALE OF DISCARDED METERS, METALS, AND WIRE CABLES FOR  
RECYCLING**

Budget Amount:	\$ N/A
Renewal Option(s):	Three (3) One- Year Renewals
Recommended DBE Goal:	0%
Justification:	Does not lend itself to Subcontracting

**This item was previously approved at the June 2025 SCRC meeting. The department is ready to move forward with the routing process.**

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**FINAL ACCEPTANCE OF CONSTRUCTION CONTRACT WITH DBE PARTICIPATION**

For the month of April 2026, there were four construction contracts with DBE participation offered for Final Acceptance.

❖ **Contract #30232 - Carrollton Basin; #11 Sewer Rehabilitation**

DBE Goal:	36.00%
DBE Participation Achieved:	29.30%
Prime Contractor:	BLD Services, LLC
Closeout Date:	April 2026

Prime Contractor has not yet submitted written justification for Below Goal Status. EDBP reserves recommendation until further review.

❖ **Contract #30252 - Carrollton Basin; #11 Sewer Rehabilitation**

DBE Goal:	36.00%
DBE Participation Achieved:	62.45%
Prime Contractor:	BLD Services, LLC
Closeout Date:	April 2026

EDBP accepts the DBE participation and recommends approval for Final Acceptance.

❖ **Contract #30256 - Carrollton Basin; #15 Sewer Rehabilitation**

DBE Goal:	36.00%
DBE Participation Achieved:	24.82%
Prime Contractor:	Hard Rock Construction, LLC
Closeout Date:	April 2026

In written justification submitted by Prime Contractor it was indicated that the need for a portion of the Sewer and Water System Repairs scope of work, which was contracted to a DBE subcontractor, was reduced after award from \$1,881,450 to \$748,832. Prime contractor did add other DBE subcontractors after award in effort to meet goal. EDBP accepts the DBE participation and recommends approval for Final Acceptance.

❖ **Contract #30260 - Carrollton Basin; #19 Sewer Rehabilitation**

DBE Goal:	36.00%
DBE Participation Achieved:	9.95%
Prime Contractor:	Hard Rock Construction, LLC
Closeout Date:	April 2026

In written justification submitted by Prime Contractor it was indicated that the need for a portion of the Sewer and Water System Repairs scope of work, which was contracted to a DBE subcontractor, was reduced after award by nearly \$900,000.

A second DBE subcontractor that was performing CIPP Lining was removed from the project at direction of SWBNO. Because there are no other DBE companies certified in that field, a non-DBE subcontractor was assigned.

Prime contractor did add other DBE subcontractors after award in effort to meet goal. EDBP accepts the DBE participation and recommends approval for Final Acceptance.

**Sewerage & Water Board of New Orleans contracts with DBE participation January - April 2026**

See attached spreadsheet.

**Sewerage & Water Board New Orleans Awarded Projects with DBE Participation January - April 2026**

Category	Category Dollar Amount	SLDBE Dollar Value
Goods & Services Projects	\$ -	
Professional Services Projects	\$ -	\$ -
Construction Projects	\$ 24,464,770	\$ 3,626,513
<b>Grand Total</b>	<b>\$ 24,464,770</b>	<b>\$ 3,626,513</b>

**Sewerage & Water Board of New Orleans Open Market Bids with DBE Participation January - April 2026**

**Goods & Services Projects**

<b>Contract No./Description</b>	<b>%DBE Goal</b>	<b>Contract \$</b>	<b>Prime</b>	<b>Sub(s)</b>	<b>% DBE Part (Prime)</b>	<b>\$ Sub Award</b>	<b>Award date</b>
<b>Total Goods &amp; Services Projects</b>		<b>\$0.00</b>					

**Sewerage & Water Board of New Orleans Open Market Bids with DBE Participation January - April 2026**

**Professional Services Projects**

<b>Contract No./Description</b>	<b>%DBE Goal</b>	<b>Contract \$</b>	<b>Prime</b>	<b>Sub(s)</b>	<b>% DBE Part (Prime)</b>	<b>\$ Sub Award</b>	<b>Award date</b>
<b>Total Professional Services Projects</b>		<b>\$0.00</b>				<b>\$0.00</b>	

**Sewerage & Water Board of New Orleans Open Market Bids with DBE Participation January - April 2026**

**Construction Projects**

<b>Contract No./Description</b>	<b>%DBE Goal</b>		<b>Contract \$</b>	<b>Prime</b>	<b>Sub(s)</b>	<b>% DBE Part (Prime)</b>		<b>\$ Sub Award</b>	<b>Award date</b>
Cont #8174; Repairs to the CWP Engineering Building	7%	\$	544,020.00	Roofing Solutions, LLC	Century Commercial Group, LLC	5.15%	\$	28,000.00	4/22/2026
					Disposal Services, Inc	1.84%	\$	10,000.00	
					<b>Total</b>			<b>\$ 38,000.00</b>	
Cont #30270; East Bank Wastewater Treatment Plant Upgrades Phase I	15%	\$	23,920,750.00	RNGD Infrastructure, LLC	Three C's Properties, Inc.	13.03%	\$	3,116,937.50	4/22/2026
					DACP Construction, LLC	0.44%	\$	105,500.00	
					Carter Electric Supply	1.53%	\$	366,075.00	
					<b>Total</b>			<b>\$ 3,588,512.50</b>	
<b>Total Construction Projects</b>			<b>\$ 24,464,770.00</b>			<b>14.82%</b>		<b>\$3,626,512.50</b>	